



The City of North Kansas City Missouri

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Economic Analysis



DRAFT

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Prepared by:



LandUseUSA
UrbanStrategies

In Collaboration with:

olsson[®]



Acknowledgements | North Kansas City

Prepared by:

LandUseUSA | Urban Strategies

Sharon Woods, CNU-A

President

Phone | (517) 290-5531

sharonwoods@landuseusa.com

3236 Forum Blvd, Ste 1061

Fort Myers, Florida 33905



In Collaboration with:

Olsson

Abby Newsham, AICP

Senior Planner / Community Planning

Phone | (314) 578-2931

anewsham@olsson.com

1814 Main Street

Kansas City, Missouri 64108



Economic Analysis

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Section 5-A Narrative Slide Deck

Retail Market Gaps and Opportunities

- The Economic Analysis for North Kansas City (NKC) includes a Gap Analysis of city-wide supply, demand, net import, and net leakage by retail and industry category; plus deduced market gaps based on the results. Results are based on comparisons between NKC, the adjacent City of Kansas City, and five primary counties in the region, including Clay, Platte, and Jackson counties in Missouri, and Johnson and Wyandotte counties in Kansas. In general, if NKC's performance in any given category is higher than the regional average, then that implies a net market import and probable saturation. Similarly, if NKC's performance is lower than the regional average, then it implies a net market leakage, gap, and probable opportunity to add new establishment or businesses.
- Results of Gap Analysis indicate that there is a market gap in a few retail categories, and specifically within NAICS industry codes 444 – Home Improvement and Construction Supply Stores; 445 – Food Markets, Grocery, and Liquor Stores; and 456 – Pharmacies, Health, and Personal Care Supply Stores.
- Each of these three categories has been carefully qualified based on an inventory of actual retailers located within NKC. For example, the market already has a CVS store anchoring the downtown, so that category has been qualified for specialty niches like a downtown store offering supplements, vitamins, and nutrition; and an optician offering fashion eyewear. In contrast, the 2023 closure of the downtown's A&N Hardware store leaves a clear gap and opportunity for a replacement, such as an Ace Hardware or True Value (now owned by Do It Best) franchise.

Gap Analysis Based on Relative Strength Indices
The City of North Kansas City, Missouri | 2025

2022 NAICS code	Meaning of NAICS code	Reported Establish- ments (#)	Actual Industry Revenues (\$Mil.)	Potential Industry Revenues (\$Mil.)	Net Revenue Import (\$Mil.)	Net Revenue Import (%)	Net Revenue Leakage (\$Mil.)	Net Revenue Leakage (%)	Average Revenues per Estab (\$Mil.)	Gap Number of Estabs
71	Arts, Entertainment, Recreation, Gaming	3	\$19.6	\$32.6	.	.	-\$12.9	-39.7%	\$4.5	3
721	Accommodation	7	\$101.6	\$17.6	\$84.0	82.6%	.	.	\$3.3	.
722	Food Services and Drinking Places	55	\$259.4	\$34.9	\$224.4	86.5%	.	.	\$1.5	.
4411	Automotive, RV, Motor Dealerships	5	\$188.4	\$55.8	\$132.6	70.4%	.	.	\$18.5	.
4413	Automotive Parts & Supply Stores, Tire Retailers	6	\$28.8	\$9.5	\$19.3	66.9%	.	.	\$1.8	.
444	Home Improvement, Construction Supply Stores	6	\$24.5	\$16.8	\$7.7	31.5%	.	.	\$5.9	1
445	Food Markets, Grocery and Liquor Stores	5	\$27.5	\$32.8	.	.	-\$5.3	-16.1%	\$10.0	1
449	Furniture, Decor, Electronics, Appliance Stores	3	\$8.3	\$9.4	.	.	-\$1.1	-11.8%	\$4.0	.
455	Supercenters, Whse Clubs, Discount, Dept Stores	3	\$55.0	\$40.2	\$14.8	27.0%	.	.	\$12.0	.
456	Pharmacies, Health, Personal Care Supply Stores	6	\$56.7	\$89.5	.	.	-\$32.7	-36.6%	\$30.0	1
457	Gas Stations with or without Convenience Stores	6	\$80.0	\$26.6	\$53.5	66.8%	.	.	\$8.0	.
458	Apparel, Accessory, Shoes, Jewelry Stores	5	\$46.4	\$12.9	\$33.5	72.2%	.	.	\$1.9	.
459	Sporting Goods, Hobby, Music, Book Stores	14	\$28.9	\$29.6	.	.	-\$0.7	-2.4%	\$3.5	.
44-45	Total Retail Trade (all shown categories)	59	\$544.6	\$284.1	\$192.2	40.4%	.	.	\$7.0	.

Downtown and Armour Road

Again, results of the gap analysis have been carefully qualified based on a detailed inventory of existing retailers and businesses throughout the NKC local market. The following list provides a summary of retail recommendations and market opportunities.

Recommendations also have been allocated by submarket or geographic node within NKC. For example, a new grocery store, furniture showroom, and vintage car showroom would rely on a regional draw, so should be located near the Armour Road and I-29 / I-35 interchange. Locations in the heart of the downtown could serve as reasonable alternatives, especially for office supply and sporting goods stores. A replacement hardware store, local merchants, and niches retailers should be more decisively clustered in the downtown to help reinforce that shopping node.

Grocery Store like Hy-Vee, Aldi	Retail Trade	I-29
Pharmacy inside Hy-Vee	Retail Trade	I-29
Asian Grocery, Frozen Fish Market	Retail Trade	I-29
Vintage Truck & Car Showroom	Retail Trade	I-29
Outdoor, Patio Furniture Showroom	Retail Trade	I-29
Fresh Fish Market and Fish Fry	Restaurant	I-29
Closeout and Pre-Owned Appliances	Retail Trade	I-29 or Downtown
Office Supplies like Staples	Retail Trade	I-29 or Downtown
Flooring, Carpet, Tile Store	Retail Trade	I-29 or Downtown
Sporting Goods Store (not guns)	Retail Trade	I-29 or Downtown
Classic Motorcycle Showroom	Retail Trade	I-29 or Downtown
Hardware Store like Ace, True Value	Retail Trade	Downtown
Snack Shop like Little Debbie Bakery	Retail Trade	Downtown
Supplements, Vitamins, Nutrition	Retail Trade	Downtown
Men's Rugged Workwear, Boots	Retail Trade	Downtown
Optician with Fashion Eyewear	Retail Trade	Downtown



Supply | Traditional Retail Categories

- Results of the Retail Analysis also have been qualified based on an inventory of established businesses throughout North Kansas City (NKC). The retail inventory includes all conventional and traditional categories, including apparel, furniture, electronics, appliance, pet supplies, gift and novelty stores, hobby shops, used merchandise store, and garden supply stores. It also includes a few niches that stand out as exceptional strengths for NKC, including jewelry, fabric, screenprint, and embroidery shops (with a focus on sports apparel), home improvement suppliers with a focus on kitchen countertops and cabinets, and specialty home improvement stores. The market also has plenty of personal care services like salons.

Existing Business Inventory | Retail Trades, Stores, Merchants
The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Apparel, Fashion Accessories	Babe Standard, Iron District
2	Apparel, Fashion Accessories	Collections by J LLC Boutique
3	Apparel, Fashion Accessories	Erin Rose Boutique
4	Apparel, Fashion Accessories	Helzberg Jewelers
5	Apparel, Fashion Accessories	Lauren's Hope Med ID Jewelry (online)
6	Apparel, Fashion Accessories	Mad House Boutique, Iron District
7	Apparel, Fashion Accessories	Meierotto Jewelers
8	Apparel, Fashion Accessories	TIScrubs
9	Apparel, Fashion Accessories	Vow Ready Bridal Boutique
1	Fabrics, Screenprint, Embroidery	Blue Chip Athletic Screenprinting
2	Fabrics, Screenprint, Embroidery	Champion Supply Hotel Products
3	Fabrics, Screenprint, Embroidery	Destination Athlete Sportswear
4	Fabrics, Screenprint, Embroidery	Fabri-Quilt Fabrics, Quilts
5	Fabrics, Screenprint, Embroidery	Galls Uniforms
6	Fabrics, Screenprint, Embroidery	Get Official Sports Apparel
7	Fabrics, Screenprint, Embroidery	KC Hides Tannery
8	Fabrics, Screenprint, Embroidery	Pro Apparel KC, Print Shop
9	Fabrics, Screenprint, Embroidery	Richlin Wholesale Fabrics
10	Fabrics, Screenprint, Embroidery	River City T's Embroidery Svcs
11	Fabrics, Screenprint, Embroidery	Sacred Stitches Clergy Apparel
12	Fabrics, Screenprint, Embroidery	Streetwearhouse Screen Printing
1	Opticians, Eyewear	Epic Vision Eye Center
2	Opticians, Eyewear	Jeff LaFera Vision Institute
1	Personal Care Services	Armour Styling
2	Personal Care Services	Audacity Salon, Reform Hair Studio
3	Personal Care Services	Dub's Barber Shop
4	Personal Care Services	Groom Salon & Barbary
5	Personal Care Services	Hair Spray Cafe
6	Personal Care Services	Hair Trends Ltd
7	Personal Care Services	Knockouts Haircuts for Men
8	Personal Care Services	La Bella Hair & Nails
9	Personal Care Services	Looks Avantgarde Hair Salon
10	Personal Care Services	Nail Stop
11	Personal Care Services	NKC Aesthetics Dermatology
12	Personal Care Services	Facial Bar Day Spa
13	Personal Care Services	Salon Grotto, Sandy Day Studio
14	Personal Care Services	Speakeasy Tattoo

Existing Business Inventory | Retail Trades, Stores, Merchants
The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Furniture, Electronics, Appliances	Office Essentials
2	Furniture, Electronics, Appliances	ReSources Used Office Furniture
3	Furniture, Electronics, Appliances	321 Mattress
4	Furniture, Electronics, Appliances	Slice Speaker Svc Repair
-	Furniture, Electronics, Appliances	KRM Interiors (closed)
1	Pets, Pet Supplies, Vets, Grooming	Dogs' Spot Training Center
2	Pets, Pet Supplies, Vets, Grooming	NKC Animal Clinic & Daycare
3	Pets, Pet Supplies, Vets, Grooming	NKC Animal Control, Pet Finder
4	Pets, Pet Supplies, Vets, Grooming	Pet Rinse Repeat Pet Groomery
-	Pets, Pet Supplies, Vets, Grooming	Jurox Animal Health Products (closed?)
1	Gifts, Novelty, Hobby Shops	All A'Bloom Flowers & Gifts
2	Gifts, Novelty, Hobby Shops	Auxiliary Gifts at NKC Health Hospital
3	Gifts, Novelty, Hobby Shops	DWF Wholesale Florist
4	Gifts, Novelty, Hobby Shops	FM Music Vintage Records
5	Gifts, Novelty, Hobby Shops	Huff Hogs Tracks (facebook)
6	Gifts, Novelty, Hobby Shops	Morgan Miller Photography
7	Gifts, Novelty, Hobby Shops	New Thing Arts Studio at DesignWerk
8	Gifts, Novelty, Hobby Shops	Art Studio of Gloria Helfner at DesignWerk
9	Gifts, Novelty, Hobby Shops	X37 Adventures at DesignWerk
10	Gifts, Novelty, Hobby Shops	Zodan Merchandising (online)
1	Used Merchandise	Busy Moe's Freight Auction House
2	Used Merchandise	Cates Auction House
3	Used Merchandise	Treasures of Past Antique Mall
4	Used Merchandise	Uncommon Relics at DesignWerk
5	Used Merchandise	Whatnot Store NKC (online)

Existing Business Inventory | Retail Trades, Stores, Merchants
The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Home Improvement - Kitchens	Countertop Solutions
2	Home Improvement - Kitchens	Fabricor Countertops
3	Home Improvement - Kitchens	Flintstone Countertops
4	Home Improvement - Kitchens	Kansas Granite Mart
5	Home Improvement - Kitchens	KC Cabinets
6	Home Improvement - Kitchens	Kitchen Cabinets Direct to You
7	Home Improvement - Kitchens	Precision Elements Cabinets
8	Home Improvement - Kitchens	Refinishing KC Remodeling
9	Home Improvement - Kitchens	Wes Edwin Design Cabinets (nearby)
1	Home Improvement - Flooring	All Tile - Carpet Cushions Supplies
-	Home Improvement - Flooring	Kolay Flooring International (closed?)
-	Home Improvement - Flooring	Republic Tile (closed?)
-	Home Improvement - Hardware	True Value Nuts and Bolts (closed)
-	Home Improvement - Hardware	A & N Hardware (closed)
1	Home Improvement - Specialty	Above & Beyond Pools, Spas & Billiard
2	Home Improvement - Specialty	Tailor'd Staging & Decor
3	Home Improvement - Specialty	Bigtime Lighting Design
4	Home Improvement - Specialty	City Electric Supply Store
5	Home Improvement - Specialty	Leisure World Pool & Hearth
6	Home Improvement - Specialty	Lovell's Drapery, Bohnet Interiors
7	Home Improvement - Specialty	Sherwin Williams Paints
-	Home Improvement - Specialty	Sutherland's Lumber (closed)
-	Home Improvement - Specialty	Watts Up Lighting (closed)
1	Home Improvement - Garden	KC Pond & Water Gardening
2	Home Improvement - Garden	Stuppy Greenhouse

Downtown and Armour Road

- The inventory of existing retail establishments also includes home improvement stores focused on kitchen cabinets and countertops, flooring, garden supplies, and specialty categories like Above & Beyond Pools, Bigtime Lighting Design, Lovell's Drapery, and Sherwin Williams paints. The hardware category represents a clear market gap and opportunity for North Kansas City (NKC) in the NAICS code 444 – Home Improvement and Construction Supply. The optimal location would be near the interchange of Armour Road and the I-29 / I-35 interstate. However, a location in the downtown would help fill that locational void left behind by the 2023 closure of the city's beloved A&N Hardware.



Existing Business Inventory | Retail Trades, Stores, Merchants
The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Home Improvement - Kitchens	Countertop Solutions
2	Home Improvement - Kitchens	Fabricator Countertops
3	Home Improvement - Kitchens	Flintstone Countertops
4	Home Improvement - Kitchens	Kansas Granite Mart
5	Home Improvement - Kitchens	KC Cabinets
6	Home Improvement - Kitchens	Kitchen Cabinets Direct to You
7	Home Improvement - Kitchens	Precision Elements Cabinets
8	Home Improvement - Kitchens	Refinishing KC Remodeling
9	Home Improvement - Kitchens	Wes Edwin Design Cabinets (nearby)
1	Home Improvement - Flooring	All Tile - Carpet Cushions Supplies
.	Home Improvement - Flooring	Kalay Flooring International (closed?)
.	Home Improvement - Flooring	Republic Tile (closed?)
.	Home Improvement - Hardware	True Value Nuts and Bolts (closed)
.	Home Improvement - Hardware	A & N Hardware (closed)
1	Home Improvement - Specialty	Above & Beyond Pools, Spas & Billiard
2	Home Improvement - Specialty	Tailor'd Staging & Decor
3	Home Improvement - Specialty	Bigtime Lighting Design
4	Home Improvement - Specialty	City Electric Supply Store
5	Home Improvement - Specialty	Leisure World Pool & Hearth
6	Home Improvement - Specialty	Lovell's Drapery, Bohne! Interiors
7	Home Improvement - Specialty	Sherwin Williams Paints
.	Home Improvement - Specialty	Sutherland's Lumber (closed)
.	Home Improvement - Specialty	Watts Up Lighting (closed)
1	Home Improvement - Garden	KC Pond & Water Gardening
2	Home Improvement - Garden	Sluppy Greenhouse



Supply | Traditional Retail Categories

- The inventory of existing retail establishments also includes grocery stores like Save-A-Lot, dollar stores like Dollar General, pharmacies like CVS, neighborhood markets, and convenience stores (with or without gas stations). Although dollar stores, pharmacies, and convenience stores technically are not grocery stores, they often serve the role of neighborhood markets for residents seeking convenience foods like frozen pizzas, dairy like milk and cheese, refreshments and libations, snacks, and prepared meals.
- The grocery category is emphasized because it represents a clear market gap and opportunity for North Kansas City (NKC) in the NAICS code 445 – Food Markets, Grocery, and Liquor Stores. The optimal location for a new store like Hy-Vee or Aldi is near the interchange of Armour Road and I-29 / I-35 interstate. This would enable the store to serve the local residents of NKC, commuters seeking convenience shopping on their way home after a work shift, and other visitors.

Existing Business Inventory | Retail Trades, Stores, Merchants
The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Grocery - National Chains Stores	Save-A-Lot Moran Food
1	Grocery - Neighborhood Stores	Longview Market
2	Grocery - Neighborhood Stores	McLain's Market
3	Grocery - Neighborhood Stores	Scimeca's Market
1	Specialty Foods - Other	Armour Liquor
2	Specialty Foods - Other	Arrowhead Specialty Meats
3	Specialty Foods - Other	Hautly Cheese Wholesale Shop
4	Specialty Foods - Other	Kansas City/River Market Produce
5	Specialty Foods - Other	Scratch KC Baking Co, Wholesale
6	Specialty Foods - Other	Swade Cannabis Dispensary
1	Variety, Dollar, Discount	Dollar General Store
1	Pharmacies, Drug Stores	CVS Pharmacy
2	Pharmacies, Drug Stores	NKC Health Hospital Pharmacy
.	Pharmacies, Drug Stores	Medimart Pharmacy (closed?)
.	Pharmacies, Drug Stores	Xtracts Botanicals (closed)
1	Convenience Stores with Gas	Conoco
2	Convenience Stores with Gas	Phillips 66 (2) and Snappy Store
3	Convenience Stores with Gas	QuikTrip and Convenience (1)
4	Convenience Stores with Gas	QuikTrip and Convenience (2)
5	Convenience Stores with Gas	Sinclair Gas and Food Mart
1	Gas Stations without Convenience	Ain & D Petroleum
2	Gas Stations without Convenience	Mini-Mart USA
3	Gas Stations without Convenience	Phillips 66 (1)
4	Gas Stations without Convenience	Pour Boy's Oil Co
5	Gas Stations without Convenience	Quick Fuel



Blume Business Node | Live-Work Space

Live-work units can be a risky real estate venture in any market. Location, orientation, access, walkability to a downtown, and related site attributes can easily make or break what otherwise might have been a good concept.

To reduce the risks, the buildings always should be designed with residential units fully independent from the business spaces. It should never be a requirement that the upper level residential units be occupied by the proprietor of the lower level business.



In theory, new retail and business nodes like Blume might initially include some convenience retail. However, in small cities like NKC, they also could inadvertently result in retail fragmentation that siphons new stores away from the downtown and heart of the community

New Entertainment District

The gap analysis also reveals a market opportunity in NAICS category 71 – Arts, Entertainment, Recreation, and Gaming, with at least three venues being supportable. That gap has been qualified based on the inventory of existing choices, and with a focus on indoor and year-round recreational venues like social bowling / fowling / bocce, and simulation arcade and family fun center.

A cluster of entertainment and/or recreational venues also would generate additional support for a few unique restaurants. Two categories stand out as being missing or under-represented in NKC, including a buffet-style restaurant (not Asian cuisine) and an Italian restaurant with brick oven pizzeria. Both of these restaurant concepts offer elements of entertainment that reach beyond just enjoying a meal out.

Airline History Museum (reopen)	Entertainment	Entertainment District
Music Recording Studio	Entertainment	Entertainment District
Social Bowling, Fowling	Recreation - Indoor	Entertainment District
Aerodium, Similation Arcade	Recreation - Indoor	Entertainment District
Social Bocce Ball Courts	Recreation - Indoor	Entertainment District
Small Events Planning Consultant	Business Services	Entertainment District
Buffet-Style Restaurant (not Asian)	Restaurant	Entertainment District
Italian Cuisine, Brick Oven Pizzeria	Restaurant	Entertainment District



Supply | Arts, Entertainment, Recreation, Hotels

- The business inventory includes not only retail, but also complementary categories like NAICS code 71 – Arts, Entertainment, and Recreation (including gaming). The inventory focuses on brick-and-mortar establishments and reveals a good mix and diversity of choices among those venues. In general, it is a strength for North Kansas City (NKC) that could be leveraged by additional choices in a new Entertainment District.



Existing Business Inventory | Arts, Entertainment, Recreation, Hotels The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Arts, Entertainment	Ameristar Casino (nearby)
2	Arts, Entertainment	Artisan Studios at Design Werx
3	Arts, Entertainment	Chappell's Sports Museum
4	Arts, Entertainment	Disciples of Gaming VR/Omniflife
5	Arts, Entertainment	Driftwood Ceramics Art Studio
6	Arts, Entertainment	Harrah's Casino Gaming
7	Arts, Entertainment	Paradise Productions
8	Arts, Entertainment	Rabbit Hole
9	Arts, Entertainment	Rino Live Music Venue
10	Arts, Entertainment	Screenland Armour Theatre
.	Arts, Entertainment	TWA, Airline History Museum (near, closed?)
1	Recreational Venues	Carnival Times Party Equip, Bounce rental
2	Recreational Venues	Chicken N Pickle Social Sports
3	Recreational Venues	Gold Glove Baseball Academy
4	Recreational Venues	Northland Racquet Club
5	Recreational Venues	Priscilla & Dana's School of Dance
6	Recreational Venues	RoKC Climbing Gym
7	Recreational Venues	SK8 Shot Studios Roller Skating School
8	Recreational Venues	Werq Dance Fitness Studio
1	Fitness Centers, Gyms, Martial Arts	Adaptive Warrior Sports Ctr
2	Fitness Centers, Gyms, Martial Arts	Brave Enough Crossfit
3	Fitness Centers, Gyms, Martial Arts	Bricks Boxing MMA & Fitness
4	Fitness Centers, Gyms, Martial Arts	Flex Fitness Gym
5	Fitness Centers, Gyms, Martial Arts	Gracie Humaita Jiu-Jitsu
6	Fitness Centers, Gyms, Martial Arts	YMCA
7	Fitness Centers, Gyms, Martial Arts	Zone 6 Fitness
1	Meeting Space, Event Venues	Cable Event Ctr
2	Meeting Space, Event Venues	Commons at Cinder Block
3	Meeting Space, Event Venues	Culture Collective
4	Meeting Space, Event Venues	Diamond Conference Ctr
5	Meeting Space, Event Venues	Harrah's VooDoo Lounge Stage
1	Overnight Accommodations	Aloft NKC
2	Overnight Accommodations	American Inn
3	Overnight Accommodations	Econolodge
4	Overnight Accommodations	Element
5	Overnight Accommodations	Harrah's Hotel
6	Overnight Accommodations	Holiday Inn Express & Suites
7	Overnight Accommodations	KMG Hotels

Supply | Restaurants, Drinking Establishments

- The inventory of existing establishments in the NAICS code 722 – Food Services and Drinking Places reveals a wide selection of choices in North Kansas City (NKC) for early in the day (breakfast, smoothies, coffee) and evening (drinking establishments). There also are four Asian restaurants, three BBQ restaurants, four Hispanic restaurants, six burger joints, and eight sandwich shops. Although these food service choices seem relatively saturated in NKC, there are only two existing pizza parlors and no buffet-style eateries.
- Again, any new restaurants, eateries, or food service choices in NKC should strive to be unique and offer an element of entertainment that reaches beyond just enjoying a meal out or the convenience of grabbing a prepared meal to-go.

Existing Business Inventory | Restaurants and Eateries
The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Asian	Harrah's Royal Noodle Bar Chinese
2	Asian	Lucky Dragon Chinese
3	Asian	Spices Asian Restaurant
4	Asian	Wolcano Teppanyaki Japanese, buffet
1	Unique Cuisine - Others	Hawaiian Bros Island Grill
2	Unique Cuisine - Others	Paisa MX Columbian Restaurant
3	Unique Cuisine - Others	Tiki Huna Tropical Restaurant
4	Unique Cuisine - Others	Zaki Mediterranean, Iron District
1	Unique Cuisine - BBQ	F325 BBQ
2	Unique Cuisine - BBQ	Hawg Jaw Que & Brew
3	Unique Cuisine - BBQ	Tattooed Hog BBQ, Iron District
1	Breakfast, Smoothies, Coffee	b4 Bakery & Eatery
2	Breakfast, Smoothies, Coffee	Daily Culture Kombucha
3	Breakfast, Smoothies, Coffee	District Biskuits
4	Breakfast, Smoothies, Coffee	Donut King
5	Breakfast, Smoothies, Coffee	First Watch
6	Breakfast, Smoothies, Coffee	International House of Pancakes
7	Breakfast, Smoothies, Coffee	Little Store on Knox
8	Breakfast, Smoothies, Coffee	McLain's Bakery & Breakfast
9	Breakfast, Smoothies, Coffee	Melt Box Ice Cream, Iron District
10	Breakfast, Smoothies, Coffee	NKC Nutrition, Smoothies
11	Breakfast, Smoothies, Coffee	Provis Coffee Roasters
12	Breakfast, Smoothies, Coffee	Scooter's Coffee
13	Breakfast, Smoothies, Coffee	Seasons Cafe
14	Breakfast, Smoothies, Coffee	Starbucks Coffee
15	Breakfast, Smoothies, Coffee	Sweet Emotion Ice Cream
16	Breakfast, Smoothies, Coffee	Tropical Smoothie Cafe
1	Hispanic	Cargo Cantina, Iron District
2	Hispanic	Champion Burritos to Go
3	Hispanic	El Canelo Mexican Restaurant
4	Hispanic	Taco Bell
1	Catering	Above & Beyond Catering
2	Catering	Local Seasons Event Catering
3	Catering	Scrope Plate Catering
4	Catering	Sugar Spice Catering
1	Italian, Pizza	Old Chicago Pizza & Taproom
2	Italian, Pizza	Pizza Tascio KC

Existing Business Inventory | Restaurants, Eateries, Drinking Establs
The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	American, General	Chappell's
2	American, General	Chappell's Restaurant
3	American, General	Chicken N Pickle Restaurants
4	American, General	Denny's Restaurant
5	American, General	Gordon Ramsay Steak
6	American, General	Jefferson's
1	Burgers	Burger King
2	Burgers	Iron Grill, Iron District
3	Burgers	McDonald's
4	Burgers	Sonic Drive-In
5	Burgers	Tay's Cheesesteak Burger Shack
6	Burgers	Wendy's
1	Sandwiches	Arby's
2	Sandwiches	Bay Boy Specialty Sandwiches
3	Sandwiches	Jimmy John's Sandwiches
4	Sandwiches	Meltdown
5	Sandwiches	Quiznos Subs
6	Sandwiches	Scimeca's Deli
7	Sandwiches	Sourdough Spot Breads, Sandwiches
8	Sandwiches	Subway, Rottinghouse Co
1	Drinking Establishment by Name	Barnesly Ferments
2	Drinking Establishment by Name	Big Rip Up North Brewing Co
3	Drinking Establishment by Name	Brewkery
4	Drinking Establishment by Name	Callsign Brewing & Kilchen
5	Drinking Establishment by Name	Christine's Firehouse Bar & Grill
6	Drinking Establishment by Name	Cinder Block Brewery, Commons
7	Drinking Establishment by Name	Dennison Wine Bar, Iron District
8	Drinking Establishment by Name	Harrah's Brew Brothers
9	Drinking Establishment by Name	Harrah's Signature Bar
10	Drinking Establishment by Name	Harrah's Twist Bar
11	Drinking Establishment by Name	Helen's JAD Bar & Grill
12	Drinking Establishment by Name	Milch e Amaro Cocktail Bar
13	Drinking Establishment by Name	Outlaw Cigar & Brewery
14	Drinking Establishment by Name	Paul & Jack's Tavern
15	Drinking Establishment by Name	Restless Spirits Distilling
16	Drinking Establishment by Name	ReWind Video & Dive Bar
17	Drinking Establishment by Name	Sail Away Wine Bar
18	Drinking Establishment by Name	Tap Shack, Iron District
19	Drinking Establishment by Name	Up North Brewery
20	Drinking Establishment by Name	Velo Garage & Tap House
21	Drinking Establishment by Name	WXYZ Bar
.	Drinking Establishment by Name	ReRoll Tavern, Vignettes (closed)

Industry Market Gaps and Opportunities

- The Economic Analysis for North Kansas City (NKC) also includes a Gap Analysis of city-wide supply, demand, net import, and net leakage by non-retail industry sector; and market gaps deduced from the results. Again, that analysis includes comparisons between NKC, the City of Kansas City, and five counties in the region. Results indicate a market gap and probable opportunity to add establishments in several white collar industry sectors, as follows:
 - Information, Computing, Telecommunications, Marketing, and Media
 - Finance, and specifically Credit Intermediation Services
 - Finance, including Securities, Commodities, and Investment Services
 - Insurance, and specifically Insurance Carriers and Related Activities
 - Educational Services, including Business and Technical Training Schools
 - Professional, Civic, Grant, and Religious Organizations

Gap Analysis Based on Relative Strength Indices
The City of North Kansas City, Missouri | 2025

2022 NAICS code	Meaning of NAICS code	Reported Establish- ments (#)	Actual Industry Revenues (\$Mil.)	Potential Industry Revenues (\$Mil.)	Net Revenue Import (\$Mil.)	Net Revenue Import (%)	Net Revenue Leakage (\$Mil.)	Net Revenue Leakage (%)	Average Revenues per Estab (\$Mil.)	Gap Number of Estabs
423	Wholesale Trade, Durable Goods	84	\$837.8	\$262.6	\$575.3	68.7%	.	.	\$23.2	.
424	Wholesale Trade, Non-Durable Goods	34	\$1,662.6	\$857.6	\$805.0	48.4%	.	.	\$113.0	.
484	Truck Transportation	14	\$75.5	\$102.4	.	.	-\$26.9	-26.3%	\$10.0	x
488	Transportation - Support Activities	13	\$45.8	\$13.1	\$32.7	71.5%	.	.	\$6.5	.
493	Warehousing and Storage	9	\$27.8	\$23.2	\$4.6	16.7%	.	.	\$3.5	.
51	Info, Compute, Telecomm, Marketing, Media	7	\$165.0	\$182.9	.	.	-\$17.9	-9.8%	\$15.0	1
522	Finance - Credit Intermediation	10	\$31.7	\$98.8	.	.	-\$67.1	-67.9%	\$15.0	4
523	Finance - Securities, Commodities, Investment	7	\$3.4	\$54.2	.	.	-\$50.8	-93.7%	\$9.0	6
524	Insurance Carriers, Related Activities	18	\$52.9	\$420.4	.	.	-\$367.5	-87.4%	\$60.0	6
53	Real Estate, Rental, Leasing, Related Activities	39	\$140.4	\$61.0	\$79.4	56.5%	.	.	\$3.0	.
54	Professional, Scientific, Technical Svcs	94	\$412.6	\$198.7	\$213.9	51.8%	.	.	\$1.2	.
561	Administrative and Support Services	45	\$667.4	\$63.2	\$604.2	90.5%	.	.	\$2.0	.
562	Waste Management, Remediation Svcs	2	\$48.2	\$25.3	\$22.9	47.6%	.	.	\$1.3	.
61	Educational Svcs, Business, Technical Training	7	\$4.6	\$6.9	.	.	-\$2.3	-33.3%	\$1.5	2
621	Health Care Services - Ambulatory	60	\$333.5	\$58.0	\$275.6	82.6%	.	.	\$1.7	.
622-624	Hospitals, Nursing Care, Social Assist	11	\$741.3	\$151.7	\$589.6	79.5%	.	.	\$5.7	.
811	Repair and Maintenance	28	\$44.1	\$8.3	\$35.8	81.2%	.	.	\$1.0	.
812	Personal and Laundry Services	8	\$7.1	\$6.8	\$0.2	3.5%	.	.	\$1.0	.
813	Professional, Civic, Grant, Religious Orgs	5	\$4.1	\$27.6	.	.	-\$23.5	-85.2%	\$8.5	3

Former Cerner Complex

Similar to the retail analysis, the results of the industry sector analysis have been carefully qualified base on an inventory of existing establishments throughout North Kansas City (NKC). For Class A office buildings located throughout the former Cerner campus, optimal tenants could include a combination of a medical training campus, financial companies (excluding walk-in banks), insurance companies (excluding brokerage agencies), data processing companies (including call centers), and professional and civic organizations.

Medical Training Campus
Financial Companies (not banks)
Insurance Companies (not agents)
Data Processing, Call Centers
Professional, Civic Organizations

Education Svcs
Finance
Insurance
Professional
Professional

Cerner Complex
Cerner Complex
Cerner Complex
Cerner Complex
Cerner Complex



Paseo Industrial District (PID)

Results of the gap analysis also have been qualified for the Paseo Industrial District (PID), which generally is located northwest of the Missouri River, southeast of Bedford Avenue, and east of I-29 / I-35. This district could be an ideal location for a full service lumber yard and store; landscape supply, stone, and mulch supplier and retail store. Although these types of retailers would not be ideal for a downtown location or along Armour Road, they would be ideal tenants for the PID.

Additional recommendations for the PID include a residential storage facility (ideally with visibility to traffic along the Diamond Parkway", a packager and distributor of snack foods, and a business specializing in security personnel services.

The gap analysis relies on data provided by the U.S. Economic Census, which began excluding the Manufacturing industry sector in 2022. Even so, the detailed inventory of existing manufacturing businesses throughout the city has been used to identify two niche categories that might be appropriate for the district, and specifically furniture manufacturing and glass mirror manufacturing.

Full Service Lumber Yard
Furniture Manufacturing
Target Shooting (indoors)
Residential Storage Facility
Glass Mirror Manufacturing
Snack Food Packaging
Landscape Supply, Stone, Mulch
Security Personnel Services

Retail Trade
Manufacturing
Recreation
Warehousing
Manufacturing
Distributions
Retail Trade
Business Services

Paseo Industrial District
Paseo Industrial District
Paseo Industrial District
Paseo Industrial District
Paseo Industrial District
Paseo Industrial District
Paseo Industrial District
Paseo Industrial District



Supply | Major Employers

- In addition to the gap analysis and detailed inventory of existing businesses throughout North Kansas City (NKC), the Economic Analysis also includes a study of the city's major private-sector employers. In this step of the analysis, public-sector employers like the government offices and schools are intentionally excluded from the data set. The list reinforces the local market's strength in health care; manufacturing; distribution, trucking, and logistics; professional services; and the headquarters for two jewelry retailers (Helzberg Diamonds Corporation and Meierotto Jewelers). The largest employer in the NKC Health Hospital with 3,500 employees, followed by BNSF Railway Logistics (900 employees) and Harrah's by Caesar's casino and hotel campus (500). Although not technically in NKC, it is worth noting that a nearby Ameristar Casino also employs 530 workers.

Partial Inventory of Major Employers
The City of North Kansas City, Missouri | 2026

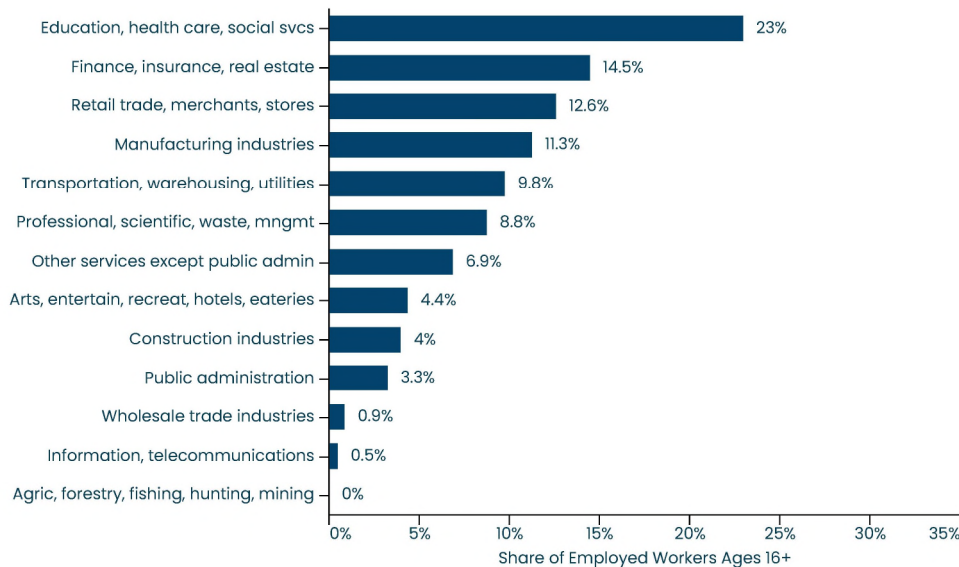
Row Count		Name	Low Number of Employees	High Number of Employees
1	Health Care	NKC Health Hospital	3,500	3,600
2	Computer Systems Design Cos	Cerner Enviza Oracle (closed)	2,900	3,000
3	Transportation - Railroad	BNSF Railway Logistics	900	1,000
4	Arts, Entertainment - Gaming	Harrah's by Caesar's	500	1,000
5	Arts, Entertainment - Gaming	Ameristar Casino (nearby)	530	550
6	Retail Trade - Jewelry	Helzberg Diamonds Corp	200	500
7	Industrial Supplies - Chemicals	Polynt Composites USA	200	500
8	Industrial Supplies - Chemicals	Tnemec Co, Chemicals	200	500
9	Manufacturing, Wholesale Trades	Ingredion Food Products	200	500
10	Transportation Construction	E S Wagner Logistics	50	200
11	Advertising, Marketing, Printing	Henry Wurst Printing Svcs	50	200
12	Architecture, Design, Engineer	McClure Engineering Co	50	200
13	Manufacturing - Metals	PAS Technologies	50	200
14	Business Services - Miscellaneous	Safe Haven Security	50	200
15	Architecture, Design, Engineers	Shafer, Kline & Warren	50	200
16	Computers, Telecommunications	T-System	50	200
17	Insurance Agents	Aflac Insurance	50	100
18	Retail Trade - Jewelry	Meierotto Jewelers	10	50
19	Architecture, Design, Engineer	Olsson	10	50

Employment by Industry Sector

- The Economic Analysis also includes a study of the share of total employment by industry sector for North Kansas City (NKC), with comparisons to the City of Kansas City, Clay County, and the State of Missouri. The geographic comparisons confirms that in the category of health care, NKC rivals that of larger geographies. Together with education and social services, health care represents 23% of total employment for the city, which is on-par with the City of Kansas City (23%), a little higher than Clay County (21%), and slightly lower than the statewide average (24%).
- Additional comparisons to Clay County reveal that NKC has an above-average share of employment in the categories of finance, insurance and real estate; retail trade, merchants, and stores; and transportation and warehousing. These effectively overshadow the city's employment in professional and scientific services; arts, entertainment, and recreation; construction industries; public administration; wholesale trade; and information and telecommunications. Again, these observation have been used to qualify and refine the gap analysis, conclusions, and recommendations for the city.

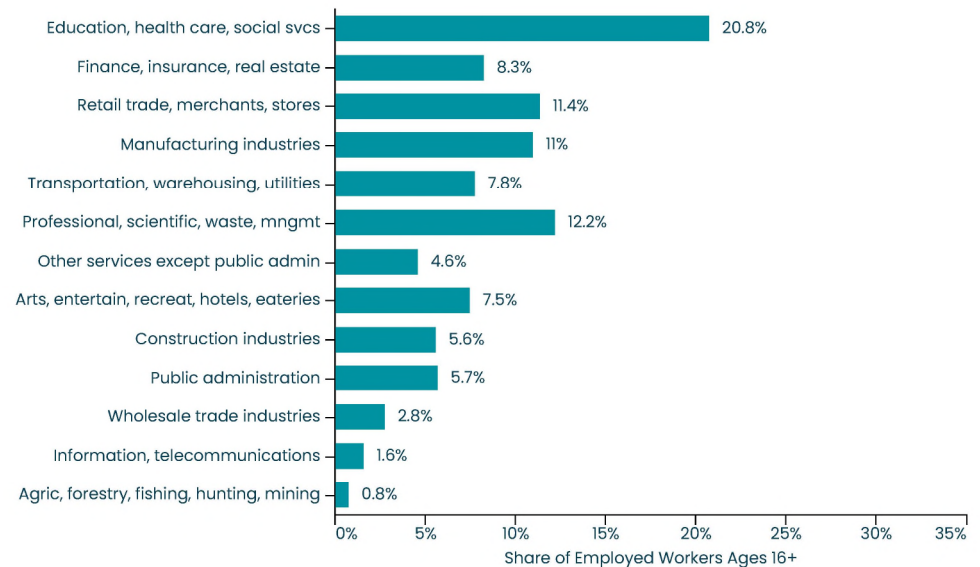
Employment by Industry Sector | North Kansas City

The share of employed workers ages 16+ by industry sector.



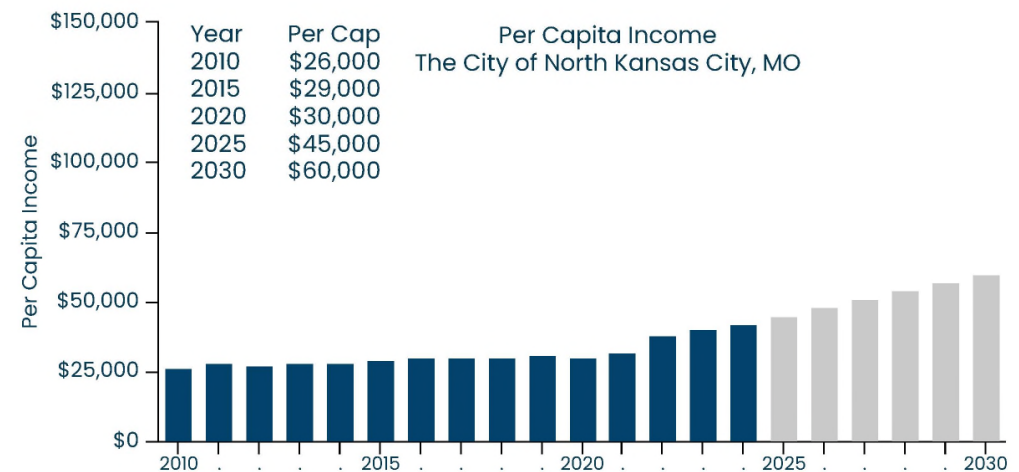
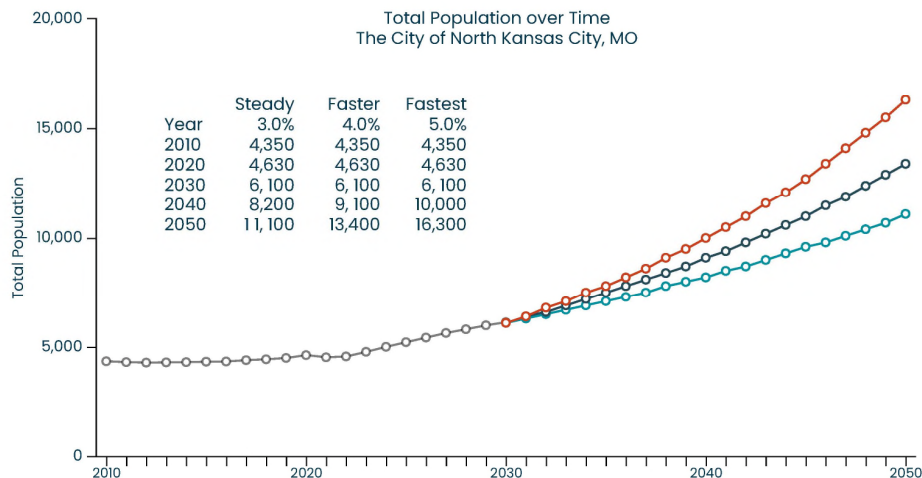
Employment by Industry Sector | Clay County

The share of employed workers ages 16+ by industry sector.



Demand | Population, Per Capita Income

- The Economic Analysis commenced with a comparative study of key demographic variables and a particular focus on population and per capita income. Population and per capita income include trendlines back to the year 2010 and estimates through the year 2024. Population forecasts are provided with three growth scenarios (steady, faster, and fastest) and out to the year 2050; and per capita income has been forecast out to the year 2030. Results also have been used to calculate total personal income and local expenditure potential by industry sector, which are essential variables in completing the Gap Analysis.
- North Kansas City (NKC) has had steady population growth and currently is growing about 3% annually. If this is continued forward, then the city's population could exceed 11,000 by the year 2050. If new housing construction activity heats up, then the market could grow at a faster rate of 4%, exceeding a population of 13,000 by 2050. If new housing starts accelerate even more, then the market could grow at a faster rate of 5% annually, exceeding a population of 16,000 by 2050.
- The introduction of new-build housing choices could attract residents with relatively high incomes, and this could apply to singles leasing lofts as much as families buying houses. Together, the weighted per capita income for both owners and renters is expected to reach a \$60,000 by the year 2030.



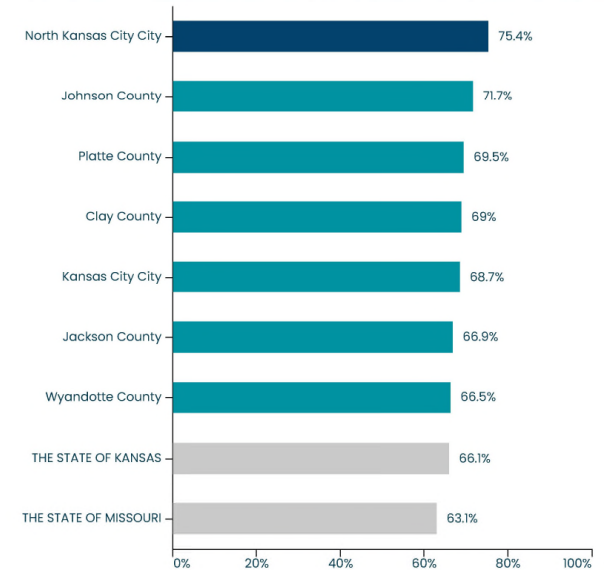
Labor Force and Unemployment

- The Economic Analysis also includes a study of fundamental indices like labor force participation rates and unemployment rates. The analysis includes a comparison of current rates for North Kansas City (NKC), five counties in the region, and the states of Missouri and Kansas.
- Results reveal that among NKC's population ages 16 years and older, their participation rate in the labor force is exceptionally high compared to the region. High labor force participation rates tend to correlate inversely with unemployment rates, and this applies to the city as well. Although 75% of the city's potential workers are in the labor force, over 9% are unemployed. It could be deduced that many are employed in blue collar occupations with relatively high turnover rates.
- These results provide additional qualitative insights into NKC's strength and marketability to new employers. New employers will help create good-paying jobs that appeal to resident workers and commuters – propagating an upward cycle of economic strength and resiliency for the city, and guided by its new Northtown 2040 Comprehensive Plan.



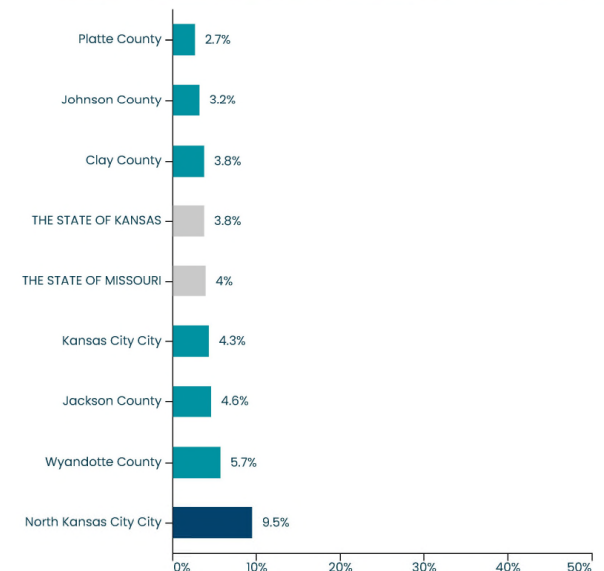
Labor Force Participation Rate

The share of population ages 16+ who are participating in the worker labor force. Comparison states, counties, and cities in the Greater Kansas City Metro Area.



Unemployment Rate

The share of labor force ages 16+ that is unemployed. Comparison states, counties, and cities in the Greater Kansas City Metro Area.



Section 5-B

GAP:

Market

Potential

Economic Analysis | Preliminary Recommendations

The City of North Kansas City, Missouri | 2026

Row Number	Subcategory	General Category	General Business Node
1	Grocery Store like Hy-Vee, Aldi	Retail Trade	I-29
2	Pharmacy inside Hy-Vee	Retail Trade	I-29
3	Asian Grocery, Frozen Fish Market	Retail Trade	I-29
4	Vintage Truck & Car Showroom	Retail Trade	I-29
5	Outdoor, Patio Furniture Showroom	Retail Trade	I-29
6	Fresh Fish Market and Fish Fry	Restaurant	I-29
7	Closeout and Pre-Owned Appliances	Retail Trade	I-29 or Downtown
8	Office Supplies like Staples	Retail Trade	I-29 or Downtown
9	Flooring, Carpet, Tile Store	Retail Trade	I-29 or Downtown
10	Sporting Goods Store (not guns)	Retail Trade	I-29 or Downtown
11	Classic Motorcycle Showroom	Retail Trade	I-29 or Downtown
12	Hardware Store like Ace, True Value	Retail Trade	Downtown
13	Snack Shop like Little Debbie Bakery	Retail Trade	Downtown
14	Supplements, Vitamins, Nutrition	Retail Trade	Downtown
15	Men's Rugged Workwear, Boots	Retail Trade	Downtown
16	Optician with Fashion Eyewear	Retail Trade	Downtown
17	Airline History Museum (reopen)	Entertainment	Entertainment District
18	Music Recording Studio	Entertainment	Entertainment District
19	Social Bowling, Fowling	Recreation - Indoor	Entertainment District
20	Aerodium, Similation Arcade	Recreation - Indoor	Entertainment District
21	Social Bocce Ball Courts	Recreation - Indoor	Entertainment District
22	Small Events Planning Consultant	Business Services	Entertainment District
23	Buffet-Style Restaurant (not Asian)	Restaurant	Entertainment District
24	Italian Cuisine, Brick Oven Pizzeria	Restaurant	Entertainment District
25	Medical Training Campus	Education Svcs	Cerner Complex
26	Financial Companies (not banks)	Finance	Cerner Complex
27	Insurance Companies (not agents)	Insurance	Cerner Complex
28	Data Processing, Call Centers	Professional	Cerner Complex
29	Professional, Civic Organizations	Professional	Cerner Complex
30	Full Service Lumber Yard	Retail Trade	Paseo Industrial District
31	Furniture Manufacturing	Manufacturing	Paseo Industrial District
32	Target Shooting (indoors)	Recreation	Paseo Industrial District
33	Residential Storage Facility	Warehousing	Paseo Industrial District
34	Glass Mirror Manufacturing	Manufacturing	Paseo Industrial District
35	Snack Food Packaging	Distributions	Paseo Industrial District
36	Landscape Supply, Stone, Mulch	Retail Trade	Paseo Industrial District
37	Security Personnel Services	Business Services	Paseo Industrial District

Source: Highly preliminary recommendations developed by
LandUseUSA | Urban Strategies in collaboration with Olsson, 2026.

Gap Analysis Based on Relative Strength Indices
The City of North Kansas City, Missouri | 2025

2022 NAICS code	Meaning of NAICS code	Reported Establish- ments (#)	Actual Industry Revenues (\$Mil.)	Potential Industry Revenues (\$Mil.)	Net Revenue Import (\$Mil.)	Net Revenue Import (%)	Net Revenue Leakage (\$Mil.)	Net Revenue Leakage (%)	Average Revenues per Estab (\$Mil.)	Gap Number of Estabs
71	Arts, Entertainment, Recreation, Gaming	3	\$19.6	\$32.6	.	.	-\$12.9	-39.7%	\$4.5	3
721	Accommodation	7	\$101.6	\$17.6	\$84.0	82.6%	.	.	\$3.3	.
722	Food Services and Drinking Places	55	\$259.4	\$34.9	\$224.4	86.5%	.	.	\$1.5	.
4411	Automotive, RV, Motor Dealerships	5	\$188.4	\$55.8	\$132.6	70.4%	.	.	\$18.5	.
4413	Automotive Parts & Supply Stores, Tire Retailers	6	\$28.8	\$9.5	\$19.3	66.9%	.	.	\$1.8	.
444	Home Improvement, Construction Supply Stores	6	\$24.5	\$16.8	\$7.7	31.5%	.	.	\$5.9	1
445	Food Markets, Grocery and Liquor Stores	5	\$27.5	\$32.8	.	.	-\$5.3	-16.1%	\$10.0	1
449	Furniture, Decor, Electronics, Appliance Stores	3	\$8.3	\$9.4	.	.	-\$1.1	-11.8%	\$4.0	.
455	Supercenters, Whse Clubs, Discount, Dept Stores	3	\$55.0	\$40.2	\$14.8	27.0%	.	.	\$12.0	.
456	Pharmacies, Health, Personal Care Supply Stores	6	\$56.7	\$89.5	.	.	-\$32.7	-36.6%	\$30.0	1
457	Gas Stations with or without Convenience Stores	6	\$80.0	\$26.6	\$53.5	66.8%	.	.	\$8.0	.
458	Apparel, Accessory, Shoes, Jewelry Stores	5	\$46.4	\$12.9	\$33.5	72.2%	.	.	\$1.9	.
459	Sporting Goods, Hobby, Music, Book Stores	14	\$28.9	\$29.6	.	.	-\$0.7	-2.4%	\$3.5	.
44-45	Total Retail Trade (all shown categories)	59	\$544.6	\$284.1	\$192.2	40.4%	.	.	\$7.0	.

Source: Underlying data provided by the U. S. Economic Census, Decennial Population Census, and American Community Survey.
Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.

Gap Analysis Based on Relative Strength Indices
The City of North Kansas City, Missouri | 2025

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621	Health Care Services - Ambulatory	60	\$333.5	\$58.0	\$275.6	82.6%	.	.	\$1.7	.
622-624	Hospitals, Nursing Care, Social Assist	11	\$741.3	\$151.7	\$589.6	79.5%	.	.	\$5.7	.
811	Repair and Maintenance	28	\$44.1	\$8.3	\$35.8	81.2%	.	.	\$1.0	.
812	Personal and Laundry Services	8	\$7.1	\$6.8	\$0.2	3.5%	.	.	\$1.0	.
813	Professional, Civic, Grant, Religious Orgs	5	\$4.1	\$27.6	.	.	-\$23.5	-85.2%	\$8.5	3

Source: Underlying data provided by the U. S. Economic Census, Decennial Population Census, and American Community Survey.
Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.

Section 5-C

SUPPLY:

Summary Business Inventory

Partial Inventory of Major Employers The City of North Kansas City, Missouri | 2026

Row Count		Name	Low Number of Employees	High Number of Employees
1	Health Care	NKC Health Hospital	3,500	3,600
2	Computer Systems Design Cos	Cerner Enviza Oracle (closed)	2,900	3,000
3	Transportation - Railroad	BNSF Railway Logistics	900	1,000
4	Arts, Entertainment - Gaming	Harrah's by Caesar's	500	1,000
5	Arts, Entertainment - Gaming	Ameristar Casino (nearby)	530	550
6	Retail Trade - Jewelry	Helzberg Diamonds Corp	200	500
7	Industrial Supplies - Chemicals	Polynt Composites USA	200	500
8	Industrial Supplies - Chemicals	Tnemec Co, Chemicals	200	500
9	Manufacturing, Wholesale Trades	Ingredion Food Products	200	500
10	Transportation Construction	E S Wagner Logistics	50	200
11	Advertising, Marketing, Printing	Henry Wurst Printing Svcs	50	200
12	Architecture, Design, Engineer	McClure Engineering Co	50	200
13	Manufacturing - Metals	PAS Technologies	50	200
14	Business Services - Miscellaneous	Safe Haven Security	50	200
15	Architecture, Design, Engineers	Shafer, Kline & Warren	50	200
16	Computers, Telecommunications	T-System	50	200
17	Insurance Agents	Aflac Insurance	50	100
18	Retail Trade - Jewelry	Meierotto Jewelers	10	50
19	Architecture, Design, Engineer	Olsson	10	50

Source: Underlying inventory partly provided by Lensa of Pennsylvania, and expanded with internet
by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | SUMMARY

North Kansas City, Missouri | 2026

Business

Count	Category
21	Drinking Establishment by Name
16	Breakfast, Smoothies, Coffee
8	Sandwiches
6	American, General
6	Burgers
4	Asian
4	Unique Cuisine - Others
4	Hispanic
4	Catering
3	Unique Cuisine - BBQ
2	Italian, Pizza
10	Arts, Entertainment
8	Recreational Venues
7	Overnight Accommodations
7	Fitness Centers, Gyms, Martial Arts
5	Meeting Space, Event Venues
14	Personal Care Services
12	Fabrics, Screenprint, Embroidery
9	Apparel, Fashion Accessories
2	Opticians, Eyewear
9	Home Improvement - Kitchens
7	Home Improvement - Specialty
2	Home Improvement - Garden
1	Home Improvement - Flooring
10	Gifts, Novelty, Hobby Shops
5	Used Merchandise
4	Furniture, Electronics, Appliances
4	Pets, Pet Supplies, Vets, Grooming
6	Specialty Foods - Other
5	Convenience Stores with Gas
5	Gas Stations without Convenience
3	Grocery - Neighborhood Stores
2	Pharmacies, Drug Stores
1	Grocery - National Chains Stores
1	Variety, Dollar, Discount

Existing Business Inventory | SUMMARY

North Kansas City, Missouri | 2026

Business

Count	Category
30	Health Care - All Other Services
12	Health Care - Chiro, Massage
7	Health Care - Counseling, Social Svcs
5	Health Care - Dental
4	Health Care - Home Care Svcs
24	Law Offices, Attorneys, Legal Svcs
18	Finance, Accounting, Tax Svcs
15	Residential Property Management
13	Real Estate Brokers, Sales Agencies
11	Banks, Lending Institutions
7	Insurance Companies, Agents
25	Advertising, Marketing, Printing
22	Computers, Telecommunications
14	Cleaning, Janitorial Services
14	Business Services - Staffing
13	Architecture, Design, Engineers
10	Educational Services
9	Business Services - Miscellaneous
5	Lawn, Turf, Pest, Gutter Services
7	Business, Life Coaching Services
3	Laundromats, Dry Cleaning
3	Recycling Services
3	Co-Working Space

Existing Business Inventory | SUMMARY

North Kansas City, Missouri | 2026

Business

Count	Category
45	Industrial Supplies, Chemicals
42	Transport, Distribution, Warehousing
27	Manufg, Wholesale Trades - Misc
27	Manufg - Metal, Related Products
17	Manufg, Production - Food, Beverage
7	Manufg, Paper, Woods Products
7	Transport, Logistics - Railways
7	Firearms, Suppliers, Services, Assoc
6	Manufg - Glass, Related Services
4	Storage Facilities
18	Construction - General, Builders
14	Construction - Roofs, Windows, Doors
11	Construction - HVAC, Plumbing
10	Construction - Pavers, Cement, Quarry
8	Construction - Electrical Svc, Supply
5	Construction - Equipment Rental
5	Construction - Commercial Materials
5	Construction - Fire Protection
4	Construction - Decks, Patios, Enclosures
3	Construction - Painting Services
31	Automotive - Repair
12	Automotive - Dealers
9	Automotive - Parts & Supplies

Section 5-D
SUPPLY:
Retail Trade
Restaurants
Cultural Arts

Existing Business Inventory | Arts, Entertainment, Recreation, Hotels

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Arts, Entertainment	Ameristar Casino (nearby)
2	Arts, Entertainment	Artisan Studios at Design Werx
3	Arts, Entertainment	Chappell's Sports Museum
4	Arts, Entertainment	Disciples of Gaming VR/Omnilife
5	Arts, Entertainment	Driftwood Ceramics Art Studio
6	Arts, Entertainment	Harrah's Casino Gaming
7	Arts, Entertainment	Paradise Productions
8	Arts, Entertainment	Rabbit Hole
9	Arts, Entertainment	Rino Live Music Venue
10	Arts, Entertainment	Screenland Armour Theatre
.	Arts, Entertainment	TWA, Airline History Museum (near, closed?)
1	Recreational Venues	Carnival Times Party Equip, Bounce rental
2	Recreational Venues	Chicken N Pickle Social Sports
3	Recreational Venues	Gold Glove Baseball Academy
4	Recreational Venues	Northland Racquet Club
5	Recreational Venues	Priscilla & Dana's School of Dance
6	Recreational Venues	RoKC Climbing Gym
7	Recreational Venues	SK8 Shot Studios Roller Skating School
8	Recreational Venues	Werq Dance Fitness Studio
1	Fitness Centers, Gyms, Martial Arts	Adaptive Warrior Sports Ctr
2	Fitness Centers, Gyms, Martial Arts	Brave Enough Crossfit
3	Fitness Centers, Gyms, Martial Arts	Bricks Boxing MMA & Fitness
4	Fitness Centers, Gyms, Martial Arts	Flex Fitness Gym
5	Fitness Centers, Gyms, Martial Arts	Gracie Humaita Jiu-Jitsu
6	Fitness Centers, Gyms, Martial Arts	YMCA
7	Fitness Centers, Gyms, Martial Arts	Zone 6 Fitness
1	Meeting Space, Event Venues	Cable Event Ctr
2	Meeting Space, Event Venues	Commons at Cinder Block
3	Meeting Space, Event Venues	Culture Collective
4	Meeting Space, Event Venues	Diamond Conference Ctr
5	Meeting Space, Event Venues	Harrah's VooDoo Lounge Stage
1	Overnight Accommodations	Aloft NKC
2	Overnight Accommodations	American Inn
3	Overnight Accommodations	Econolodge
4	Overnight Accommodations	Element
5	Overnight Accommodations	Harrah's Hotel
6	Overnight Accommodations	Holiday Inn Express & Suites
7	Overnight Accommodations	KMG Hotels

Existing Business Inventory | Restaurants and Eateries

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Asian	Harrah's Royal Noodle Bar Chinese
2	Asian	Lucky Dragon Chinese
3	Asian	Spices Asian Restaurant
4	Asian	Wolcano Teppanyaki Japanese, buffet
1	Unique Cuisine - Others	Hawaiian Bros Island Grill
2	Unique Cuisine - Others	Paisa MX Columbian Restaurant
3	Unique Cuisine - Others	Tiki Huna Tropical Restaurant
4	Unique Cuisine - Others	Zaki Mediterranean, Iron District
1	Unique Cuisine - BBQ	F325 BBQ
2	Unique Cuisine - BBQ	Hawg Jaw Que & Brew
3	Unique Cuisine - BBQ	Tattooed Hog BBQ, Iron District
1	Breakfast, Smoothies, Coffee	b4 Bakery & Eatery
2	Breakfast, Smoothies, Coffee	Daily Culture Kombucha
3	Breakfast, Smoothies, Coffee	District Biskuits
4	Breakfast, Smoothies, Coffee	Donut King
5	Breakfast, Smoothies, Coffee	First Watch
6	Breakfast, Smoothies, Coffee	International House of Pancakes
7	Breakfast, Smoothies, Coffee	Little Store on Knox
8	Breakfast, Smoothies, Coffee	McLain's Bakery & Breakfast
9	Breakfast, Smoothies, Coffee	Melt Box Ice Cream, Iron District
10	Breakfast, Smoothies, Coffee	NKC Nutrition, Smoothies
11	Breakfast, Smoothies, Coffee	Provis Coffee Roasters
12	Breakfast, Smoothies, Coffee	Scooter's Coffee
13	Breakfast, Smoothies, Coffee	Seasons Cafe
14	Breakfast, Smoothies, Coffee	Starbucks Coffee
15	Breakfast, Smoothies, Coffee	Sweet Emotion Ice Cream
16	Breakfast, Smoothies, Coffee	Tropical Smoothie Cafe
1	Hispanic	Cargo Cantina, Iron District
2	Hispanic	Champion Burritos to Go
3	Hispanic	El Canelo Mexican Restaurant
4	Hispanic	Taco Bell
1	Catering	Above & Beyond Catering
2	Catering	Local Seasons Event Catering
3	Catering	Scrape Plate Catering
4	Catering	Sugar Spice Catering
1	Italian, Pizza	Old Chicago Pizza & Taproom
2	Italian, Pizza	Pizza Tascio KC

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Restaurants, Eateries, Drinking Estabs

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	American, General	Chappell's
2	American, General	Chappell's Restaurant
3	American, General	Chicken N Pickle Restaurants
4	American, General	Denny's Restaurant
5	American, General	Gordon Ramsay Steak
6	American, General	Jefferson's
1	Burgers	Burger King
2	Burgers	Iron Grill, Iron District
3	Burgers	McDonald's
4	Burgers	Sonic Drive-In
5	Burgers	Tay's Cheesesteak Burger Shack
6	Burgers	Wendy's
1	Sandwiches	Arby's
2	Sandwiches	Bay Boy Specialty Sandwiches
3	Sandwiches	Jimmy John's Sandwiches
4	Sandwiches	Meltdown
5	Sandwiches	Quiznos Subs
6	Sandwiches	Scimeca's Deli
7	Sandwiches	Sourdough Spot Breads, Sandwiches
8	Sandwiches	Subway, Rottinghouse Co
1	Drinking Establishment by Name	Barnesty Ferments
2	Drinking Establishment by Name	Big Rip Up North Brewing Co
3	Drinking Establishment by Name	Brewkery
4	Drinking Establishment by Name	Callsign Brewing & Kitchen
5	Drinking Establishment by Name	Christine's Firehouse Bar & Grill
6	Drinking Establishment by Name	Cinder Block Brewery, Commons
7	Drinking Establishment by Name	Dennison Wine Bar, Iron District
8	Drinking Establishment by Name	Harrah's Brew Brothers
9	Drinking Establishment by Name	Harrah's Signature Bar
10	Drinking Establishment by Name	Harrah's Twist Bar
11	Drinking Establishment by Name	Helen's JAD Bar & Grill
12	Drinking Establishment by Name	Mitch e Amaro Cocktail Bar
13	Drinking Establishment by Name	Outlaw Cigar & Brewery
14	Drinking Establishment by Name	Paul & Jack's Tavern
15	Drinking Establishment by Name	Restless Spirits Distilling
16	Drinking Establishment by Name	ReWind Video & Dive Bar
17	Drinking Establishment by Name	Sail Away Wine Bar
18	Drinking Establishment by Name	Tap Shack, Iron District
19	Drinking Establishment by Name	Up North Brewery
20	Drinking Establishment by Name	Velo Garage & Tap House
21	Drinking Establishment by Name	WXYZ Bar
.	Drinking Establishment by Name	ReRoll Tavern, Vignettes (closed)

Existing Business Inventory | Retail Trades, Stores, Merchants

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Grocery - National Chains Stores	Save-A-Lot Moran Food
1	Grocery - Neighborhood Stores	Longview Market
2	Grocery - Neighborhood Stores	McLain's Market
3	Grocery - Neighborhood Stores	Scimeca's Market
1	Specialty Foods - Other	Armour Liquor
2	Specialty Foods - Other	Arrowhead Specialty Meats
3	Specialty Foods - Other	Hautly Cheese Wholesale Shop
4	Specialty Foods - Other	Kansas City/River Market Produce
5	Specialty Foods - Other	Scratch KC Baking Co, Wholesale
6	Specialty Foods - Other	Swade Cannabis Dispensary
1	Variety, Dollar, Discount	Dollar General Store
1	Pharmacies, Drug Stores	CVS Pharmacy
2	Pharmacies, Drug Stores	NKC Health Hospital Pharmacy
.	Pharmacies, Drug Stores	Medimart Pharmacy (closed?)
.	Pharmacies, Drug Stores	Xtracts Botanicals (closed)
1	Convenience Stores with Gas	Conoco
2	Convenience Stores with Gas	Phillips 66 (2) and Snappy Store
3	Convenience Stores with Gas	QuikTrip and Convenience (1)
4	Convenience Stores with Gas	QuikTrip and Convenience (2)
5	Convenience Stores with Gas	Sinclair Gas and Food Mart
1	Gas Stations without Convenience	Ain & D Petroleum
2	Gas Stations without Convenience	Minit-Mart USA
3	Gas Stations without Convenience	Phillips 66 (1)
4	Gas Stations without Convenience	Pour Boy's Oil Co
5	Gas Stations without Convenience	Quick Fuel

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Retail Trades, Stores, Merchants

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Apparel, Fashion Accessories	Babe Standard, Iron District
2	Apparel, Fashion Accessories	Collections by J LLC Boutique
3	Apparel, Fashion Accessories	Erin Rose Boutique
4	Apparel, Fashion Accessories	Helzberg Jewelers
5	Apparel, Fashion Accessories	Lauren's Hope Med ID Jewelry (online)
6	Apparel, Fashion Accessories	Mad House Boutique, Iron District
7	Apparel, Fashion Accessories	Meierotto Jewelers
8	Apparel, Fashion Accessories	TiScrubs
9	Apparel, Fashion Accessories	Vow Ready Bridal Boutique
1	Fabrics, Screenprint, Embroidery	Blue Chip Athletic Screenprinting
2	Fabrics, Screenprint, Embroidery	Champion Supply Hotel Products
3	Fabrics, Screenprint, Embroidery	Destination Athlete Sportswear
4	Fabrics, Screenprint, Embroidery	Fabri-Quilt Fabrics, Quilts
5	Fabrics, Screenprint, Embroidery	Galls Uniforms
6	Fabrics, Screenprint, Embroidery	Get Official Sports Apparel
7	Fabrics, Screenprint, Embroidery	KC Hides Tannery
8	Fabrics, Screenprint, Embroidery	Pro Apparel KC, Print Shop
9	Fabrics, Screenprint, Embroidery	Richlin Wholesale Fabrics
10	Fabrics, Screenprint, Embroidery	River City T's Embroidery Svcs
11	Fabrics, Screenprint, Embroidery	Sacred Stitches Clergy Apparel
12	Fabrics, Screenprint, Embroidery	Streetwearhouse Screen Printing
1	Opticians, Eyewear	Epic Vision Eye Center
2	Opticians, Eyewear	Jeff LaFerla Vision Institute
1	Personal Care Services	Armour Styling
2	Personal Care Services	Audacity Salon, Reform Hair Studio
3	Personal Care Services	Dub's Barber Shop
4	Personal Care Services	Groom Salon & Barbery
5	Personal Care Services	Hair Spray Cafe
6	Personal Care Services	Hair Trends Ltd
7	Personal Care Services	Knockouts Haircuts for Men
8	Personal Care Services	La Bella Hair & Nails
9	Personal Care Services	Looks Avantgarde Hair Salon
10	Personal Care Services	Nail Stop
11	Personal Care Services	NKC Aesthetics Dermatology
12	Personal Care Services	Facial Bar Day Spa
13	Personal Care Services	Salon Gratto, Sandy Dav Studio
14	Personal Care Services	Speakeasy Tattoo

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Retail Trades, Stores, Merchants

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Furniture, Electronics, Appliances	Office Essentials
2	Furniture, Electronics, Appliances	ReSources Used Office Furniture
3	Furniture, Electronics, Appliances	321 Mattress
4	Furniture, Electronics, Appliances	Slice Speaker Svc Repair
.	Furniture, Electronics, Appliances	KRM Interiors (closed)
1	Pets, Pet Supplies, Vets, Grooming	Dogs' Spot Training Center
2	Pets, Pet Supplies, Vets, Grooming	NKC Animal Clinic & Daycare
3	Pets, Pet Supplies, Vets, Grooming	NKC Animal Control, Pet Finder
4	Pets, Pet Supplies, Vets, Grooming	Pet Rinse Repeat Pet Groomery
.	Pets, Pet Supplies, Vets, Grooming	Jurox Animal Health Products (closed?)
1	Gifts, Novelty, Hobby Shops	All A'Bloom Flowers & Gifts
2	Gifts, Novelty, Hobby Shops	Auxiliary Gifts at NKC Health Hospital
3	Gifts, Novelty, Hobby Shops	DWF Wholesale Florist
4	Gifts, Novelty, Hobby Shops	FM Music Vintage Records
5	Gifts, Novelty, Hobby Shops	Huff Hogs Tracks (facebook)
6	Gifts, Novelty, Hobby Shops	Morgan Miller Photography
7	Gifts, Novelty, Hobby Shops	New Thing Arts Studio at DesignWerx
8	Gifts, Novelty, Hobby Shops	Art Studio of Gloria Heifner at DesignWerx
9	Gifts, Novelty, Hobby Shops	X37 Adventures at DesignWerx
10	Gifts, Novelty, Hobby Shops	Zodan Merchandising (online)
1	Used Merchandise	Busy Moe's Freight Auction House
2	Used Merchandise	Cates Auction House
3	Used Merchandise	Treasures of Past Antique Mall
4	Used Merchandise	Uncommon Relics at DesignWerx
5	Used Merchandise	Whatnot Store NKC (online)

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Retail Trades, Stores, Merchants

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Home Improvement - Kitchens	Countertop Solutions
2	Home Improvement - Kitchens	Fabricor Countertops
3	Home Improvement - Kitchens	Flintstone Countertops
4	Home Improvement - Kitchens	Kansas Granite Mart
5	Home Improvement - Kitchens	KC Cabinets
6	Home Improvement - Kitchens	Kitchen Cabinets Direct to You
7	Home Improvement - Kitchens	Precision Elements Cabinets
8	Home Improvement - Kitchens	Refinishing KC Remodeling
9	Home Improvement - Kitchens	Wes Edwin Design Cabinets (nearby)
1	Home Improvement - Flooring	All Tile - Carpet Cushions Supplies
.	Home Improvement - Flooring	Kolay Flooring International (closed?)
.	Home Improvement - Flooring	Republic Tile (closed?)
.	Home Improvement - Hardware	True Value Nuts and Bolts (closed)
.	Home Improvement - Hardware	A & N Hardware (closed)
1	Home Improvement - Specialty	Above & Beyond Pools, Spas & Billiard
2	Home Improvement - Specialty	Tailor'd Staging & Decor
3	Home Improvement - Specialty	Bigtime Lighting Design
4	Home Improvement - Specialty	City Electric Supply Store
5	Home Improvement - Specialty	Leisure World Pool & Hearth
6	Home Improvement - Specialty	Lovell's Drapery, Bohnet Interiors
7	Home Improvement - Specialty	Sherwin Williams Paints
.	Home Improvement - Specialty	Sutherland's Lumber (closed)
.	Home Improvement - Specialty	Watts Up Lighting (closed)
1	Home Improvement - Garden	KC Pond & Water Gardening
2	Home Improvement - Garden	Stuppy Greenhouse

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Section 5-E SUPPLY: Non-Retail Industries

Existing Business Inventory | Manufacturing, Wholesale Trades

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Manufg, Wholesale Trades - Misc	AES Manufg & Leading Edge Safety
2	Manufg, Wholesale Trades - Misc	Alliance Energy Svcs Propane
3	Manufg, Wholesale Trades - Misc	American Contract Systems
4	Manufg, Wholesale Trades - Misc	Atlas Tube, Zekelman Inc
5	Manufg, Wholesale Trades - Misc	AXEL Americas
6	Manufg, Wholesale Trades - Misc	Baisch & Skinner
7	Manufg, Wholesale Trades - Misc	Caudle Fabrication
8	Manufg, Wholesale Trades - Misc	CCC Parts
9	Manufg, Wholesale Trades - Misc	Colamark USA
10	Manufg, Wholesale Trades - Misc	Diamond Manufg, Export Co
11	Manufg, Wholesale Trades - Misc	DR Fabrications
12	Manufg, Wholesale Trades - Misc	Holland 1916 Manufg
13	Manufg, Wholesale Trades - Misc	Hoveround Corp
14	Manufg, Wholesale Trades - Misc	In-Pact Poly Products
15	Manufg, Wholesale Trades - Misc	Jenkins Centrifuge Co
16	Manufg, Wholesale Trades - Misc	KC Decorative Seals
17	Manufg, Wholesale Trades - Misc	Key Companies
18	Manufg, Wholesale Trades - Misc	Patterson Sales
19	Manufg, Wholesale Trades - Misc	Pelton Shepherd Industries
20	Manufg, Wholesale Trades - Misc	River City T's
21	Manufg, Wholesale Trades - Misc	Romaine Electric Precision Products
22	Manufg, Wholesale Trades - Misc	S P International
23	Manufg, Wholesale Trades - Misc	Shield Casework
24	Manufg, Wholesale Trades - Misc	Siggins Co Solutions
25	Manufg, Wholesale Trades - Misc	Southwest Technologies
26	Manufg, Wholesale Trades - Misc	T G Rankin Co
27	Manufg, Wholesale Trades - Misc	We-Mac Manufacturing Co
.	Manufg, Wholesale Trades - Misc	Kolay Luxury Vinyl Floor Materials (closed?)
.	Manufg, Wholesale Trades - Misc	T & J Printing Screenprint Supply (closed)

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Manufacturing, Wholesale Trades

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Manufg - Metal, Related Products	Amy Mocker Metal Furniture Art
2	Manufg - Metal, Related Products	ArjoHuntleigh medical devices
3	Manufg - Metal, Related Products	Badger Ordnance Machining
4	Manufg - Metal, Related Products	Breddo Likwifier Stainless Steel Blenders
5	Manufg - Metal, Related Products	Builders Steel Co
6	Manufg - Metal, Related Products	Collins Machinery Parts, Engineering
7	Manufg - Metal, Related Products	Dies Inc Machine Shop
8	Manufg - Metal, Related Products	Diez Metal Processing
9	Manufg - Metal, Related Products	Dixon Valve & Coupling Co, DVCC
10	Manufg - Metal, Related Products	Donnelly Metals
11	Manufg - Metal, Related Products	Fry & Assoc Playground Equip
12	Manufg - Metal, Related Products	Globe International, fasteners, hardware
13	Manufg - Metal, Related Products	Industrial Spring Corporation
14	Manufg - Metal, Related Products	JEB Medical Products
15	Manufg - Metal, Related Products	Jones Iron & Metal Fabricator
16	Manufg - Metal, Related Products	KC Specialty Tube Manufg
17	Manufg - Metal, Related Products	Key Refrigeration Supply
18	Manufg - Metal, Related Products	Lampton Welding Supply
19	Manufg - Metal, Related Products	Leading Edge Safety Guardrails
20	Manufg - Metal, Related Products	Lifeway Mobility Equip Supplier
21	Manufg - Metal, Related Products	Linde Welding Gas & Equip Ctr, Praxair
22	Manufg - Metal, Related Products	NKC Iron & Metal Fabricator
23	Manufg - Metal, Related Products	NKC Sheet Metal
24	Manufg - Metal, Related Products	North American Safety Valve
25	Manufg - Metal, Related Products	PAS Technologies
26	Manufg - Metal, Related Products	Piston Automotive Manufg
27	Manufg - Metal, Related Products	PurAir Medical Equip Solutions
28	Manufg - Metal, Related Products	R J Kool Midwest Washing Equipment
29	Manufg - Metal, Related Products	Red Cedar Steel
30	Manufg - Metal, Related Products	Ryerson Metal Supplier
31	Manufg - Metal, Related Products	Schindler Elevator Corp
32	Manufg - Metal, Related Products	Spectra Metal Sales
33	Manufg - Metal, Related Products	Sterling Bearings
34	Manufg - Metal, Related Products	Tenneco Auto Performance Systems
35	Manufg - Metal, Related Products	UltraSource Machining Manufacturer
36	Manufg - Metal, Related Products	United Refrigeration
37	Manufg - Metal, Related Products	VC999 Packaging Systems, machines

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Manufacturing, Wholesale Trades

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Firearms, Suppliers, Services, Assoc	Conceal & Carry Security Services
2	Firearms, Suppliers, Services, Assoc	Crescent Customs Rifles
3	Firearms, Suppliers, Services, Assoc	Garand Gun Collectors Member Assoc
4	Firearms, Suppliers, Services, Assoc	G A Precision Rifles
5	Firearms, Suppliers, Services, Assoc	NKC Tactical Gun Shop
6	Firearms, Suppliers, Services, Assoc	Tri-Star Certified Defender, firearms
7	Firearms, Suppliers, Services, Assoc	Manners Composite Stocks, rifles
1	Manufg - Glass, Related Services	911 Auto Glass
2	Manufg - Glass, Related Services	ArtPlex GlassMaster Studio
3	Manufg - Glass, Related Services	Mygrant Glass
4	Manufg - Glass, Related Services	PGW Auto Glass
5	Manufg - Glass, Related Services	PPG Auto Glass
6	Manufg - Glass, Related Services	Stained Glass Creations (online)
1	Manufg, Paper, Woods Products	International Paper
2	Manufg, Paper, Woods Products	Columbia Packaging Grp
3	Manufg, Paper, Woods Products	Connemara Paper Converting
4	Manufg, Paper, Woods Products	KC Book Manufacturing
5	Manufg, Paper, Woods Products	KC Booth Furniture Manufg
6	Manufg, Paper, Woods Products	Pioneer Container Corp
7	Manufg, Paper, Woods Products	Spicers Paper Distribution
1	Manufg, Production - Food, Beverage	Ambassador Meat Distributors
2	Manufg, Production - Food, Beverage	Aileen Quirk & Sons Food Products
3	Manufg, Production - Food, Beverage	Arctic Glacier Ice Mnfg Distribution
4	Manufg, Production - Food, Beverage	Artful Apps Gourmet Appetizers
5	Manufg, Production - Food, Beverage	Breakthru Beverage
6	Manufg, Production - Food, Beverage	CMC Foods, oil, vinegar, wine
7	Manufg, Production - Food, Beverage	Cool Creations Butcher Shop
8	Manufg, Production - Food, Beverage	Garden Complements Food Processing
9	Manufg, Production - Food, Beverage	Hugo Tea
10	Manufg, Production - Food, Beverage	Ingredion Food Products
11	Manufg, Production - Food, Beverage	Koehler & Damm wholesale florist
12	Manufg, Production - Food, Beverage	Lucky Elixir Beverage Co, Kombucha
13	Manufg, Production - Food, Beverage	Mission Foods Tortilla Manufg
14	Manufg, Production - Food, Beverage	NKC Beverage
15	Manufg, Production - Food, Beverage	Pizza Blends Food Processing
16	Manufg, Production - Food, Beverage	Scratch KC Baking Co, Wholesale
17	Manufg, Production - Food, Beverage	Walker's Fresh Foods Products Co
.	Manufg, Production - Food, Beverage	Livestock Nutrition Ctr Mnfg (closed)
.	Manufg, Production - Food, Beverage	PlantRight Agric Product Wholesaler (closed)

Existing Business Inventory | Industrial Supplies

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Industrial Supplies, Chemicals	A-merican Caster & Material Handling
2	Industrial Supplies, Chemicals	Apache Industrial United
3	Industrial Supplies, Chemicals	Arkema Chemical, powdercoatings
4	Industrial Supplies, Chemicals	Carpet Cushions & Supply
5	Industrial Supplies, Chemicals	Chemical Universe
6	Industrial Supplies, Chemicals	Connell Co, GSM
3	Industrial Supplies, Chemicals	Davis Paint Co Manufacturing
4	Industrial Supplies, Chemicals	Duradek US
5	Industrial Supplies, Chemicals	Durkin Equip Co
6	Industrial Supplies, Chemicals	Electro Painting, metal refurbishing
7	Industrial Supplies, Chemicals	Engineered Sales
8	Industrial Supplies, Chemicals	Fastenal Co Industrial Supplies
9	Industrial Supplies, Chemicals	Filti
10	Industrial Supplies, Chemicals	Future Foam
11	Industrial Supplies, Chemicals	George C Brandt
12	Industrial Supplies, Chemicals	Goad Co, plastic container fabrication
13	Industrial Supplies, Chemicals	Good Measure Corp, liquid flow
14	Industrial Supplies, Chemicals	Groove Washer Cleaning Products
15	Industrial Supplies, Chemicals	HD Supply, Maintenance
16	Industrial Supplies, Chemicals	Helget Gas Products
17	Industrial Supplies, Chemicals	Henkel Corp adhesive sealants, coating
18	Industrial Supplies, Chemicals	HPSI Hydraulic Power Systems
19	Industrial Supplies, Chemicals	IHD Solutions, Industrial Coatings
20	Industrial Supplies, Chemicals	Industrial Process Systems
21	Industrial Supplies, Chemicals	Kason Mid-America Industries
22	Industrial Supplies, Chemicals	KC Circuit Breaker
23	Industrial Supplies, Chemicals	KC Plastics
24	Industrial Supplies, Chemicals	Lauman, CP Co Industrial Equipment
25	Industrial Supplies, Chemicals	Mactac, Morgan Adhesives Co
26	Industrial Supplies, Chemicals	Martin Specialty Products, Lubricants
27	Industrial Supplies, Chemicals	Mid-States Heavy Duty Representation
28	Industrial Supplies, Chemicals	Midwest Coating Consultants
29	Industrial Supplies, Chemicals	Mulhern Conveyor Belting
30	Industrial Supplies, Chemicals	National Fastener Corp

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Industrial Supplies, Railways

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
31	Industrial Supplies, Chemicals	ORS Nasco Industrial Equipment
32	Industrial Supplies, Chemicals	Polymeric US
33	Industrial Supplies, Chemicals	Polynt Composites USA
34	Industrial Supplies, Chemicals	Regal Plastics Supply Co
35	Industrial Supplies, Chemicals	REKO Market Direct
36	Industrial Supplies, Chemicals	Riekes Material Handling Equipment
37	Industrial Supplies, Chemicals	Star Pipe Products
38	Industrial Supplies, Chemicals	SupplyCore
39	Industrial Supplies, Chemicals	Tnemec Co, Chemicals
40	Industrial Supplies, Chemicals	TFT Global
41	Industrial Supplies, Chemicals	True Pet Care Cleaning Products
42	Industrial Supplies, Chemicals	W D Patterson Co
43	Industrial Supplies, Chemicals	Walsh & Assoc Chemicals, Containers, Equip
44	Industrial Supplies, Chemicals	Western American Adhesives
45	Industrial Supplies, Chemicals	Western Mountain Supply
1	Transport, Logistics - Railways	AITX - American Railcar Industry
2	Transport, Logistics - Railways	BNSF Railway Logistics
3	Transport, Logistics - Railways	Comet Industries, Railroad Equip
4	Transport, Logistics - Railways	Murray Railroad Yard
5	Transport, Logistics - Railways	Norfolk Southern Railway Co
6	Transport, Logistics - Railways	Railcrew Xpress
7	Transport, Logistics - Railways	Wiese Rail Svcs

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Warehousing, Transportation, Distribution

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Transport, Distribution, Warehousing	Banner Logistics Warehouse
2	Transport, Distribution, Warehousing	Blue Hat Heavy Equip Solutions
3	Transport, Distribution, Warehousing	C & C Produce Distribution
4	Transport, Distribution, Warehousing	Capital City Oil Distributors
5	Transport, Distribution, Warehousing	Comfort Products Distributing
6	Transport, Distribution, Warehousing	Crate & Barrel Warehouse
7	Transport, Distribution, Warehousing	Craters & Freighters
8	Transport, Distribution, Warehousing	CTW Logistics, Tranport Svcs
9	Transport, Distribution, Warehousing	Daikin Comfort Distribution
10	Transport, Distribution, Warehousing	Direct Mail Strategies
11	Transport, Distribution, Warehousing	Dynaflex Products Warehouse
12	Transport, Distribution, Warehousing	E S Wagner Logistics
13	Transport, Distribution, Warehousing	First Choice Courier & Distribution
14	Transport, Distribution, Warehousing	Fulfillment Plus Logistics Svcs
15	Transport, Distribution, Warehousing	Goodman Distributing
16	Transport, Distribution, Warehousing	Green Land Transportation
17	Transport, Distribution, Warehousing	Henry Industries Logistics
18	Transport, Distribution, Warehousing	Home Delivery Svc
19	Transport, Distribution, Warehousing	International Delivery Solutions
20	Transport, Distribution, Warehousing	Land 'N' Sea Distributing, Bruns
21	Transport, Distribution, Warehousing	Lifetime Products Inc Distribution
22	Transport, Distribution, Warehousing	Logic Warehouse
23	Transport, Distribution, Warehousing	Lonestar Transportation
24	Transport, Distribution, Warehousing	Metafora Group
25	Transport, Distribution, Warehousing	Metro Park, Missouri RD Warehouse
26	Transport, Distribution, Warehousing	Milestone Equip Holdings
27	Transport, Distribution, Warehousing	Mode 3 Logistics
28	Transport, Distribution, Warehousing	Murphy Logistics, Taney Distribution Ctr
29	Transport, Distribution, Warehousing	Musket Corp / Love's Logistics
30	Transport, Distribution, Warehousing	National Excelsior Co Distribution
31	Transport, Distribution, Warehousing	PBI Gordon Corp
32	Transport, Distribution, Warehousing	Platinum Transportation Svcs
33	Transport, Distribution, Warehousing	Prime Transportation
34	Transport, Distribution, Warehousing	Roll On Logistics
35	Transport, Distribution, Warehousing	Select Food Service Equip Distributing
36	Transport, Distribution, Warehousing	Spin Freight Logistics
37	Transport, Distribution, Warehousing	Team Thrift Secondhand Distribution
38	Transport, Distribution, Warehousing	Team World Wide
39	Transport, Distribution, Warehousing	Tiger Truck Of Kansas City
40	Transport, Distribution, Warehousing	TJ Enterprise Holdings
41	Transport, Distribution, Warehousing	Weston Transportation
42	Transport, Distribution, Warehousing	WLX Western Logistics Express

Existing Business Inventory | Construction Industries

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Construction - General, Builders	Axis Construction Group
2	Construction - General, Builders	Backyard Buildings
3	Construction - General, Builders	Box Development
4	Construction - General, Builders	Builder's Association
5	Construction - General, Builders	Buildforce Construction
6	Construction - General, Builders	Cardinal Crest Custom Homes
7	Construction - General, Builders	Cedar Ridge Commercial Construction
8	Construction - General, Builders	Coleman Industrial Construction
9	Construction - General, Builders	Delta Construction & Plastering
10	Construction - General, Builders	Garney Construction
11	Construction - General, Builders	Jonkman Construction
12	Construction - General, Builders	K Building Specialists Plastering
13	Construction - General, Builders	MegaKC Construction Co
14	Construction - General, Builders	Mid-America Contractors
15	Construction - General, Builders	MTS Contracting
16	Construction - General, Builders	MWD Construction
17	Construction - General, Builders	OIC Office Installation Co
18	Construction - General, Builders	Schwob General Construction Co
1	Construction - Commercial Materials	Alside Building Materials Supplier
2	Construction - Commercial Materials	BlueLinux Building Materials Supplier
3	Construction - Commercial Materials	White Cap Commercial Building Materials
4	Construction - Commercial Materials	Lansing Building Products
5	Construction - Commercial Materials	Lennox Parts Plus
1	Construction - Equipment Rental	Crane Masters Equipment Rental
2	Construction - Equipment Rental	Duke Equipment Rentals
3	Construction - Equipment Rental	Sunbelt Equip Rental, Climat Control
4	Construction - Equipment Rental	Ultimate Construction Equip Supply
5	Construction - Equipment Rental	United Equipment Rentals

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Construction Industries

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Construction - Pavers, Cement, Quarry	Bradley's Paving LLC
2	Construction - Pavers, Cement, Quarry	Foundation Building Materials
3	Construction - Pavers, Cement, Quarry	Holcim Cement Co
4	Construction - Pavers, Cement, Quarry	KC Asphalt
5	Construction - Pavers, Cement, Quarry	KC Waterproofing, Foundation Repair
6	Construction - Pavers, Cement, Quarry	MAC Pavement Maintenance Products
7	Construction - Pavers, Cement, Quarry	Martin Marietta Stone Yard Quarry
8	Construction - Pavers, Cement, Quarry	McConnell & Assoc Corp Pavings
9	Construction - Pavers, Cement, Quarry	NKC Municipal Streets Department
10	Construction - Pavers, Cement, Quarry	U S Gypsum Co
1	Construction - Roofs, Windows, Doors	ABC Roofing Supply Co
2	Construction - Roofs, Windows, Doors	All About Doors & Windows
3	Construction - Roofs, Windows, Doors	Becker Exteriors Roof, Siding, Window
4	Construction - Roofs, Windows, Doors	Commercial Openings, Doors, Hardware
5	Construction - Roofs, Windows, Doors	Coronet Window Co
6	Construction - Roofs, Windows, Doors	Earthwoods Corp Custom Doors
7	Construction - Roofs, Windows, Doors	Elite Roofing Supply
8	Construction - Roofs, Windows, Doors	Gulfeagle Roofing Supply
9	Construction - Roofs, Windows, Doors	Metrie Molding Supplies
10	Construction - Roofs, Windows, Doors	Overhead Door Co
11	Construction - Roofs, Windows, Doors	Re-View Windows
12	Construction - Roofs, Windows, Doors	Walsh Door & Security, Metal Doors Frames
13	Construction - Roofs, Windows, Doors	Walston Door Co
14	Construction - Roofs, Windows, Doors	Windsor Garage Doors
.	Construction - Roofs, Windows, Doors	Larson Manufg Co Windows Doors (closed)
1	Construction - Decks, Patios, Enclosures	Constructing KC Decks
2	Construction - Decks, Patios, Enclosures	Pro-Built Patio Enclosures
3	Construction - Decks, Patios, Enclosures	ACT Metal Deck Supply
4	Construction - Decks, Patios, Enclosures	Swift Re-Screening Solutions

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Construction Trades, Support Services

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Construction - Electrical Svc, Supply	Clayco Electric Contracting Co
2	Construction - Electrical Svc, Supply	Convergence Partners Electrical Equip
3	Construction - Electrical Svc, Supply	Empowered Electric
4	Construction - Electrical Svc, Supply	NKC Electric Co
5	Construction - Electrical Svc, Supply	R/S Electric Construction
6	Construction - Electrical Svc, Supply	Security Equipment Inc
7	Construction - Electrical Svc, Supply	Shaw Commercial Electric Supply
8	Construction - Electrical Svc, Supply	Yates Electric Co
1	Construction - HVAC, Plumbing	Accurate Mechanical Plumbing
2	Construction - HVAC, Plumbing	American Boiler & Mechanical
3	Construction - HVAC, Plumbing	Edwards McDowell Commercial HVAC
4	Construction - HVAC, Plumbing	Hometown Plumbing, Drain
5	Construction - HVAC, Plumbing	Linesets Inc HVAC
6	Construction - HVAC, Plumbing	O'Dell Svc Co HVAC
7	Construction - HVAC, Plumbing	Quality Plumbing
8	Construction - HVAC, Plumbing	Stine Nichols Plumbing
9	Construction - HVAC, Plumbing	Summit HVAC
10	Construction - HVAC, Plumbing	Waldinger Corp HVAC
11	Construction - HVAC, Plumbing	Winsupply HVAC, Sheet Metal
1	Construction - Painting Services	CertaPro Painters of KC
2	Construction - Painting Services	Great Plains Painting
3	Construction - Painting Services	Paint4Less
1	Construction - Fire Protection	B I C Design Co Fire Sprinklers
2	Construction - Fire Protection	Century Fire Sprinklers
3	Construction - Fire Protection	Falcon Fire Protection
4	Construction - Fire Protection	FP&C Consultants, Fire Protection
5	Construction - Fire Protection	Viking SupplyNet Fire Protection Equip
1	Storage Facilities	1-800-Pack-Rat
2	Storage Facilities	Attic Storage of NKC
3	Storage Facilities	Centurion Atlas Moving & Storage
4	Storage Facilities	Stor Safe Warehouses

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Auto Dealerships, Parts & Supplies

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Automotive - Dealers - New	Oakes Auto Grp Kia Isuzu
2	Automotive - Dealers	Bob Allen Motors
3	Automotive - Dealers	Chicago Auto Acceptance Corp
4	Automotive - Dealers	Drive Now Auto Credit
5	Automotive - Dealers	Enterprise Leasing Co
6	Automotive - Dealers	Gems Vans & Auto Sales
7	Automotive - Dealers	German Import Specialists
8	Automotive - Dealers	Jack Miller Auto Plaza
9	Automotive - Dealers	Key-In Auto Sales
10	Automotive - Dealers	Quest Leasing
11	Automotive - Dealers	RX Auto Dealer
12	Automotive - Dealers	TNS Autosports Used Cars
.	Automotive - Dealers	J D Byrider (closed)
1	Automotive - Parts & Supplies	AA Wheel, Truck Supply
2	Automotive - Parts & Supplies	Advance Auto Parts
3	Automotive - Parts & Supplies	Best Auto Batteries
4	Automotive - Parts & Supplies	Color Vision Auto Parts
5	Automotive - Parts & Supplies	Custom Care Stereos at TNS Autosports
6	Automotive - Parts & Supplies	JPW Engine Parts Warehouse Supply
7	Automotive - Parts & Supplies	Transtar Industries
8	Automotive - Parts & Supplies	Truck Works & SUV Accessories Store
9	Automotive - Parts & Supplies	Wheel Group Holdings

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Automotive Repair Services

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Automotive - Rental	Avis Rent-A-Car
1	Automotive - Repair	Auto Dent Care
2	Automotive - Repair	Bear's Hwy Classics motorcycle repair
3	Automotive - Repair	Bodyworks Unlimited
4	Automotive - Repair	Bossert Body & Tow Co
5	Automotive - Repair	Burlington Auto Repair
6	Automotive - Repair	Carstar Collision Ctr
7	Automotive - Repair	Deutz Power Ctr Motor Repair
8	Automotive - Repair	Everlasting Threads Sewing Upholstery
9	Automotive - Repair	Heartland Tires & Treads
10	Automotive - Repair	KC Boat Doctor
11	Automotive - Repair	Larry's Northtown Garage
12	Automotive - Repair	Minich's Auto Repair
13	Automotive - Repair	NKC Brake Svc
14	Automotive - Repair	Northtown Auto Clinic
15	Automotive - Repair	Northtown Auto Services
16	Automotive - Repair	Northtown Transmission Svc
17	Automotive - Repair	NTA Fleetserve
18	Automotive - Repair	Purcell Tire & Svc Ctr
19	Automotive - Repair	Roadside Cares Towing Svc
20	Automotive - Repair	RPM Motor Sports
21	Automotive - Repair	RND Classic Car Restoration
22	Automotive - Repair	Seeburg Muffler
23	Automotive - Repair	Skilled Automotive Svc
24	Automotive - Repair	Speeders Car Wash
25	Automotive - Repair	Speeders Mobil 1 Lube
26	Automotive - Repair	Standard Aero Aircraft Maintenance
27	Automotive - Repair	T & W Tire
28	Automotive - Repair	Tire Hub
29	Automotive - Repair	TNS Auto Repair
30	Automotive - Repair	Wholesale Tire Warehouse
31	Automotive - Repair	Wise Auto Repair
.	Automotive - Repair	NKC Auto Trim Reupholstery (closed)

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Repair and Maintenance Services

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Laundromats, Dry Cleaning	Pak's Alterations & Dry Cleaning
2	Laundromats, Dry Cleaning	Pride Dry Cleaners
3	Laundromats, Dry Cleaning	Tumble Town Laundry laundromat
1	Cleaning, Janitorial Services	Bradly Plus Janitorial
2	Cleaning, Janitorial Services	Carpet Care By Gary Ray
3	Cleaning, Janitorial Services	Dry Shan Vent Cleaning Svcs
4	Cleaning, Janitorial Services	EverReady Carpet Cleaning Svcs
5	Cleaning, Janitorial Services	Hi-Gene's Janitorial
6	Cleaning, Janitorial Services	Keep It Clean Svcs
7	Cleaning, Janitorial Services	Maids
8	Cleaning, Janitorial Services	Mop Bucket
9	Cleaning, Janitorial Services	Musser's Advanced Carpet Care
10	Cleaning, Janitorial Services	Sky Climber Access Scaffolding Rental
11	Cleaning, Janitorial Services	Steamatic of KC Carpet Cleaning
12	Cleaning, Janitorial Services	Teague & Barnett Cleaning Svcs
13	Cleaning, Janitorial Services	Leave no Crumb Behind
14	Cleaning, Janitorial Services	Two Gals & A Broom
.	Cleaning, Janitorial Services	Town & Country Building Janitors (closed)
1	Recycling Services	Computer Recycling LLC
2	Recycling Services	Motherboard Electronic Recycling
3	Recycling Services	International Recycling Ctr
1	Lawn, Turf, Pest, Gutter Services	Commercial Lawn Care
2	Lawn, Turf, Pest, Gutter Services	EDU Lawn Svc
3	Lawn, Turf, Pest, Gutter Services	Gutter Guys Cleaning
4	Lawn, Turf, Pest, Gutter Services	Perfect Turf Lawn Svcs
5	Lawn, Turf, Pest, Gutter Services	Rockwell Labs Commercial Pest Control

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Advertising, Marketing, Printing

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Advertising, Marketing, Printing	Accent Advertising
2	Advertising, Marketing, Printing	Bears Printing & Bindery
3	Advertising, Marketing, Printing	Exhibit Assoc
4	Advertising, Marketing, Printing	Fontastic Sign Shop
5	Advertising, Marketing, Printing	FujiFilm Video Productions
6	Advertising, Marketing, Printing	Graphic Resources
7	Advertising, Marketing, Printing	Henry Wurst Printing Svcs
8	Advertising, Marketing, Printing	J B Letterpress
9	Advertising, Marketing, Printing	Katalyst Group Design Agency
10	Advertising, Marketing, Printing	KC Blueprint & Planroom
11	Advertising, Marketing, Printing	Liberty Exposition Services
12	Advertising, Marketing, Printing	Martin Marketing
13	Advertising, Marketing, Printing	Mindy Hart Davis Communications
14	Advertising, Marketing, Printing	Modern Litho Printing
15	Advertising, Marketing, Printing	ProPrint Digital
16	Advertising, Marketing, Printing	Raven Printing
17	Advertising, Marketing, Printing	SignCraft
18	Advertising, Marketing, Printing	Skylab Letterpress
19	Advertising, Marketing, Printing	Speedpro Imaging Printshop
20	Advertising, Marketing, Printing	Streamline Print & Design
21	Advertising, Marketing, Printing	Tekk International Radio Broadcast
22	Advertising, Marketing, Printing	Trojan Press Commercial Printer
23	Advertising, Marketing, Printing	Vahalla Studios Printing Letterpress
24	Advertising, Marketing, Printing	VML WPP CP Advertising Agents (nearby)
25	Advertising, Marketing, Printing	Work Zone
.	Advertising, Marketing, Printing	Flying Ketchup Press (closed?)

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Design Firms, Miscellaneous The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Architecture, Design, Engineers	Accent Controls
2	Architecture, Design, Engineers	Campione Interior Solutions
3	Architecture, Design, Engineers	CEC Controls
4	Architecture, Design, Engineers	Falk Architects
5	Architecture, Design, Engineers	K Warman Architecture & Design
6	Architecture, Design, Engineers	McClure Engineering Co
7	Architecture, Design, Engineers	Mead O'Brien Engineering Consultant
8	Architecture, Design, Engineers	Norton & Schmidt Consulting Engineers
9	Architecture, Design, Engineers	Olsson
10	Architecture, Design, Engineers	Pure Design
11	Architecture, Design, Engineers	Shafer, Kline & Warren
12	Architecture, Design, Engineers	VSM Civil Engineering, QK Co
13	Architecture, Design, Engineers	WSKF Architects
1	Business Services - Miscellaneous	Amano McGann Parking Access Controls
2	Business Services - Miscellaneous	Condado Grp, Customer Call Ctr
3	Business Services - Miscellaneous	McIntire Grp Wastewater Mngmt
4	Business Services - Miscellaneous	Midwest Shredding Service
5	Business Services - Miscellaneous	MRIGlobal Research Svcs, Non-Profit
6	Business Services - Miscellaneous	Occu-Tec Environmental Consulting
7	Business Services - Miscellaneous	Pest Mngmt Supply
8	Business Services - Miscellaneous	Quelle Manufacturing Solutions
9	Business Services - Miscellaneous	Safe Haven Security

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Staff, Coach, Educate, Co-Work

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Business Services - Staffing	Adecco USA Temp Employment
2	Business Services - Staffing	All Dimensions Search Grp
3	Business Services - Staffing	Allied OneSource Employment
4	Business Services - Staffing	ECCO Select Personnel Solutions
5	Business Services - Staffing	Express Employment Professionals
6	Business Services - Staffing	GB Real Life & Leadership Strategies
7	Business Services - Staffing	Kellan Restaurant Mngmt
8	Business Services - Staffing	Labor Solutions
9	Business Services - Staffing	LSI Staffing
10	Business Services - Staffing	Manpower
11	Business Services - Staffing	Missouri Enterprise Mnfg Managers
12	Business Services - Staffing	Peoplelink Staffing Solutions
13	Business Services - Staffing	Pinnacle Staffing Group
14	Business Services - Staffing	QPS Employment Grp Agency
1	Business, Life Coaching Services	Be You Life Coaching Svcs
2	Business, Life Coaching Services	Embrace Humanity, Enns Life Coaching
3	Business, Life Coaching Services	Farmer's House Disability Coaching
4	Business, Life Coaching Services	Imbue Fitness Nutrition Coaching
5	Business, Life Coaching Services	In Progress Coaching
6	Business, Life Coaching Services	Our Energy Manager Consulting
7	Business, Life Coaching Services	ThriveOn Concepts Business Coaching
1	Educational Services	Builders Training Ctr
2	Educational Services	Missouri Gaming Commission
3	Educational Services	MOEDU-Sail
4	Educational Services	My ABC Hunt
5	Educational Services	NKC Business Council
6	Educational Services	NKC Public Library
7	Educational Services	PPG Industries Training Ctr
8	Educational Services	Prairie Fire Resource, Back Office Solution
9	Educational Services	Skillpath Seminars Training Ctr
10	Educational Services	Vocational Svcs
1	Co-Working Space	Design Werx Co-Working, Artisan Studios
2	Co-Working Space	Elevator Co-Warehousing + Community
3	Co-Working Space	iWerx Co-Working Space

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Telecommunications

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Computers, Telecommunications	Auto Innovations Dealer Software
2	Computers, Telecommunications	Blue Oak Tech Computer Solutions
3	Computers, Telecommunications	Computer Recycling
4	Computers, Telecommunications	Converged Communications
5	Computers, Telecommunications	Core Communications Telecomm
6	Computers, Telecommunications	DSC Army Tech Computer Repair
7	Computers, Telecommunications	Executive Personal Computers
8	Computers, Telecommunications	Fulfillmentcom
9	Computers, Telecommunications	Indigex
10	Computers, Telecommunications	KC Fiber Link City
11	Computers, Telecommunications	MDL Technology Computer Support
12	Computers, Telecommunications	Monsees Technology
13	Computers, Telecommunications	Nocix
14	Computers, Telecommunications	Opus Solutions Business Zen
15	Computers, Telecommunications	Patients Voices
16	Computers, Telecommunications	PrimeTech International
17	Computers, Telecommunications	RevLogical
18	Computers, Telecommunications	Synetic Tech Computer Security Svc
19	Computers, Telecommunications	Tech Grove Mobile Phone Repair
20	Computers, Telecommunications	T-System
21	Computers, Telecommunications	Vertical Aspect
22	Computers, Telecommunications	WholeStack Solutions
.	Computers, Telecommunications	Cerner Enviza Oracle (closed)

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Finance and Insurance

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Banks, Lending Institutions	Bank Of America - Rockcreek
2	Banks, Lending Institutions	Burlington Northtown Credit Union
3	Banks, Lending Institutions	Central Bank of Midwest
4	Banks, Lending Institutions	Check 'n Go
5	Banks, Lending Institutions	CommunityAmerica Credit Union
6	Banks, Lending Institutions	Country Club Bank
7	Banks, Lending Institutions	Drive Now Auto Credit
8	Banks, Lending Institutions	First Federal Bank
9	Banks, Lending Institutions	Palmer Bonding
10	Banks, Lending Institutions	UMB Bank
11	Banks, Lending Institutions	Verimore Bank
1	Finance, Accounting, Tax Svcs	Acacia Wealth Mngmt
2	Finance, Accounting, Tax Svcs	Accounting & Business Mngmt Svcs
3	Finance, Accounting, Tax Svcs	Barry J Bailey, CLU, ChFC
4	Finance, Accounting, Tax Svcs	Central Plains Trading
5	Finance, Accounting, Tax Svcs	DIVVI Wealth Mngmt
6	Finance, Accounting, Tax Svcs	Evan L Tripp CPA
7	Finance, Accounting, Tax Svcs	FDF Wealth Strategies
8	Finance, Accounting, Tax Svcs	General Securities Corp
9	Finance, Accounting, Tax Svcs	Humble, Robert Wm CPA
10	Finance, Accounting, Tax Svcs	Jenny's Love Accounting
11	Finance, Accounting, Tax Svcs	KC Credit Counseling Svcs
12	Finance, Accounting, Tax Svcs	Mark G Dudley, CPA
13	Finance, Accounting, Tax Svcs	Morita Taxes
14	Finance, Accounting, Tax Svcs	Norris, Clevenger & Hickman CPA
15	Finance, Accounting, Tax Svcs	Primerica
16	Finance, Accounting, Tax Svcs	Thomas James Hershewe CPA
17	Finance, Accounting, Tax Svcs	Total Asset Planning
18	Finance, Accounting, Tax Svcs	Vanguard Business Payroll Svcs
1	Insurance Companies, Agents	Aflac Insurance Company
2	Insurance Companies, Agents	Acrisure Midwest Partners Svcs
3	Insurance Companies, Agents	Allstate Insurance
4	Insurance Companies, Agents	Garry & Assoc Insurance Agency
5	Insurance Companies, Agents	Miller & Assoc Insurance
6	Insurance Companies, Agents	State Farm Insurance
7	Insurance Companies, Agents	Vista Point Allstate, Oakes Auto Grp

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Real Estate Services

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Residential Property Management	23rd & Swift Apartments
2	Residential Property Management	Backyard Apartments at One North
3	Residential Property Management	BJ Property Mngmt Co
4	Residential Property Management	Blume
5	Residential Property Management	CityView Lofts
6	Residential Property Management	Gallery Lofts
7	Residential Property Management	Gardens at Northgate Village
8	Residential Property Management	KRM Kellan Restaurant Mgmt Corp
9	Residential Property Management	NKC Apts (1985 Apartments)
10	Residential Property Management	Oak Tree Apartments (NNB Properties)
11	Residential Property Management	ORA One North
12	Residential Property Management	Oxbow
13	Residential Property Management	Park Lofts
14	Residential Property Management	ReThink KC Real Estate
15	Residential Property Management	Shockwave Property Mngmt
1	Real Estate Brokers, Sales Agencies	Apex Business Brokerage & KC Kayak
2	Real Estate Brokers, Sales Agencies	Armour Realty
3	Real Estate Brokers, Sales Agencies	Brown & Co Real Estate
4	Real Estate Brokers, Sales Agencies	Cates Realty
5	Real Estate Brokers, Sales Agencies	Clarity Equity Grp
6	Real Estate Brokers, Sales Agencies	Hakes Real Estate
7	Real Estate Brokers, Sales Agencies	Iconic Real Estate Grp
8	Real Estate Brokers, Sales Agencies	Maxus Properties Real Estate
9	Real Estate Brokers, Sales Agencies	Opes Commercial Real Estate
10	Real Estate Brokers, Sales Agencies	Realty ONE Grp Encompass
11	Real Estate Brokers, Sales Agencies	Shawver Grp Commercial Real Estate
12	Real Estate Brokers, Sales Agencies	Sim Properties Realtor, Keller Williams
13	Real Estate Brokers, Sales Agencies	Windfield Commercial Real Estate

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Health Care, Social Services

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Health Care - Dental	Duensing Family Dentistry
2	Health Care - Dental	Goodman, John P DDS
3	Health Care - Dental	Guerschon deLaurent DDS, PC
4	Health Care - Dental	King Family Dentistry
5	Health Care - Dental	NKC Dental
.	Health Care - Dental	Friendly Dentistry (closed)
1	Health Care - Chiro, Massage	ARC Physical Therapy
2	Health Care - Chiro, Massage	Beacon Bodyworks Massage
3	Health Care - Chiro, Massage	Rounkles Chiro Kinesiology Clinic
4	Health Care - Chiro, Massage	ETC Physical Therapy
5	Health Care - Chiro, Massage	Got Issues In Your Tissues
6	Health Care - Chiro, Massage	Integrative Element Massage
7	Health Care - Chiro, Massage	KC Performance Chiropractic & Rehab
8	Health Care - Chiro, Massage	Northtown Chiropractic Ctr
9	Health Care - Chiro, Massage	Oasis Massage
10	Health Care - Chiro, Massage	Phamily Chiropractic Acupuncture
11	Health Care - Chiro, Massage	Spine & Scoliosis Surgery
12	Health Care - Chiro, Massage	Vilmer & Vilmer Othopedic Clinic
1	Health Care - Home Care Svcs	AbriCare Home Care Services
2	Health Care - Home Care Svcs	Apria Healthcare Home Health Care
3	Health Care - Home Care Svcs	NKC Hospital Home Health
4	Health Care - Home Care Svcs	Northland Adult Day Ctr

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Health Care, Social Services

The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Health Care - Counseling, Social Svcs	Life Unlimited Disability Svcs, Org
2	Health Care - Counseling, Social Svcs	Hayes Counseling & Wellness
3	Health Care - Counseling, Social Svcs	Lilac Mental Health Center
4	Health Care - Counseling, Social Svcs	Shandrowski, Licensed Psychologist
5	Health Care - Counseling, Social Svcs	House of Hope Charity, pantry, boutique
6	Health Care - Counseling, Social Svcs	Northland Assistance Ctr, pantry
7	Health Care - Counseling, Social Svcs	Community Supports Network, social svcs
1	Health Care - All Other Services	Caduceus USA Occupational Health
2	Health Care - All Other Services	Concentra Medical Ctr
3	Health Care - All Other Services	Cornerstone Family Care Clinic
4	Health Care - All Other Services	CVS HealthHub Clinic
5	Health Care - All Other Services	Davita Northland Dialysis
6	Health Care - All Other Services	Fastest Labs Medical Testing
7	Health Care - All Other Services	Fine Foot Care Ctr
8	Health Care - All Other Services	Foundational Concepts Physical Therapy
9	Health Care - All Other Services	Hanger Clinic Prosthetics
10	Health Care - All Other Services	Hellman & Rosen Endocrine
11	Health Care - All Other Services	Horizon Orthotic & Prosthetic Experience
12	Health Care - All Other Services	Kansas City Urology Care
13	Health Care - All Other Services	KC Rehab Physical Therapy Sports Med
14	Health Care - All Other Services	MAWD Pathology Grp TA
15	Health Care - All Other Services	Mid America Heart & Lung Surgeons
16	Health Care - All Other Services	Midwest Aortic & Vascular Institute PC
17	Health Care - All Other Services	Nephrology Assoc
18	Health Care - All Other Services	NKC Radiation
19	Health Care - All Other Services	NKC Sleep Therapy
20	Health Care - All Other Services	Northland Anesthesiology
21	Health Care - All Other Services	Oppenheimer, Barry ACP Wellness Clinic
22	Health Care - All Other Services	Orthopedic Health of Kansas City
23	Health Care - All Other Services	Plaza Medical Resources, Lare
24	Health Care - All Other Services	Premier Integrative Health Clinic
25	Health Care - All Other Services	Quest Diagnostics
26	Health Care - All Other Services	Rojas, Nicole MS, LPC
27	Health Care - All Other Services	Salas Wellness Lifestyle, pain control
28	Health Care - All Other Services	Shemwell Podiatry
29	Health Care - All Other Services	Southwestern Hearing Ctrs
30	Health Care - All Other Services	Urology Specialists
.	Health Care - All Other Services	Coversa Assault Counseling (closed)

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Existing Business Inventory | Legal Services
The City of North Kansas City, Missouri | 2026

Row Count	Category	Name
1	Law Offices, Attorneys, Legal Svcs	Alspaugh, Mitzi J Family Law
2	Law Offices, Attorneys, Legal Svcs	Anderson, Stacey Law Firm
3	Law Offices, Attorneys, Legal Svcs	Barlow & Niffen, PC
4	Law Offices, Attorneys, Legal Svcs	Bennett, Jeffrey Y Law
5	Law Offices, Attorneys, Legal Svcs	BG Law
6	Law Offices, Attorneys, Legal Svcs	Brancato, Haggerty & Palmentere
7	Law Offices, Attorneys, Legal Svcs	Bryant Law Office & Thompson Law Office
8	Law Offices, Attorneys, Legal Svcs	Burnett Driskill Attorneys
9	Law Offices, Attorneys, Legal Svcs	CBD KC
10	Law Offices, Attorneys, Legal Svcs	Culp, Allan R Attorney at Law
11	Law Offices, Attorneys, Legal Svcs	Ferguson & Ferguson Attorney at Law
12	Law Offices, Attorneys, Legal Svcs	Ferguson, Mark M Attorney at Law
13	Law Offices, Attorneys, Legal Svcs	Fuller, Steven R Law Office
14	Law Offices, Attorneys, Legal Svcs	Kimbrell Law Offices
15	Law Offices, Attorneys, Legal Svcs	King Law Grp
16	Law Offices, Attorneys, Legal Svcs	Langdon & Emison
17	Law Offices, Attorneys, Legal Svcs	Law Office of Jonathan Buschmann
18	Law Offices, Attorneys, Legal Svcs	Lewis Jack A, Attorney
19	Law Offices, Attorneys, Legal Svcs	McCrummen & McCullick Immigration Law
20	Law Offices, Attorneys, Legal Svcs	Mirfasihi Law Offices
21	Law Offices, Attorneys, Legal Svcs	Nichols Law Firm
22	Law Offices, Attorneys, Legal Svcs	Tan Minh Bui, Megan Attorney at Law
23	Law Offices, Attorneys, Legal Svcs	Thompson Law Office
24	Law Offices, Attorneys, Legal Svcs	Wells, David Lee Law Office

Source: Underlying inventory partly provided by the NKC Business Council, expanded with internet research by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026

Section 5-F

DEMAND:

Population & Households

Total Population (5-Yr Estimates 2024)

Total resident population by state, county, and place.

Comparison states, counties, and cities in the Greater Kansas City Metro Area.



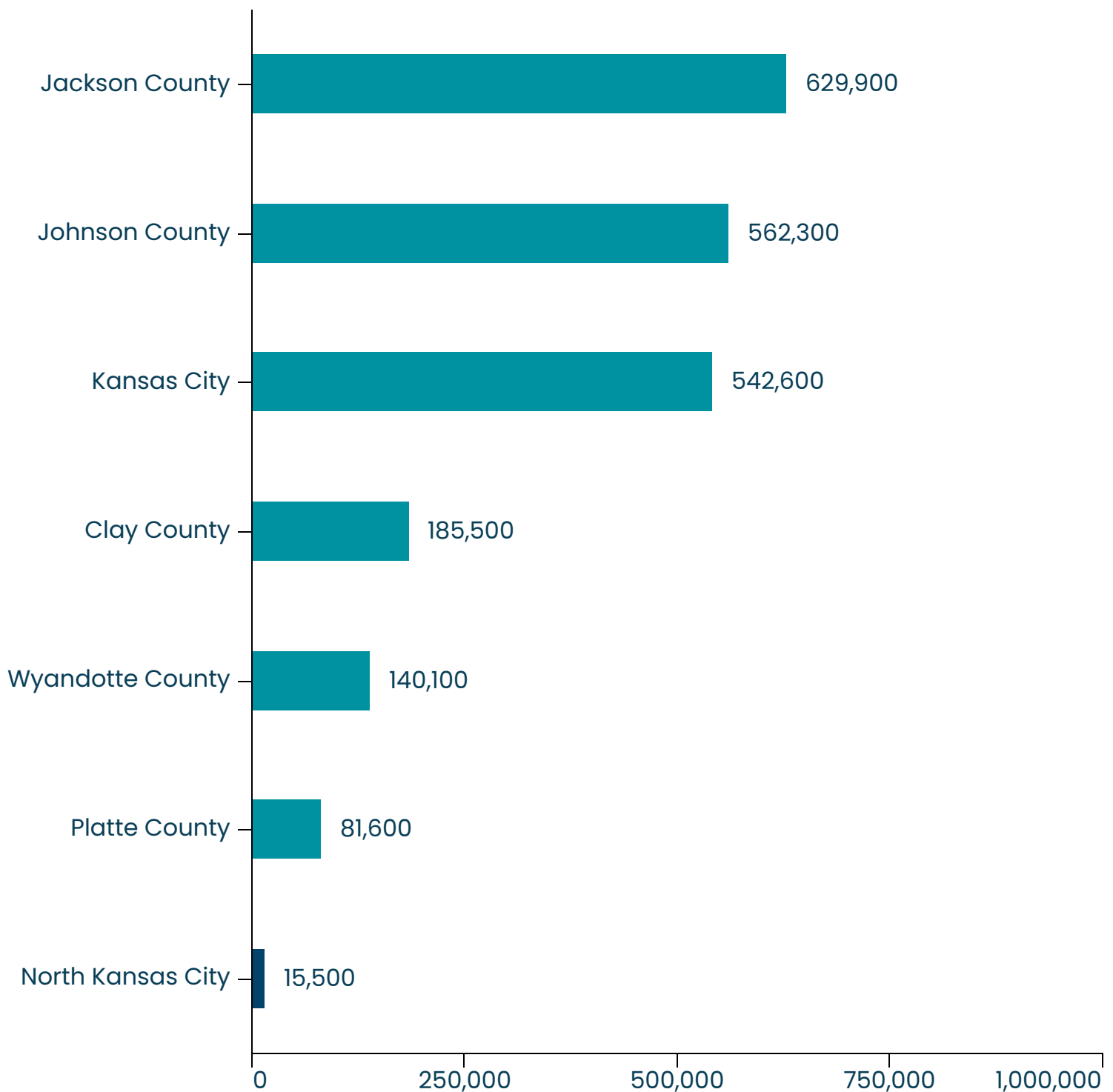
Underlying data provided by the U.S. Census and American Community Survey with 5-year estimates through 2024. Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.



LandUseUSA
UrbanStrategies

Daytime Population (Ages 16+ Years)

Daytime population ages 16+ years by state, county, and place.
Comparison states, counties, and cities in the Greater Kansas City Metro Area.



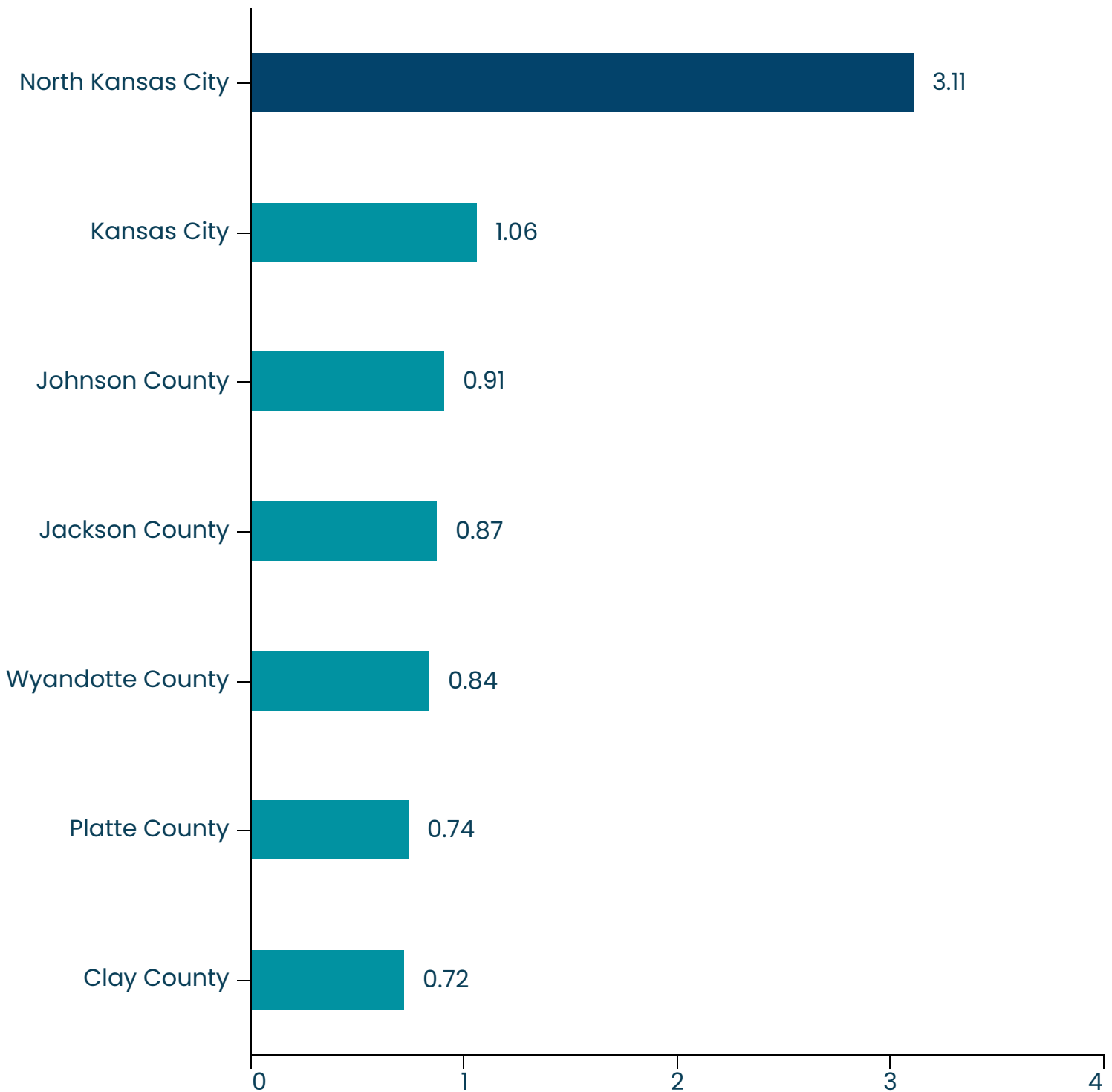
Underlying data provided by the U.S. Census and American Community Survey with 5-year estimates through 2024. Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.



LandUseUSA
UrbanStrategies

Daytime Workers vs. Total Population

An index of daytime population ages 16+ years compared to total population. Comparison states, counties, and cities in the Greater Kansas City Metro Area.



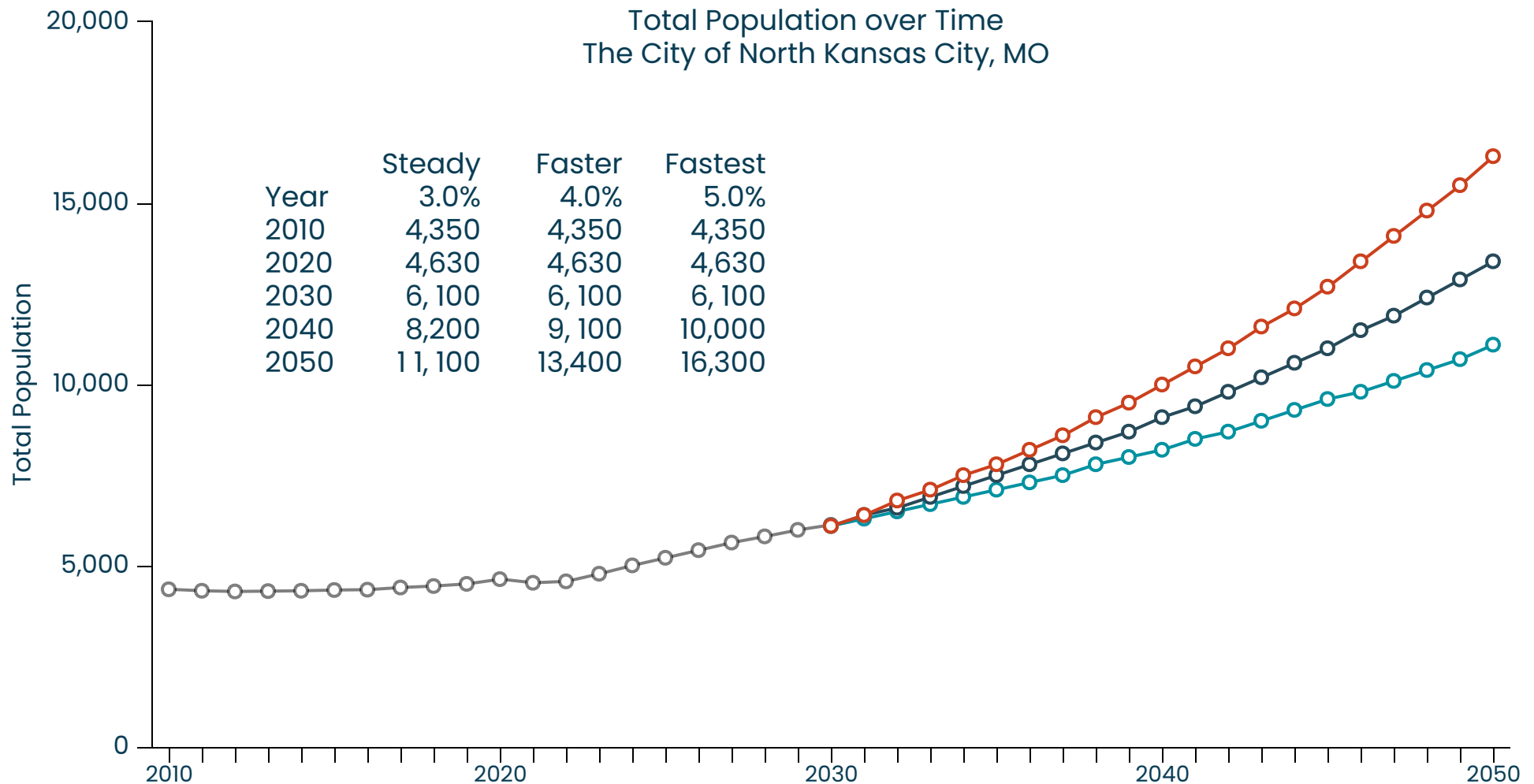
Underlying data provided by the U.S. Census and American Community Survey with 5-year estimates through 2024. Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.



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UrbanStrategies

Population Growth Scenarios | North Kansas City, MO

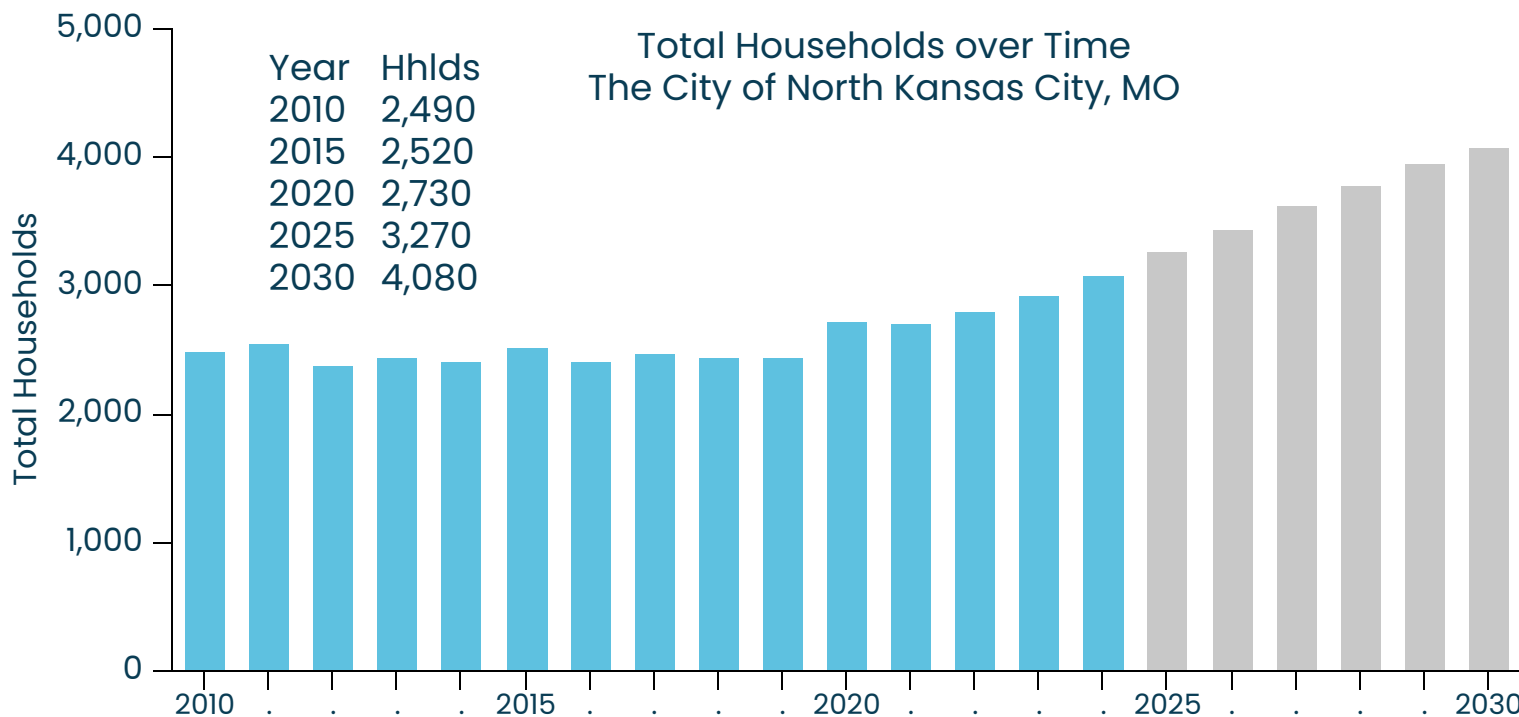
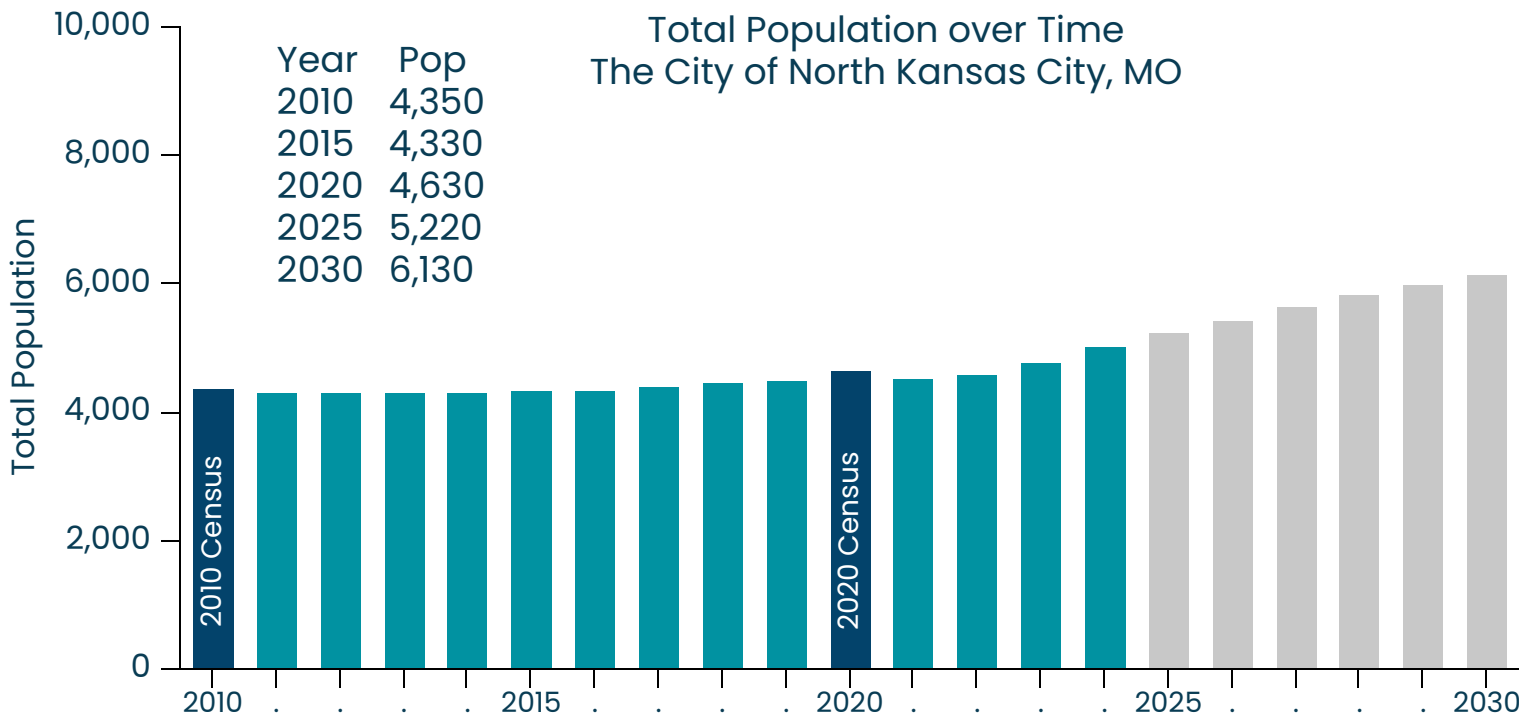
Used to forecast local growth since the Great Recession (2008-13), Census (2020), and Covid-19 (2020-2021).
Also used to forecast the retail expenditure potential of resident shoppers.



Underlying data by the Decennial Census and American Community Survey (ACS) through the year 2024. Forecasts and exhibit prepared by LandUseUSA in collaboration with Olsson, 2026.

Population, Households | North Kansas City

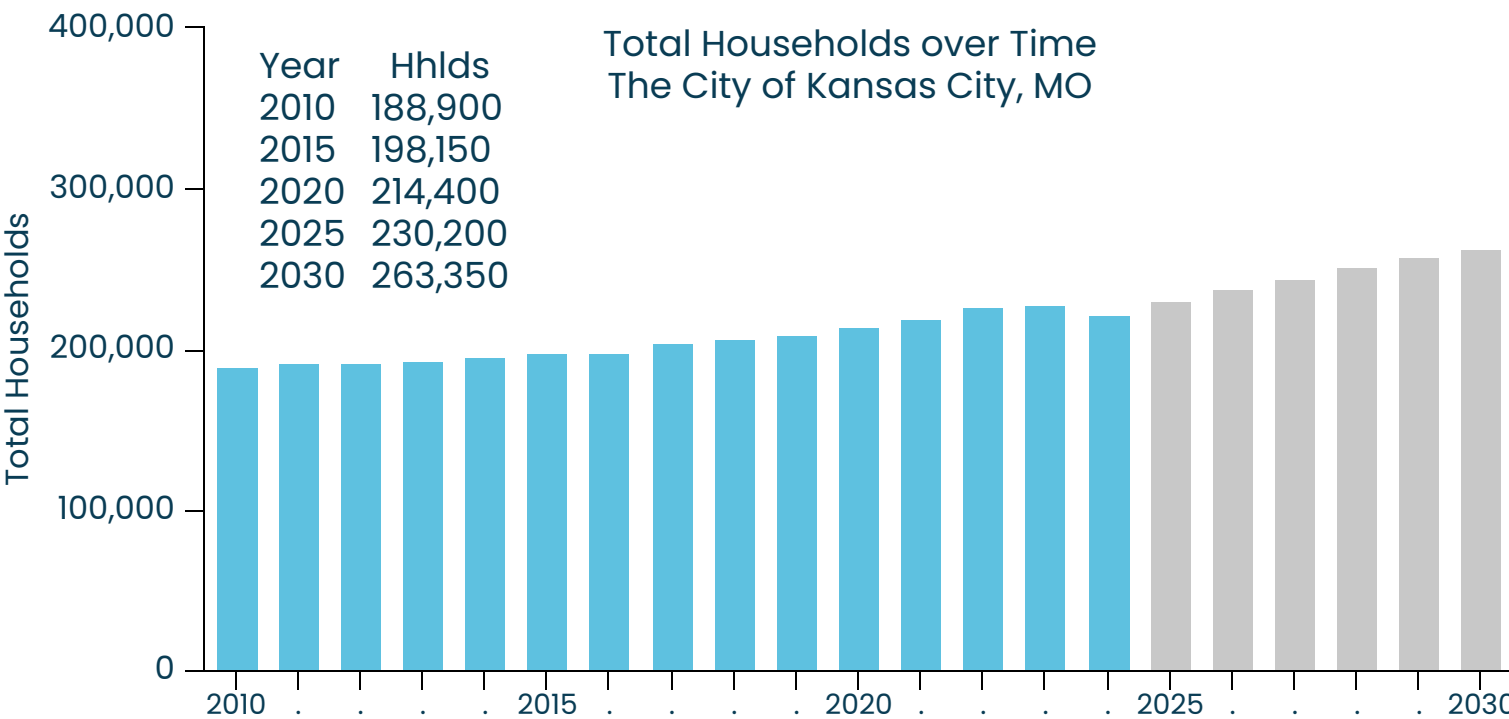
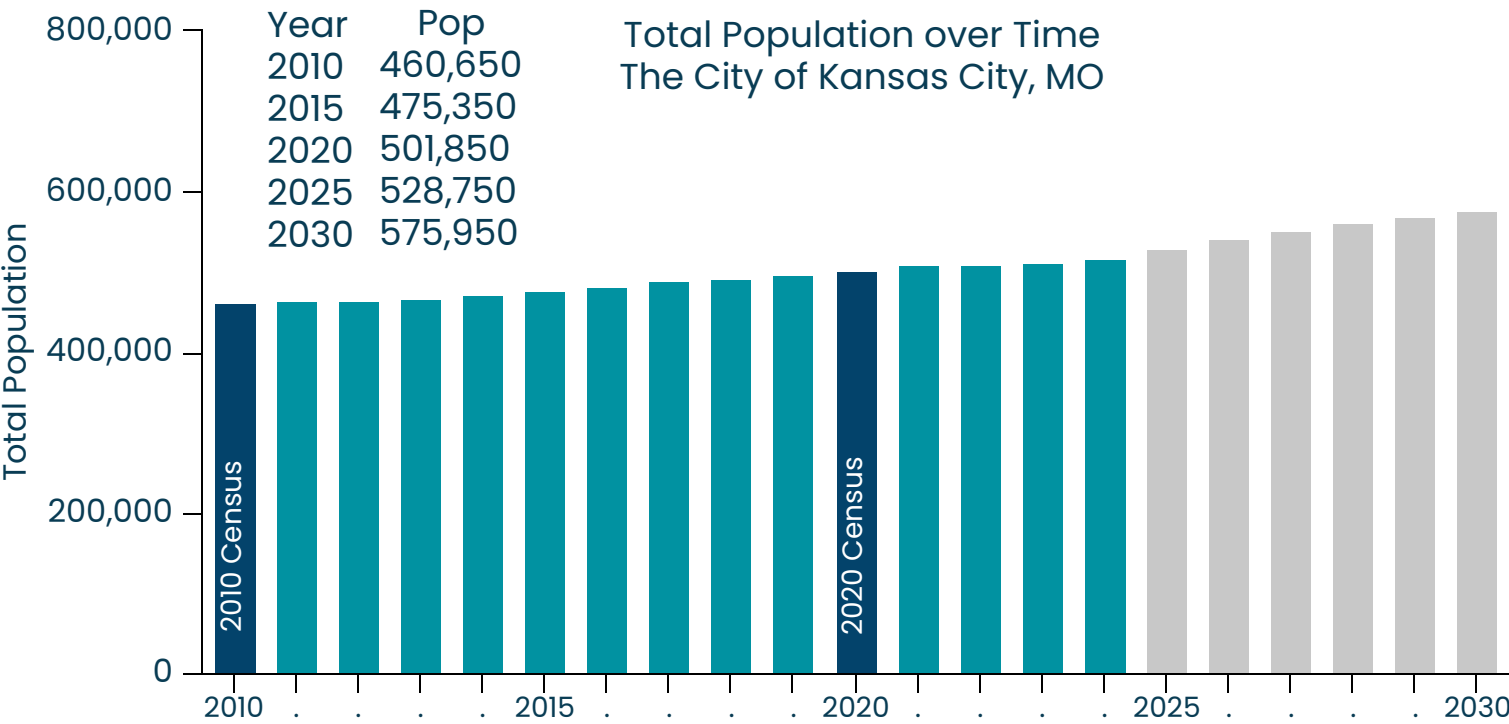
Indicates economic stability and market growth since the 2010 and 2020 Census.



Underlying data by the Decennial Census and American Community Survey (ACS) through 2024. Analysis & exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.

Population, Households | Kansas City

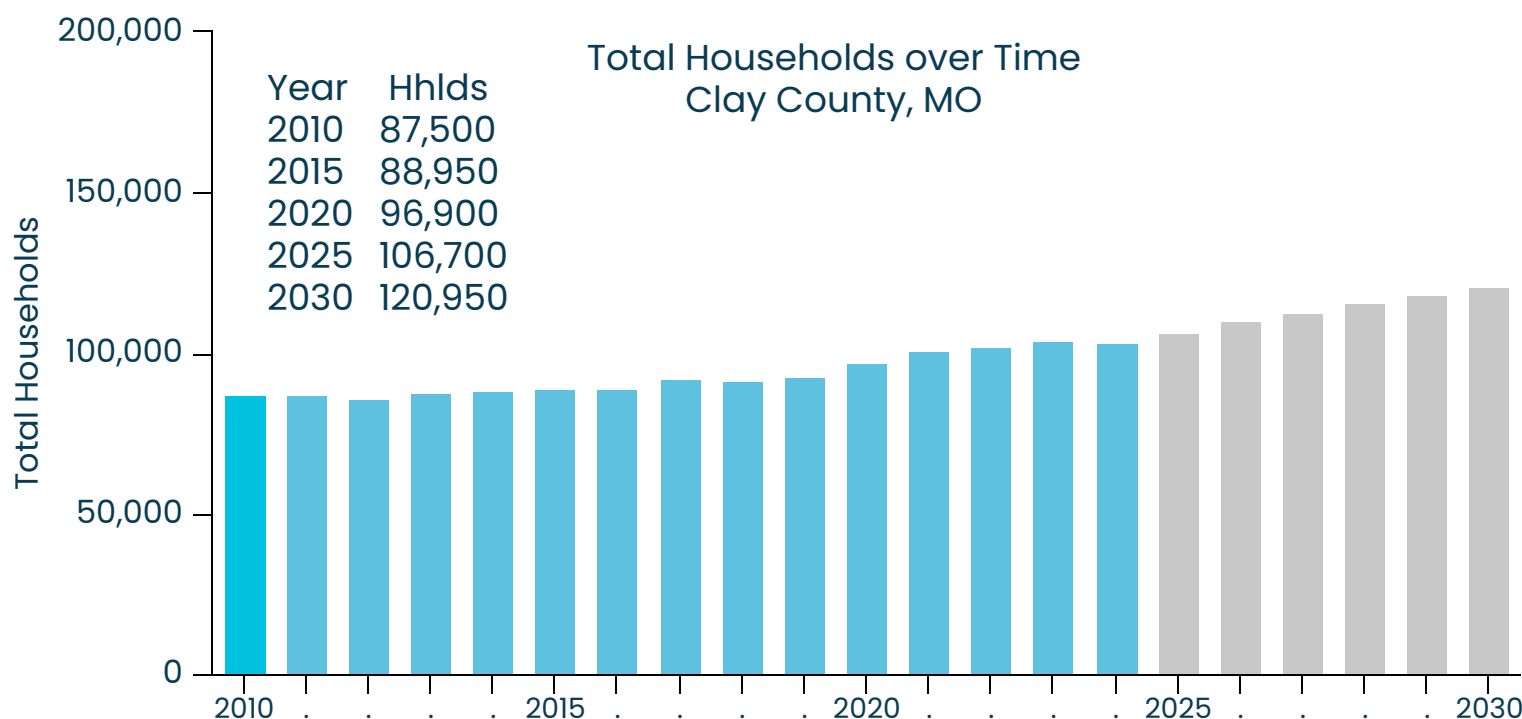
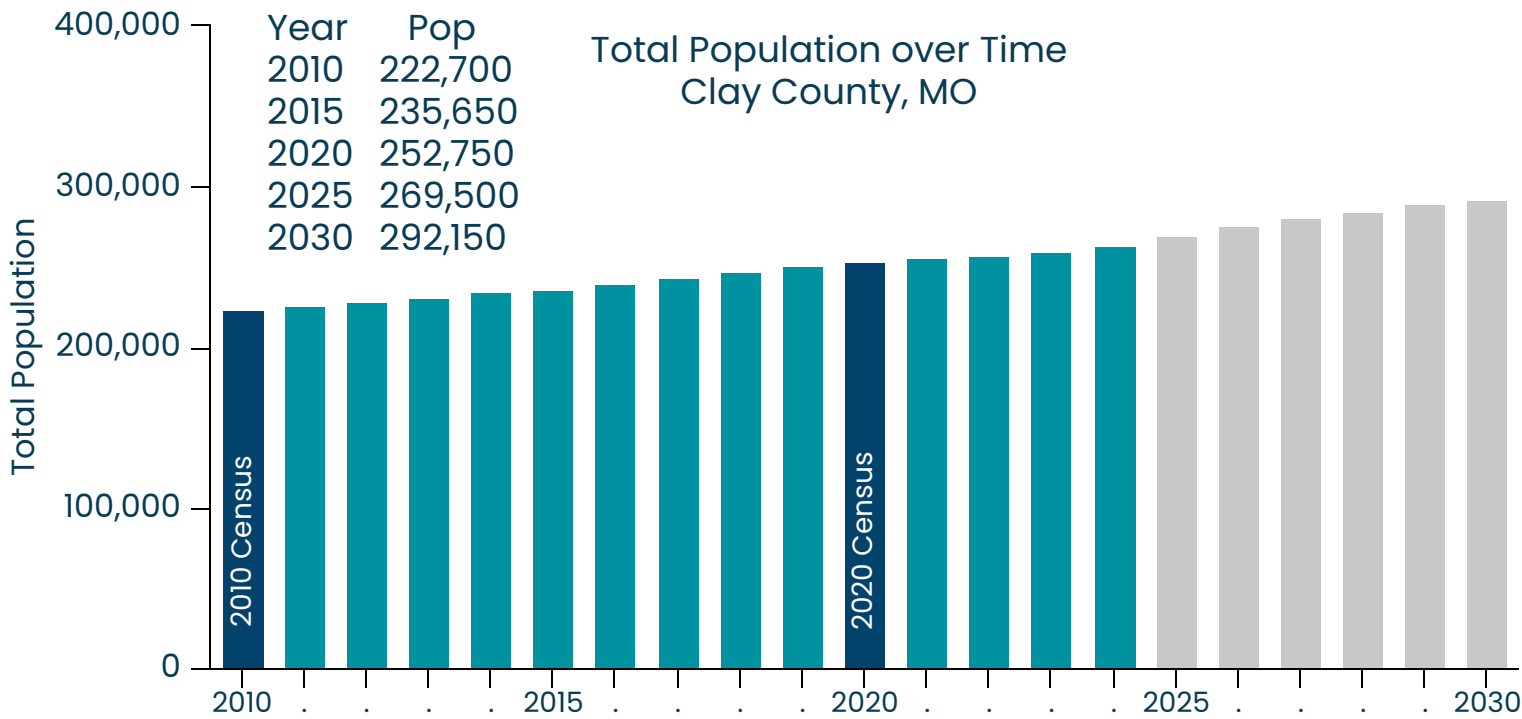
Indicates economic stability and market growth since the 2010 and 2020 Census.



Underlying data by the Decennial Census and American Community Survey (ACS) through 2024. Analysis & exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.

Population, Households | Clay County

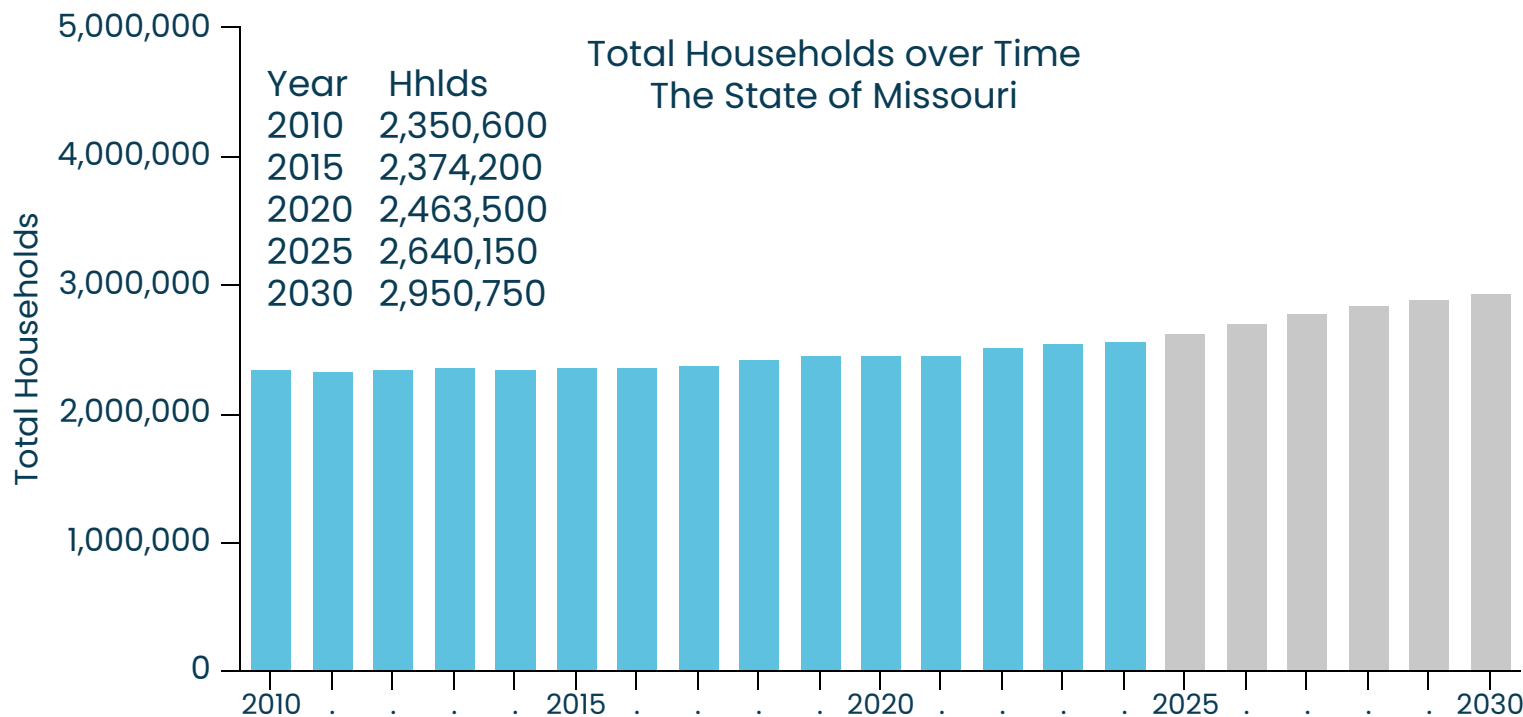
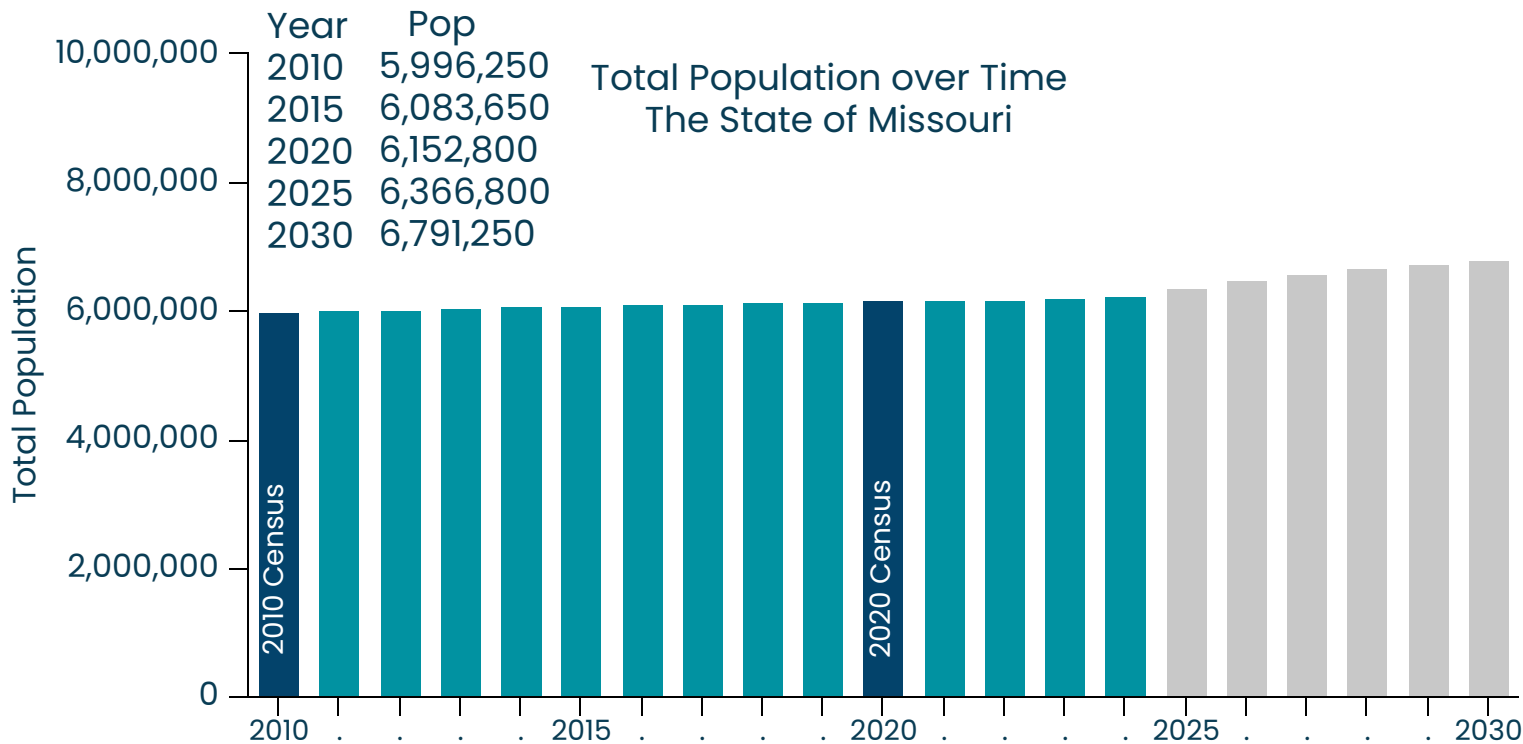
Indicates economic stability and market growth since the 2010 and 2020 Census.



Underlying data by the Decennial Census and American Community Survey (ACS) through 2024. Analysis & exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.

Population, Households | Missouri State

Indicates economic stability and market growth since the 2010 and 2020 Census.



Underlying data by the Decennial Census and American Community Survey (ACS) through 2024. Analysis & exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.

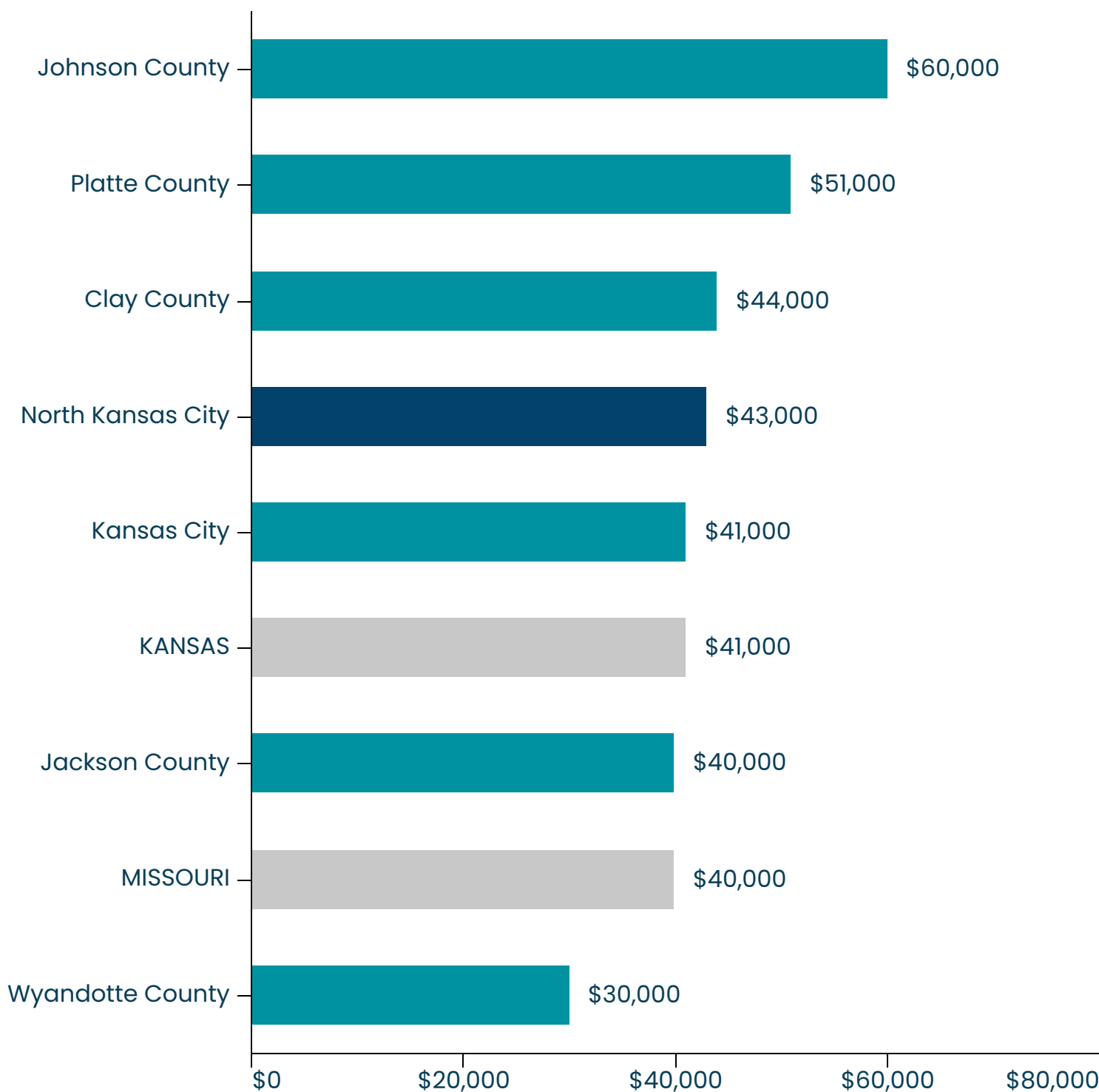
Section 5-G

DEMAND:

Per Capita Income

Per Capita Income (5-Yr Estimate 2024)

Per capita income of the total resident population for the year 2024.
Comparison states, counties, and cities in the Greater Kansas City Metro Area.



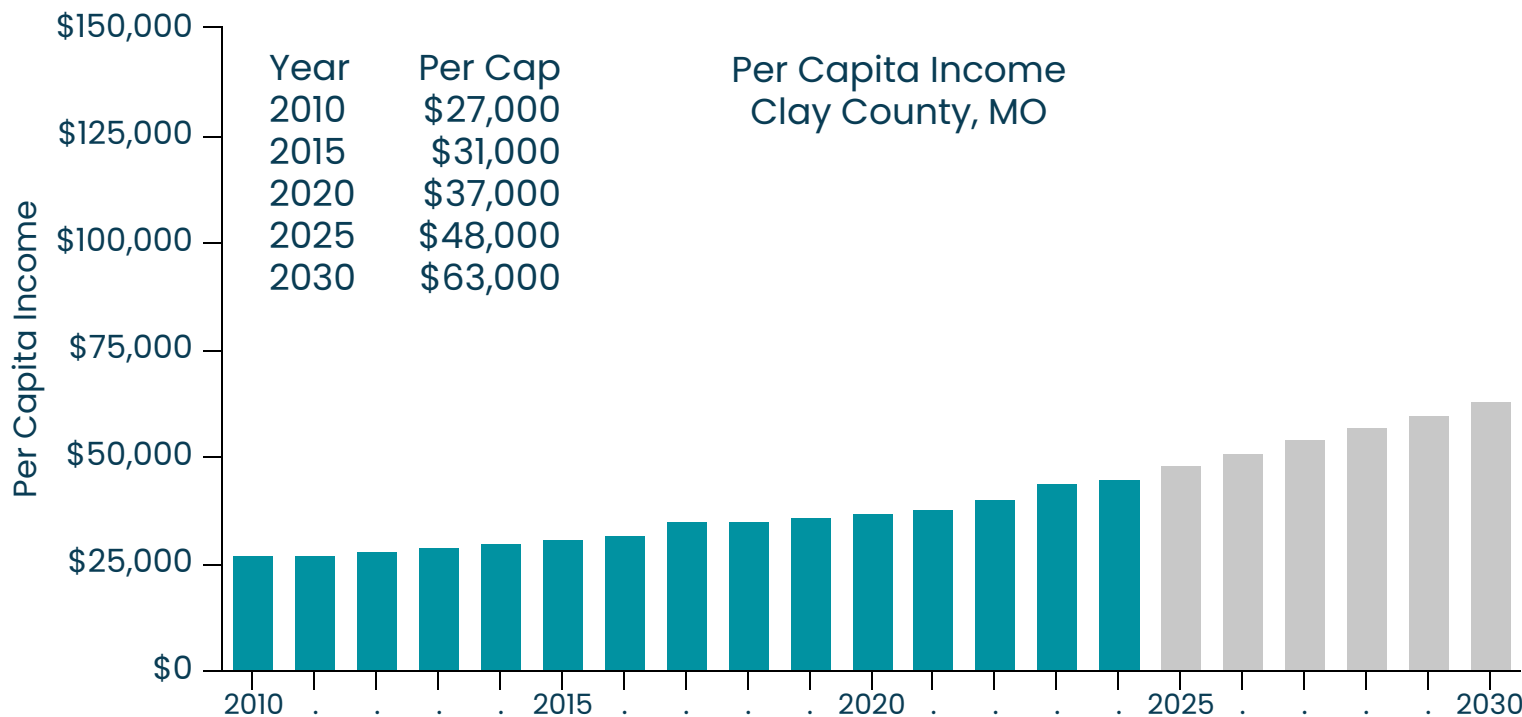
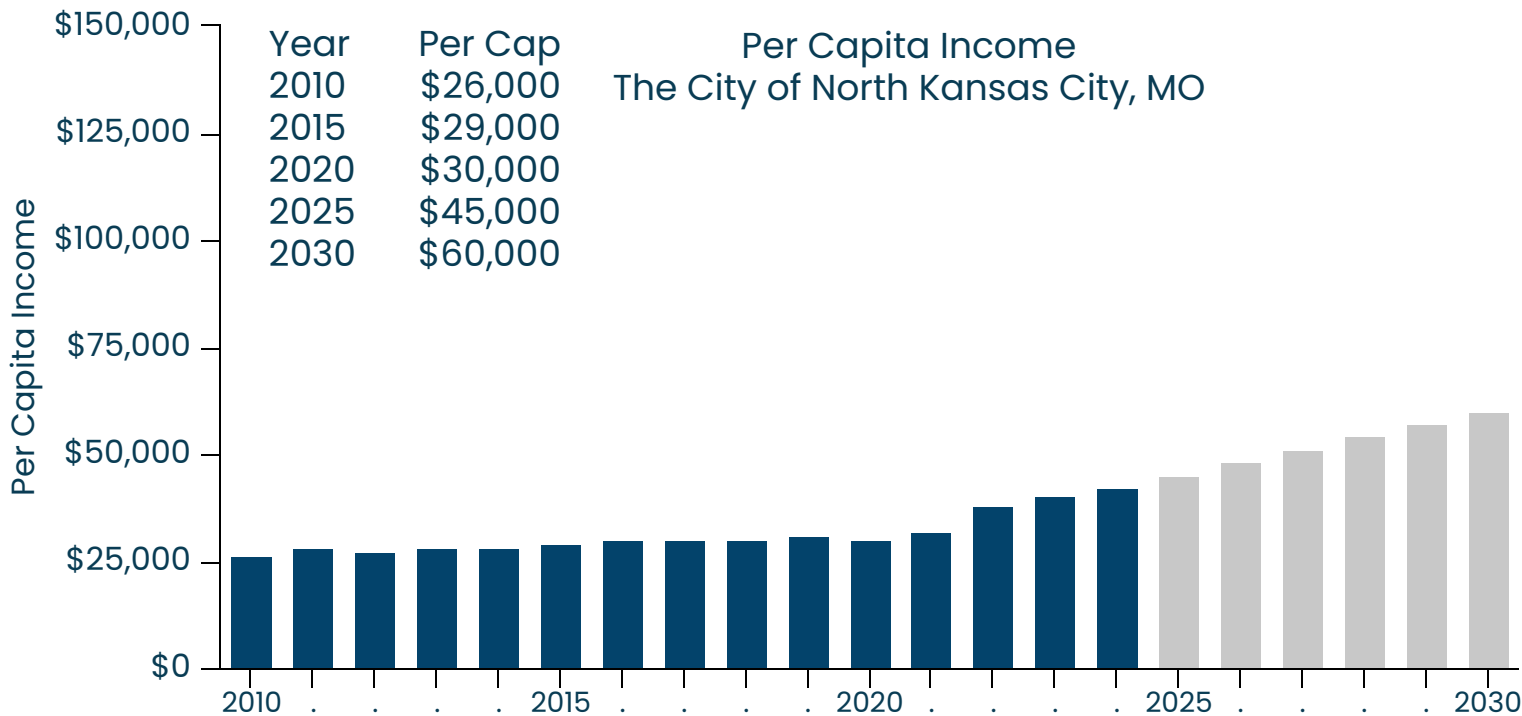
Underlying data provided by the U.S. Census and American Community Survey with 5-year estimates through 2024. Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.



LandUseUSA
UrbanStrategies

Per Capita Income | North KC + Clay Co

Household incomes are used to forecast price tolerances for housing units.

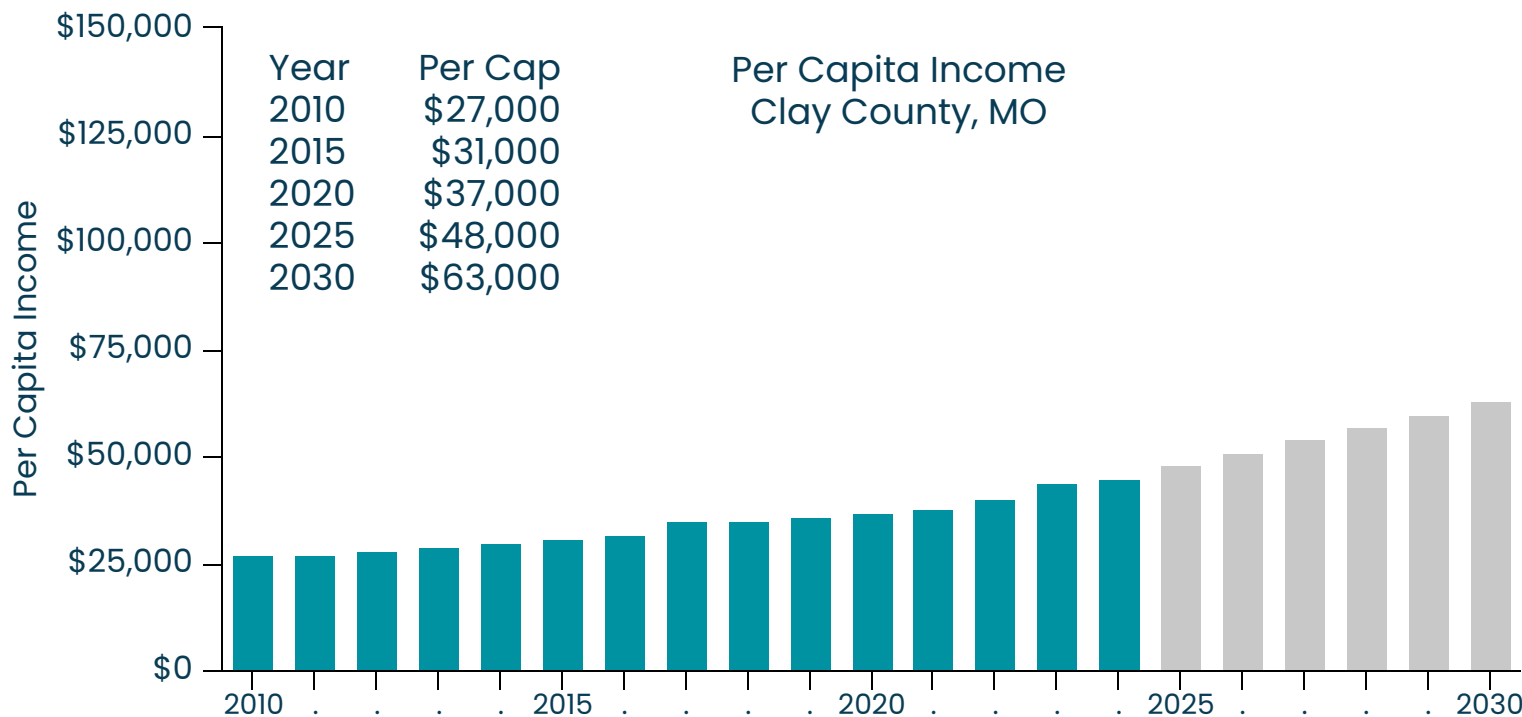
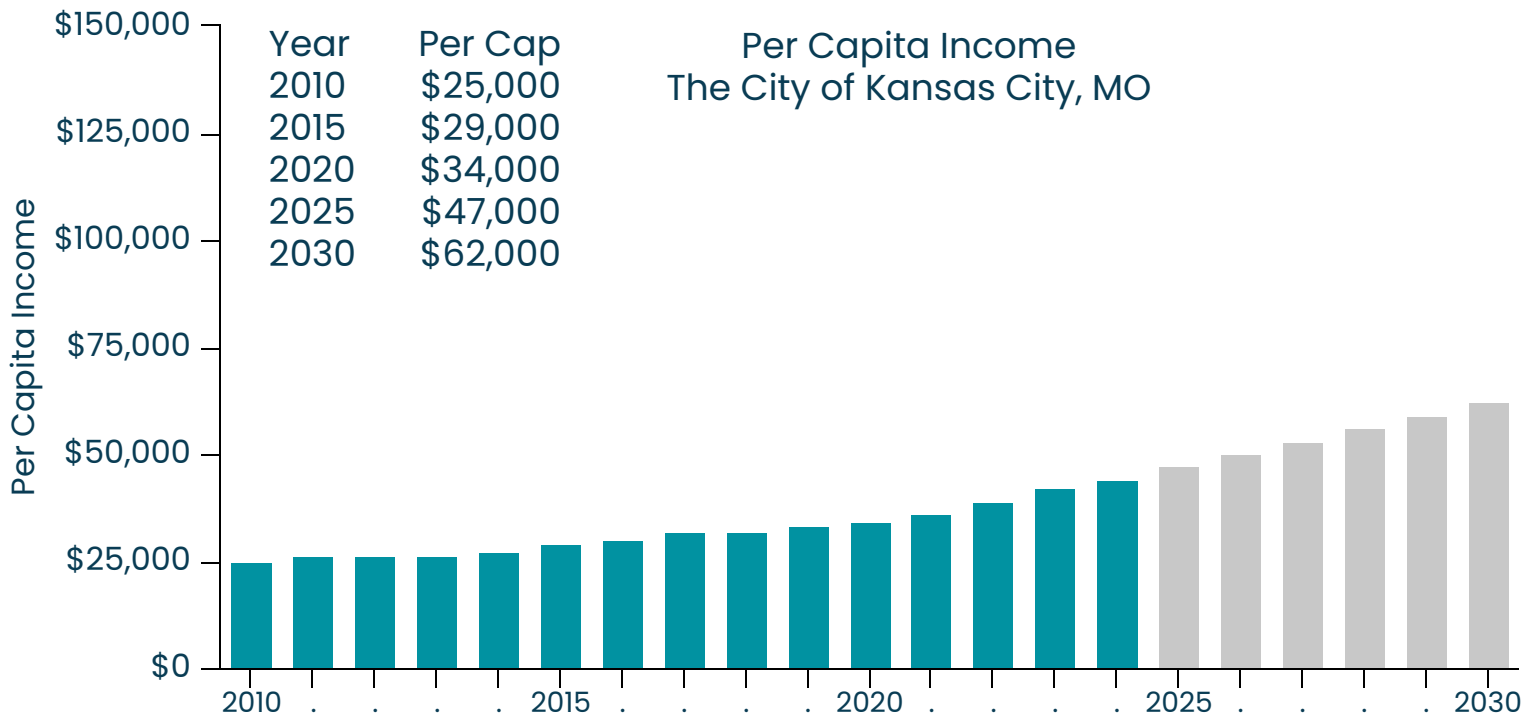


Underlying data by the Decennial Census and American Community Survey (ACS) through 2024. Analysis & exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.



Per Capita Income | Kansas City + Clay Co

Household incomes are used to forecast price tolerances for housing units.

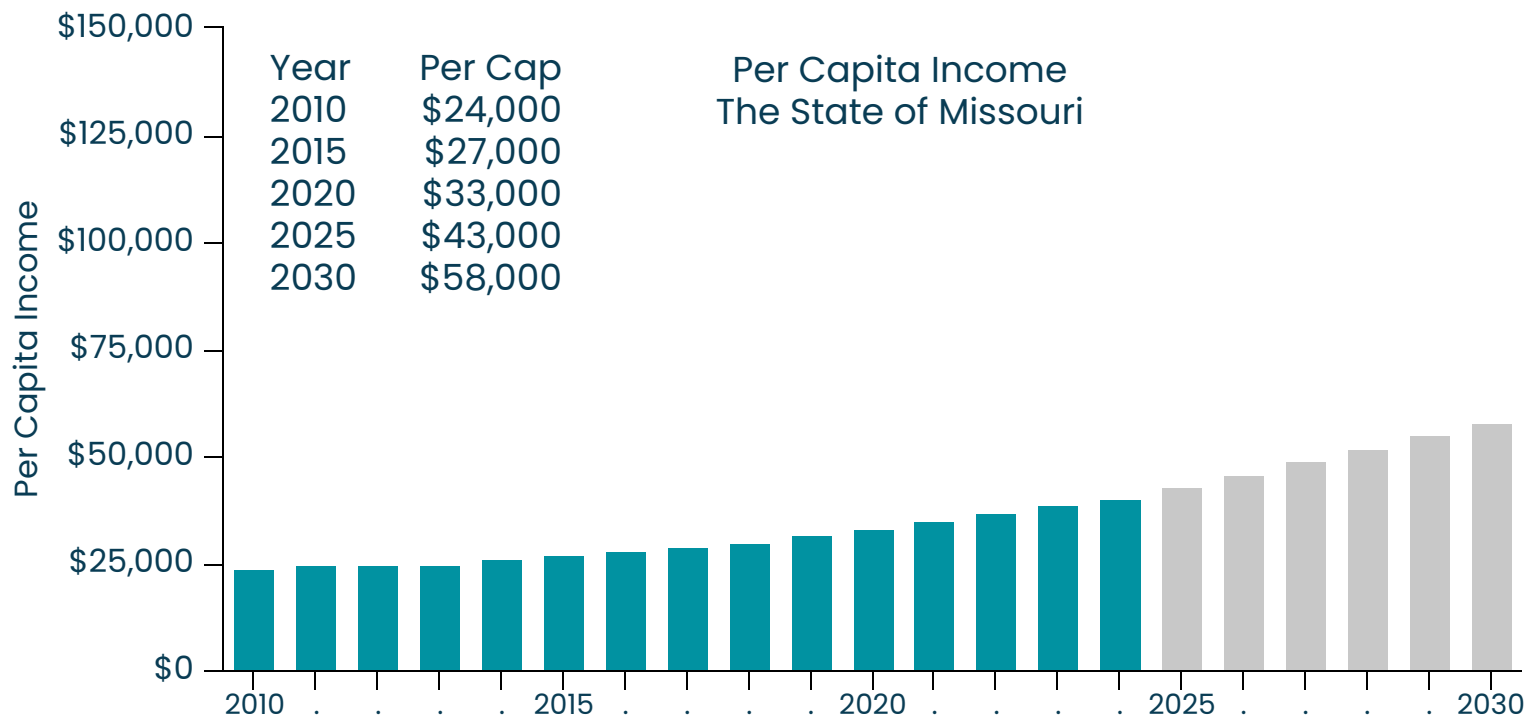
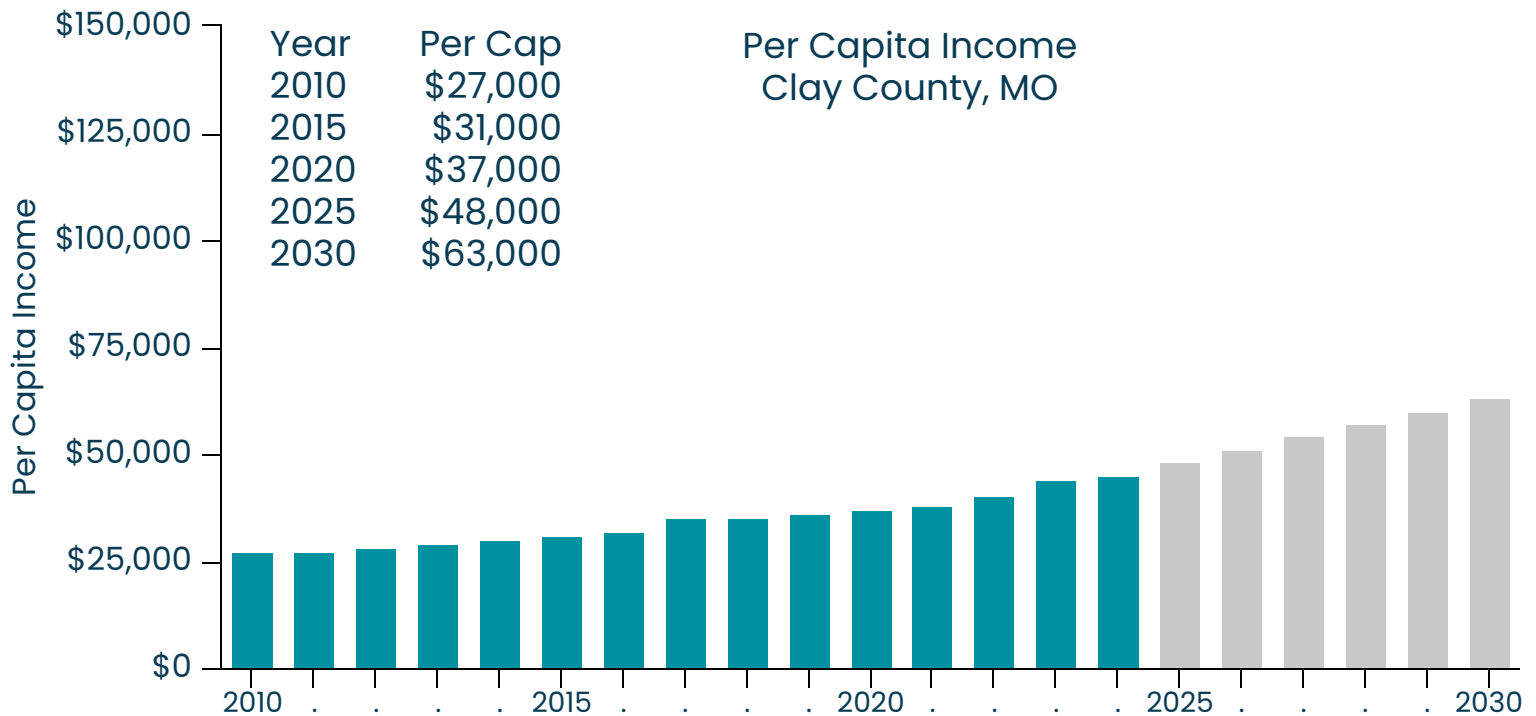


Underlying data by the Decennial Census and American Community Survey (ACS) through 2024. Analysis & exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.



Per Capita Income | Clay Co + Missouri

Household incomes are used to forecast price tolerances for housing units.

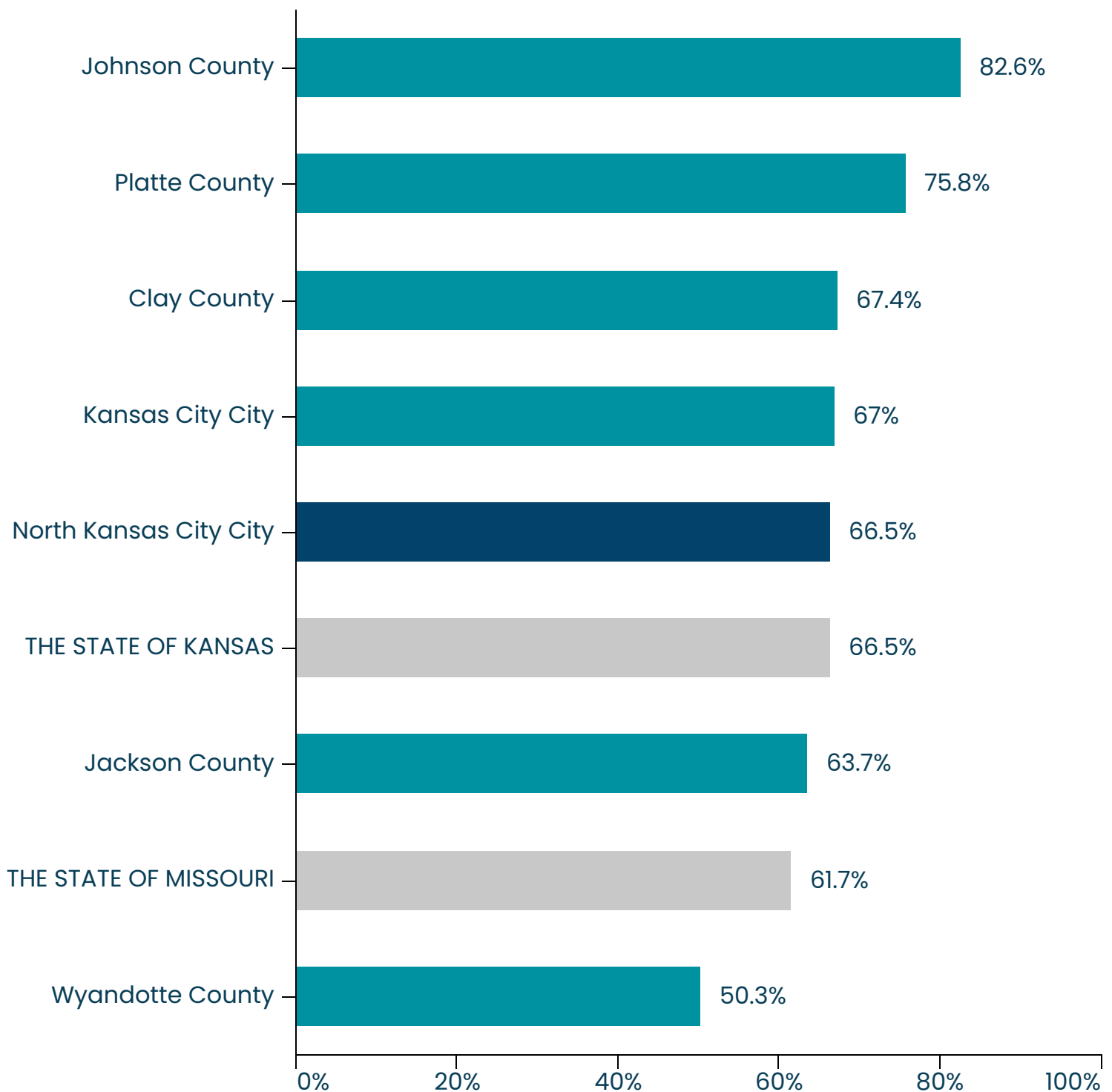


Underlying data by the Decennial Census and American Community Survey (ACS) through 2024. Analysis & exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.

Section 5-H ECONOMICS: Education & Employment

Some College Education or a Degree

The share of adults ages 25+ who have some college education or a degree. Comparison states, counties, and cities in the Greater Kansas City Metro Area.



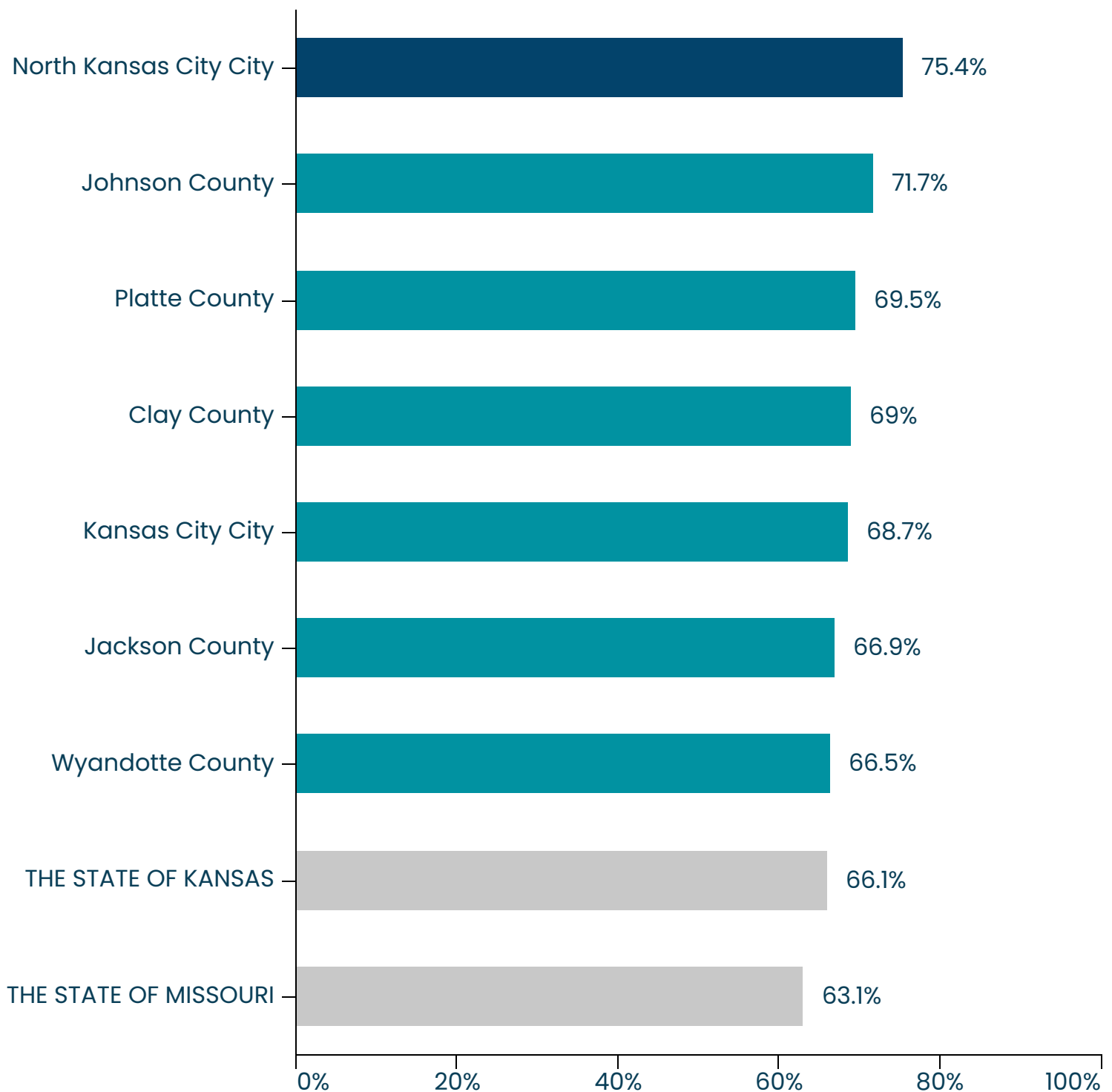
Underlying data provided by the U.S. Census and American Community Survey with 5-year estimates through 2024. Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.



LandUseUSA
UrbanStrategies

Labor Force Participation Rate

The share of population ages 16+ who are participating in the worker labor force. Comparison states, counties, and cities in the Greater Kansas City Metro Area.



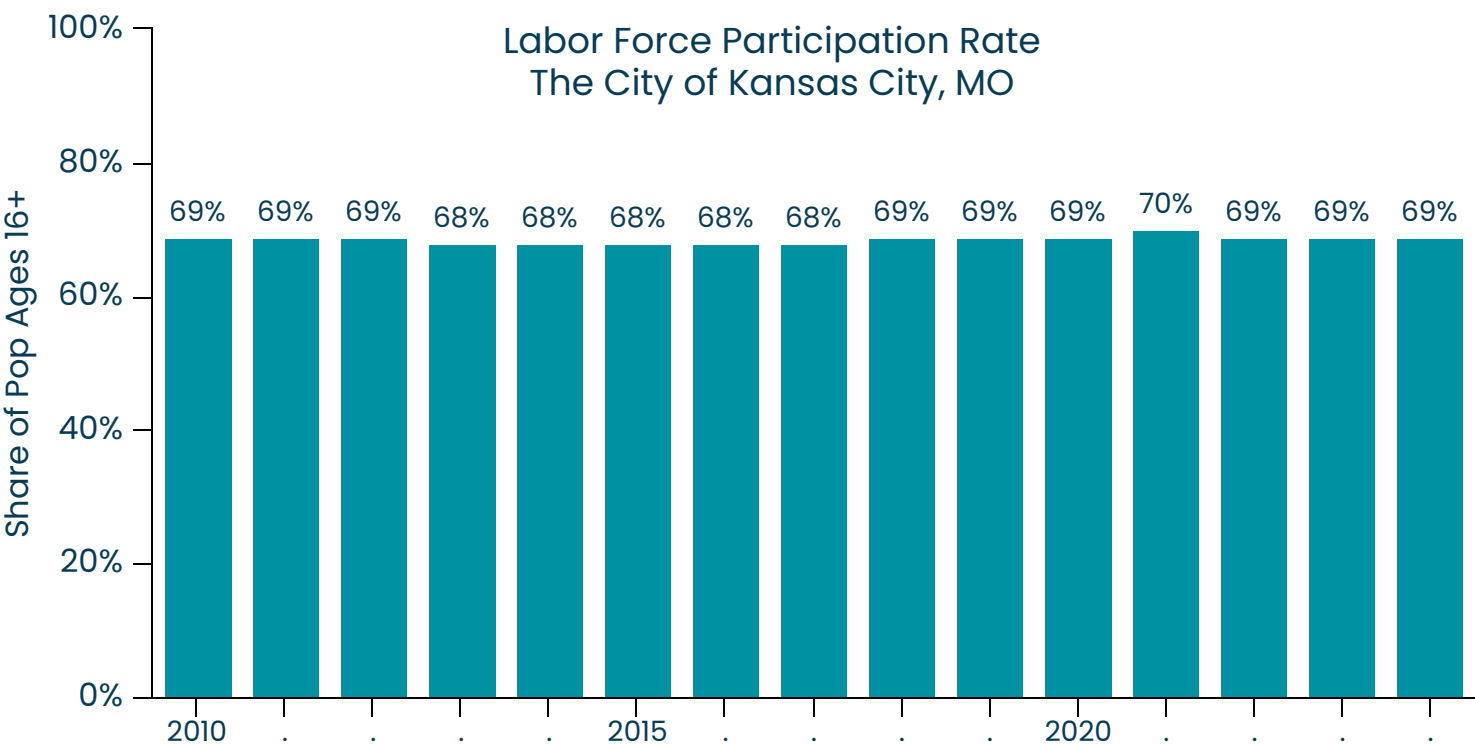
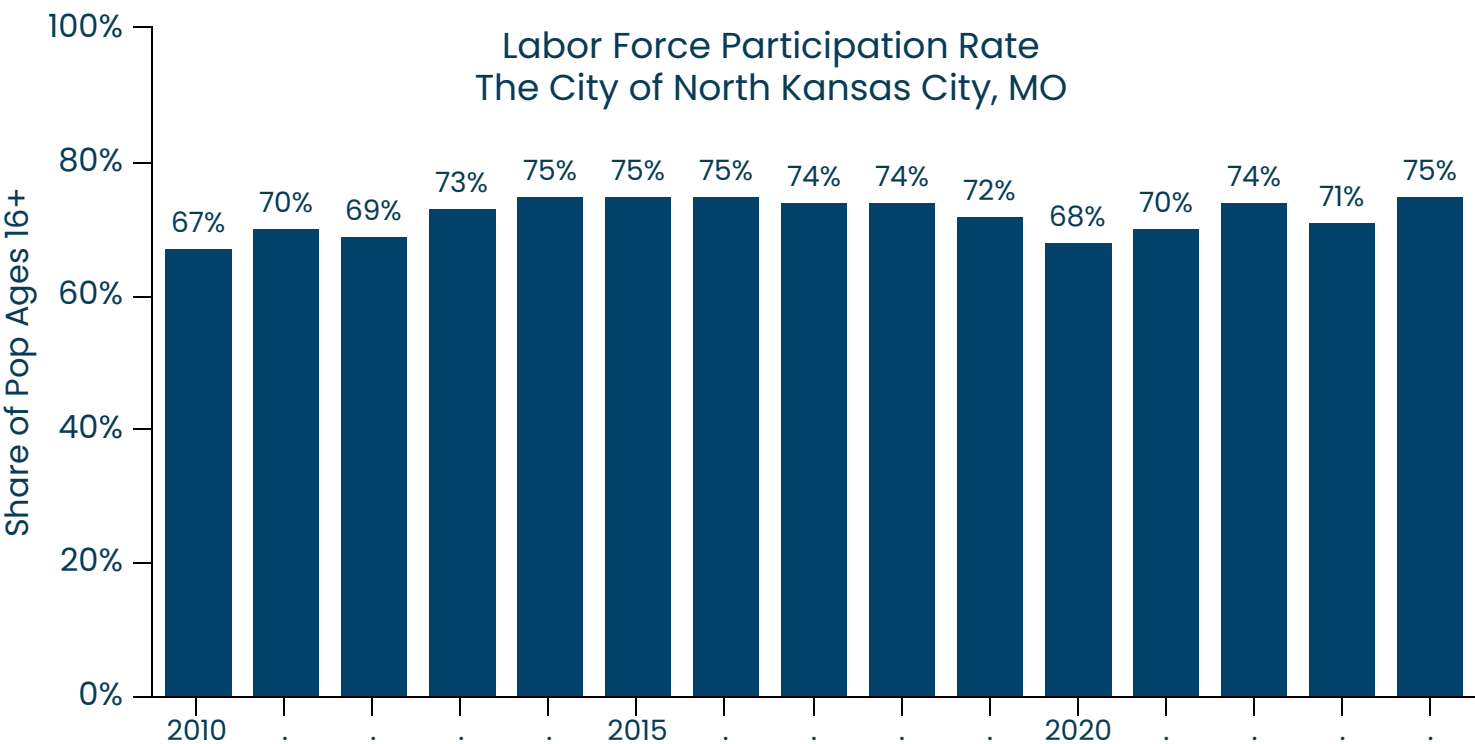
Underlying data provided by the U.S. Census and American Community Survey with 5-year estimates through 2024. Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.



LandUseUSA
UrbanStrategies

Labor Force Partic. | NKC + Kansas City

Share of population ages 16+ participating in the worker labor force, over time.

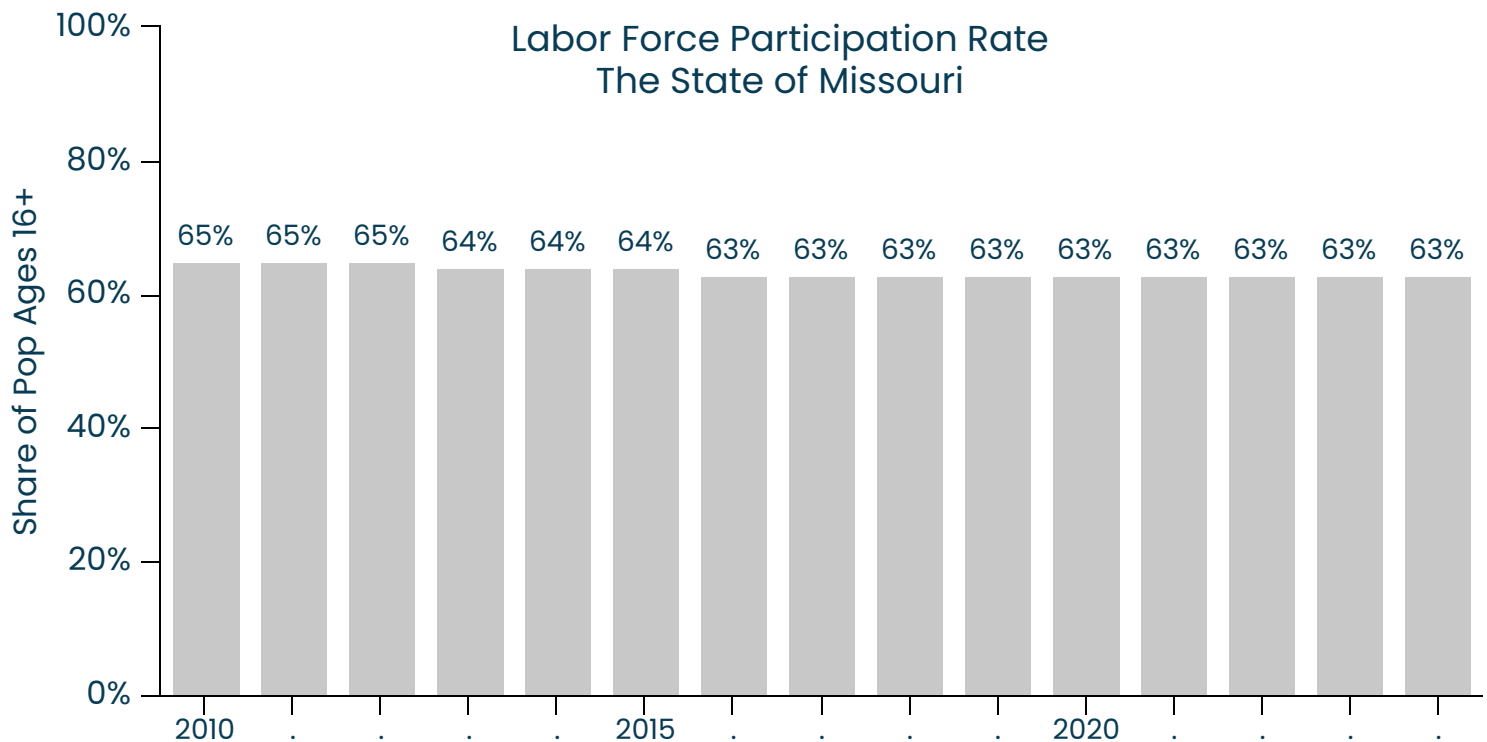
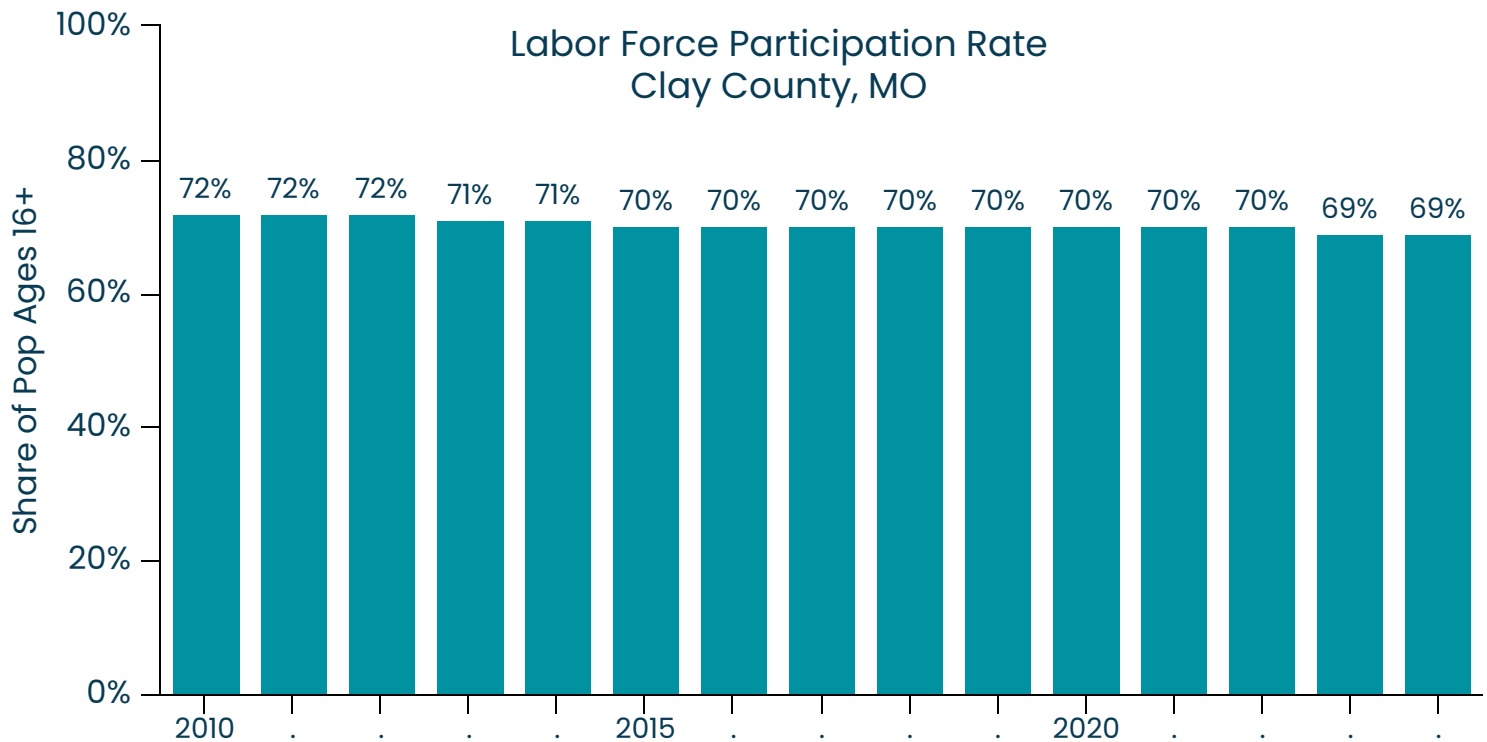


Underlying data by the Decennial Census and American Community Survey (ACS) through 2024. Analysis and exhibit prepared by LandUseUSA Urban Strategies in collaboration with Olsson, 2026.



Labor Force Partic. | Clay Co + Missouri

Share of population ages 16+ participating in the worker labor force, over time.



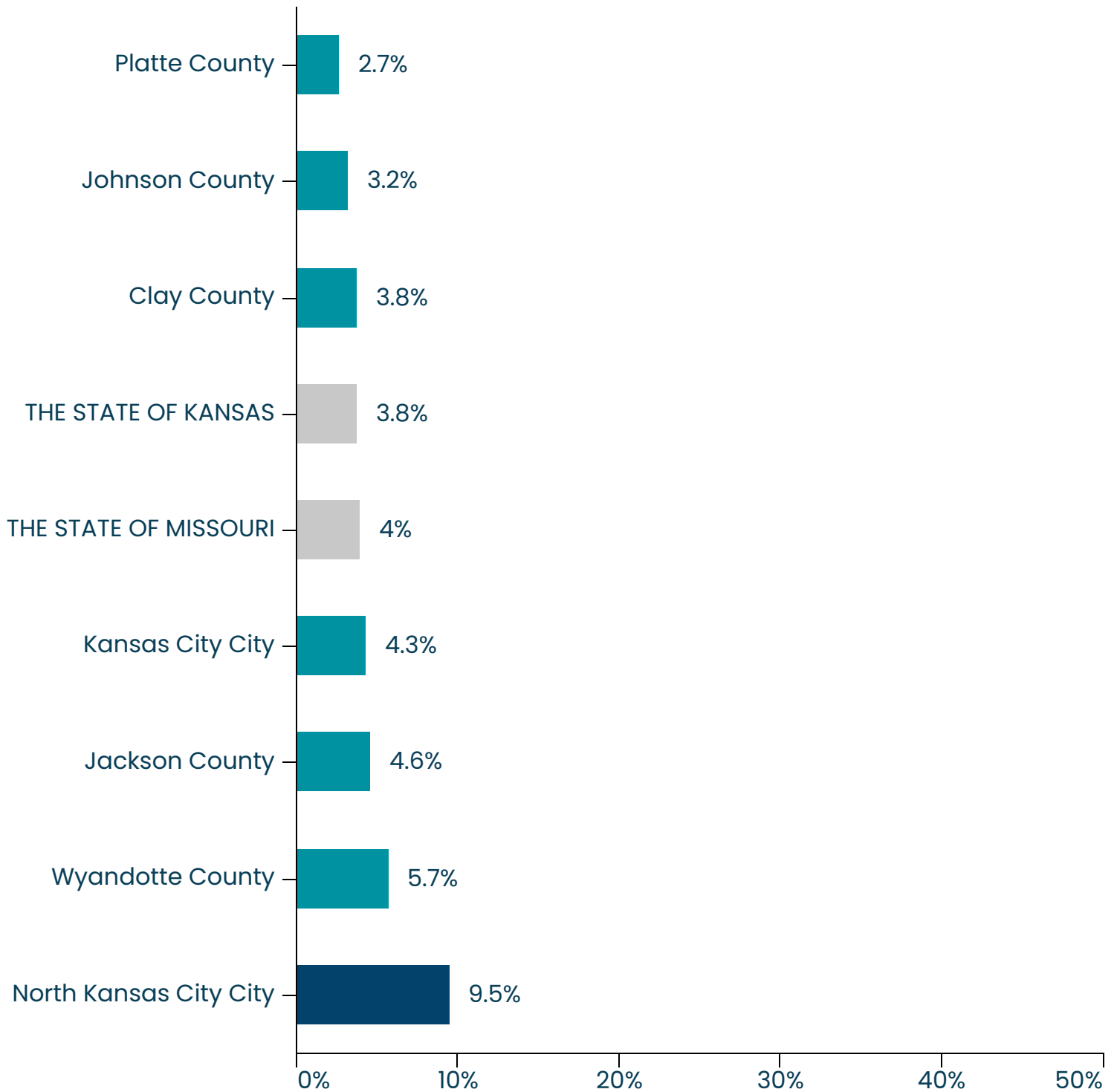
Underlying data by the Decennial Census and American Community Survey (ACS) through 2024. Analysis and exhibit prepared by LandUseUSA Urban Strategies in collaboration with Olsson, 2026.



LandUseUSA
UrbanStrategies

Unemployment Rate

The share of labor force ages 16+ that is unemployed.
Comparison states, counties, and cities in the Greater Kansas City Metro Area.



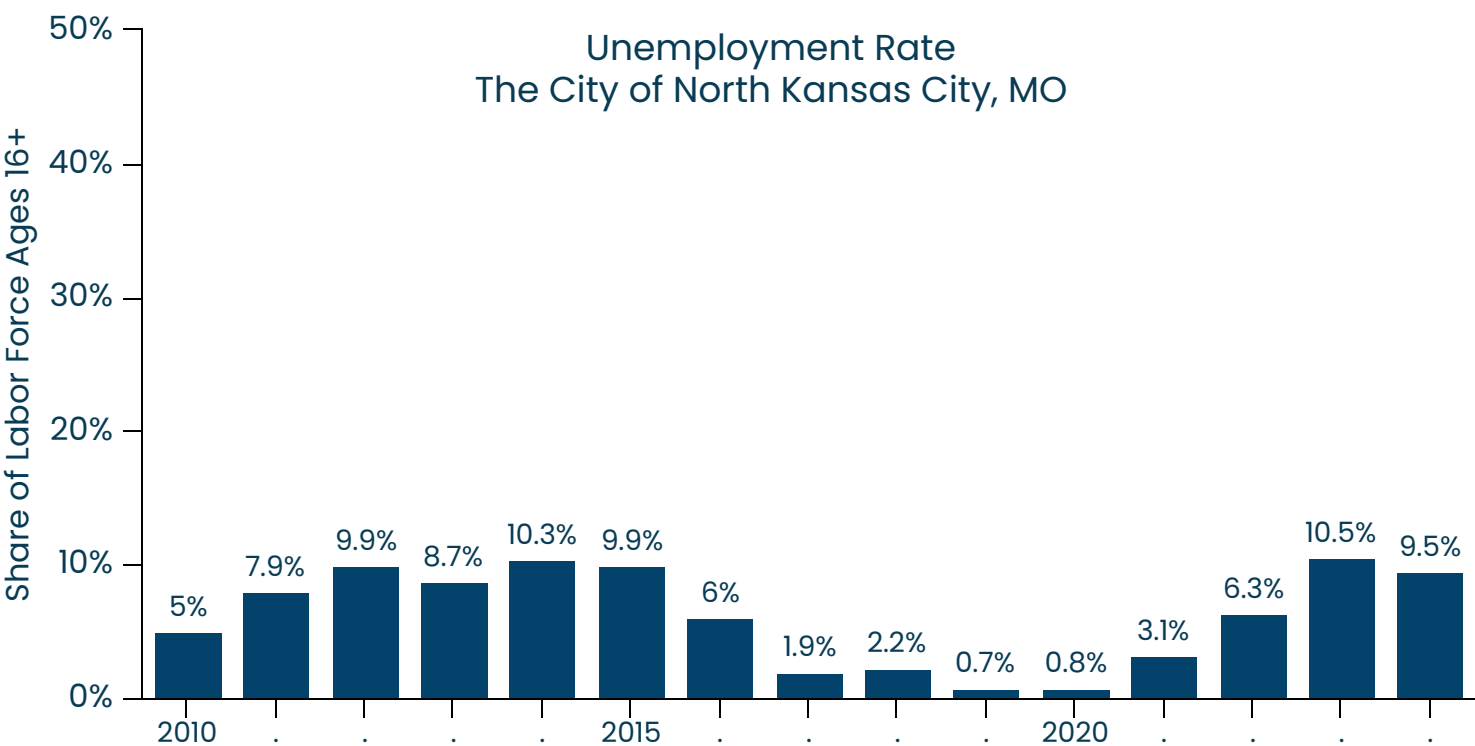
Underlying data provided by the U.S. Census and American Community Survey with 5-year estimates through 2024. Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.



LandUseUSA
UrbanStrategies

Unemployment Rate | NKC + Kansas City

The share of labor force ages 16+ that is unemployed, over time.

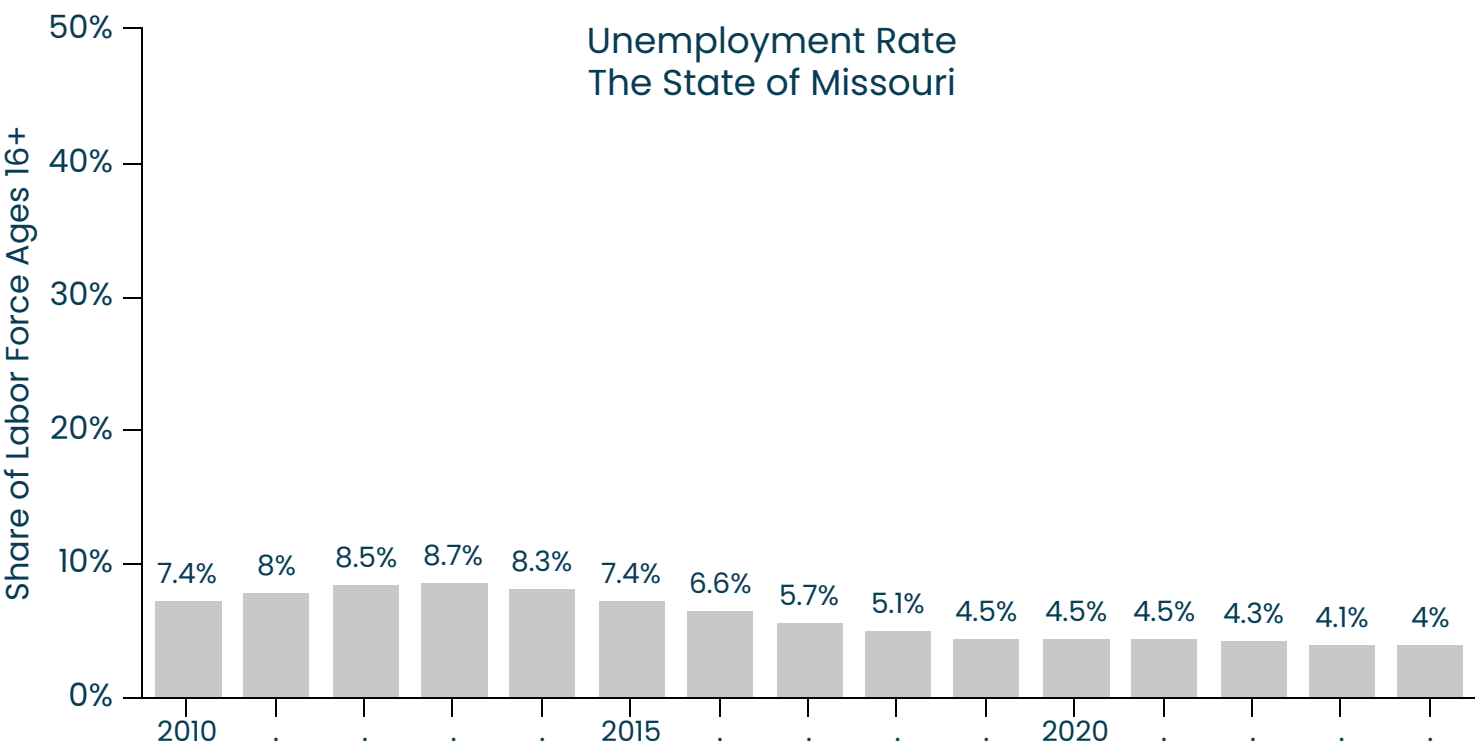
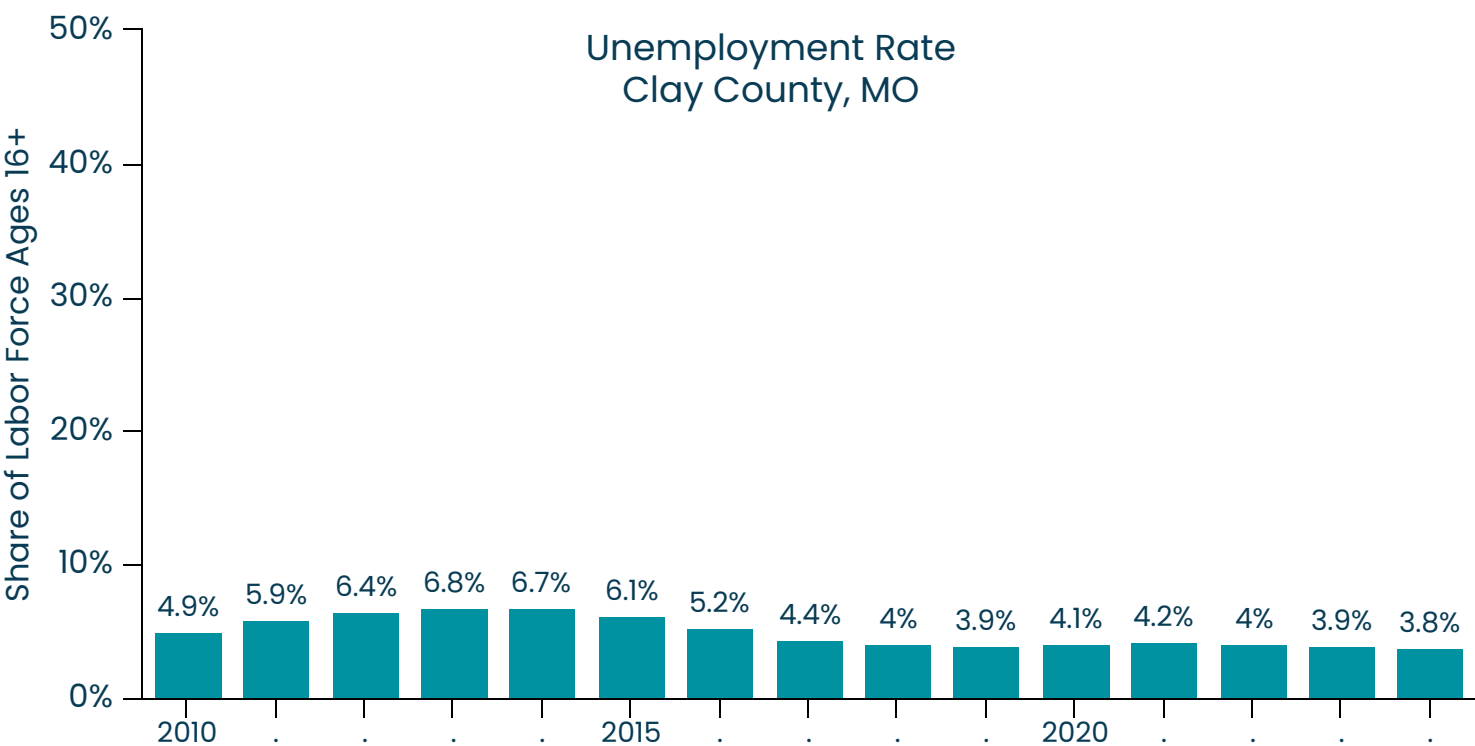


Underlying data by the Decennial Census and American Community Survey (ACS) through 2024. Analysis and exhibit prepared by LandUseUSA Urban Strategies in collaboration with Olsson, 2026.



Unemployment Rate | Clay Co + Missouri

The share of labor force ages 16+ that is unemployed, over time.

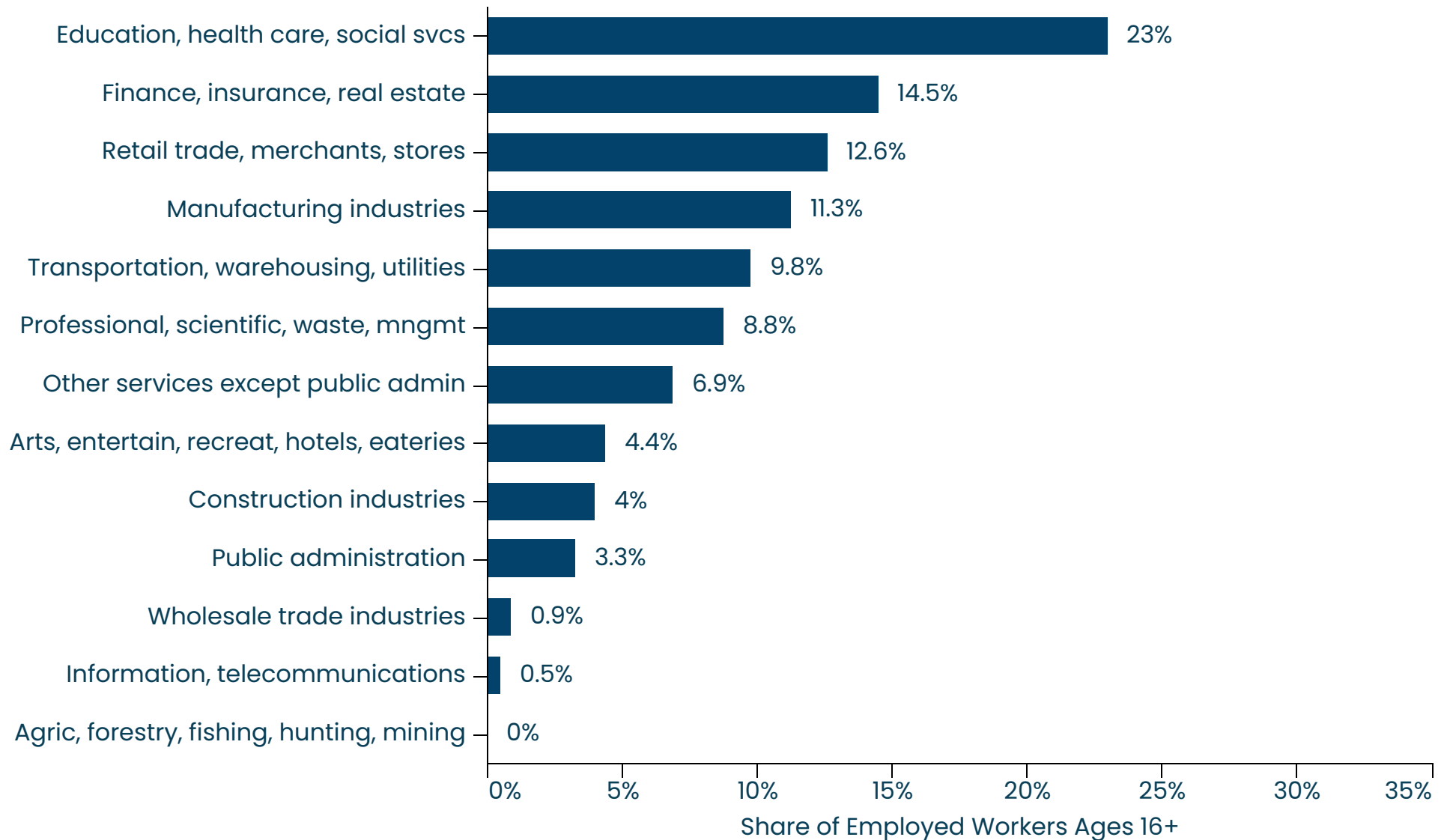


Underlying data by the Decennial Census and American Community Survey (ACS) through 2024. Analysis and exhibit prepared by LandUseUSA Urban Strategies in collaboration with Olsson, 2026.



Employment by Industry Sector | North Kansas City

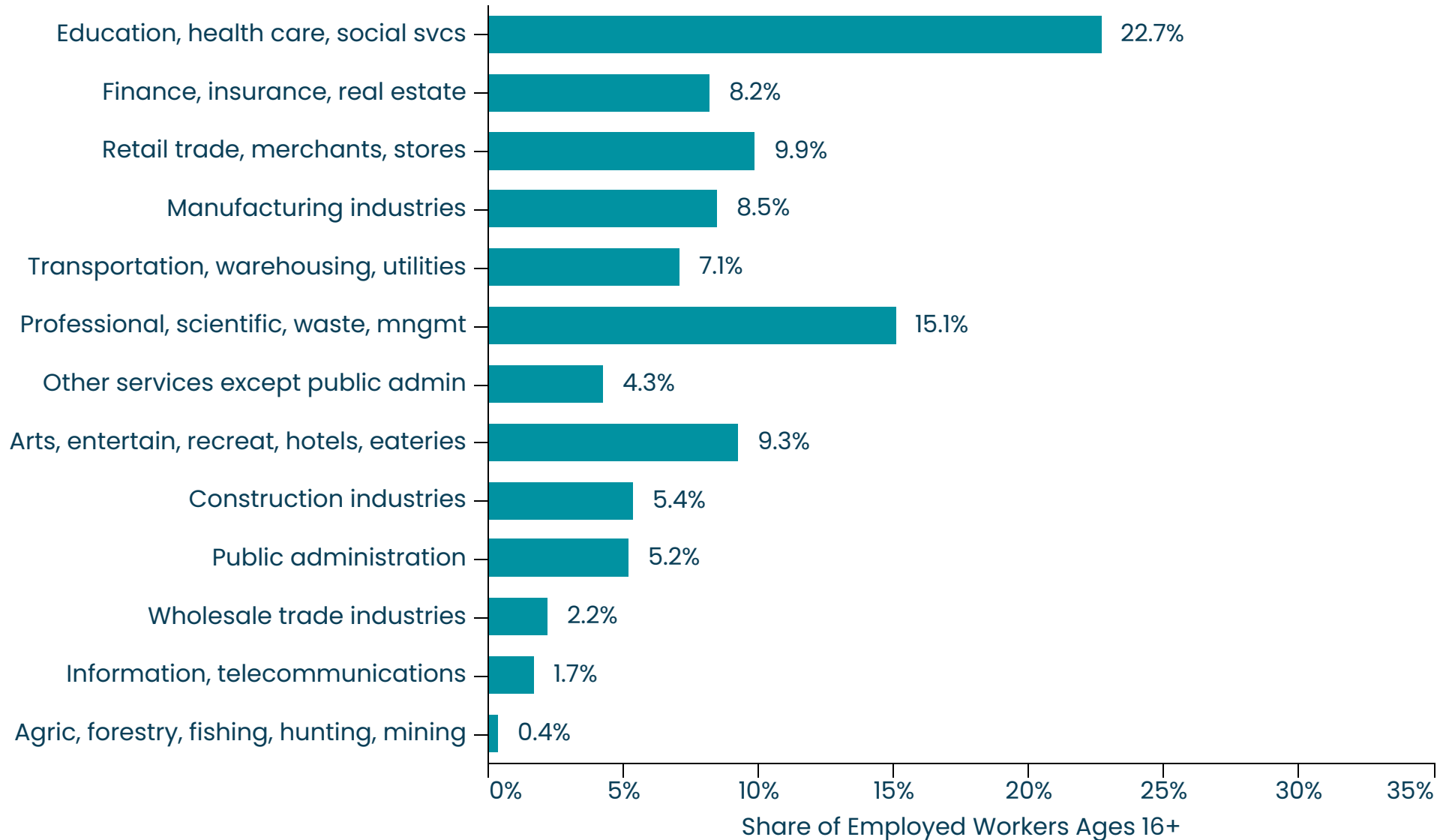
The share of employed workers ages 16+ by industry sector.



Underlying data provided by the U.S. Census and American Community Survey with 5-year estimates through 2024.
Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.

Employment by Industry Sector | Kansas City

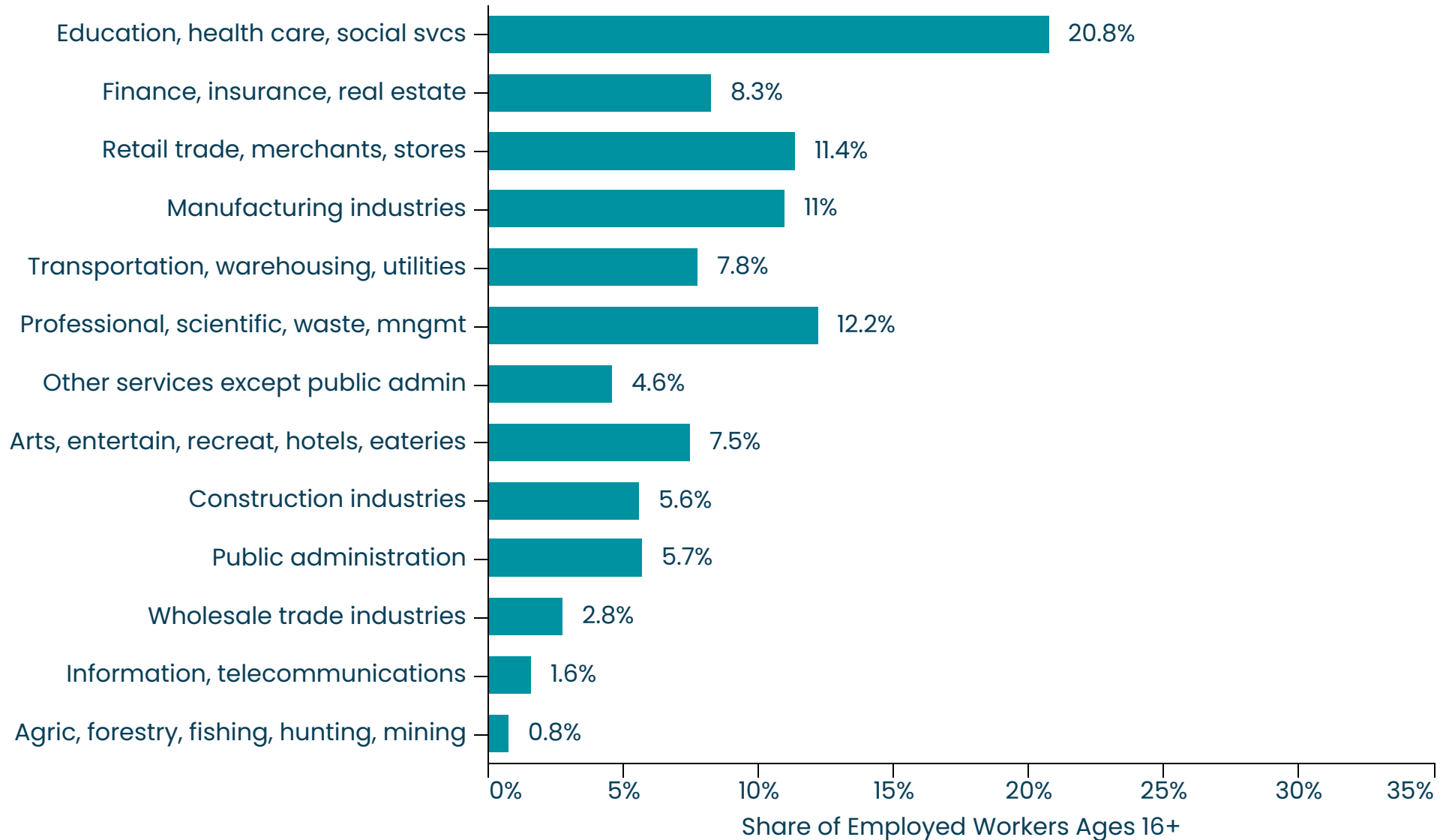
The share of employed workers ages 16+ by industry sector.



Underlying data provided by the U.S. Census and American Community Survey with 5-year estimates through 2024.
Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.

Employment by Industry Sector | Clay County

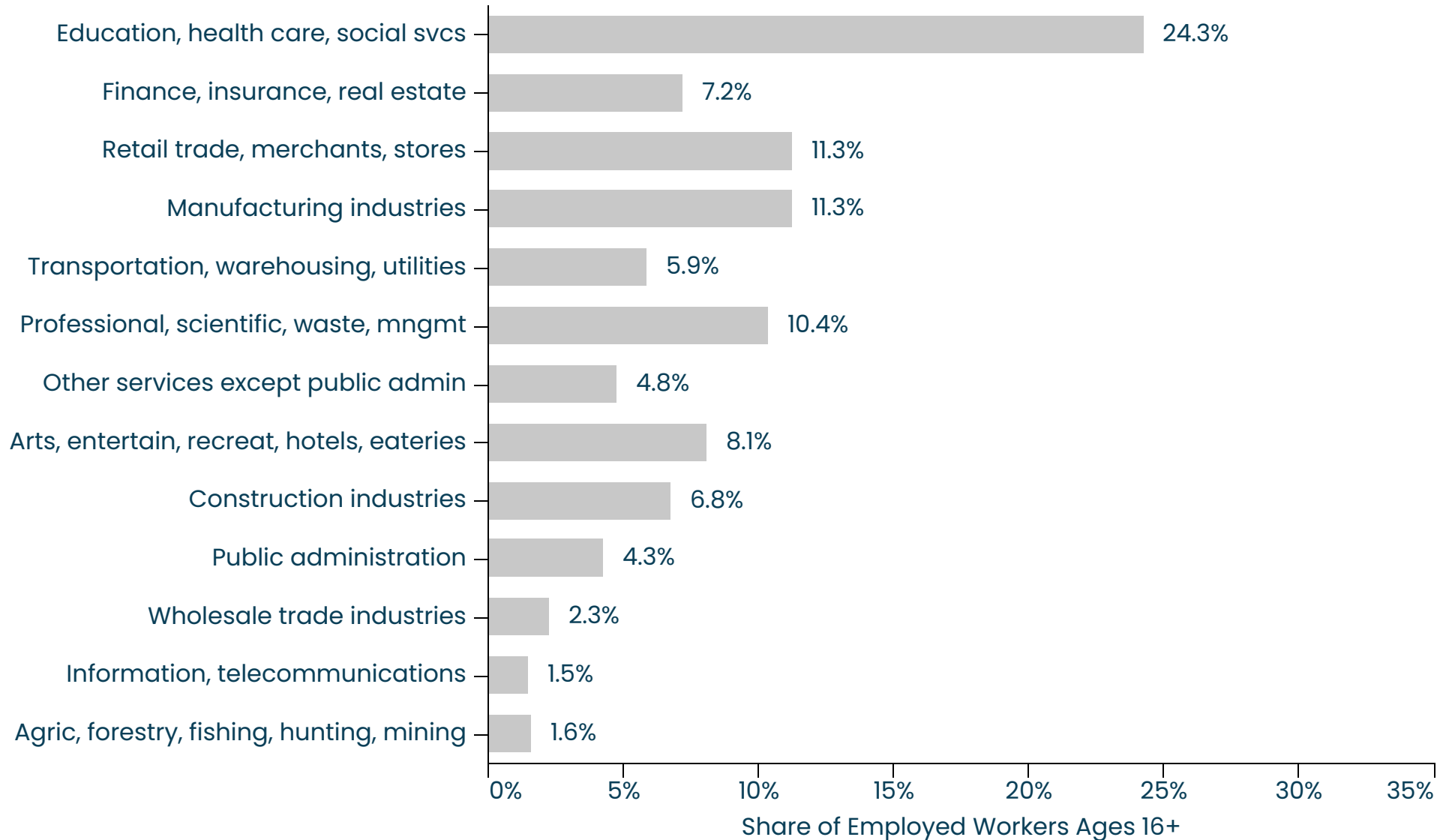
The share of employed workers ages 16+ by industry sector.



Underlying data provided by the U.S. Census and American Community Survey with 5-year estimates through 2024.
Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.

Employment by Industry Sector | State of Missouri

The share of employed workers ages 16+ by industry sector.



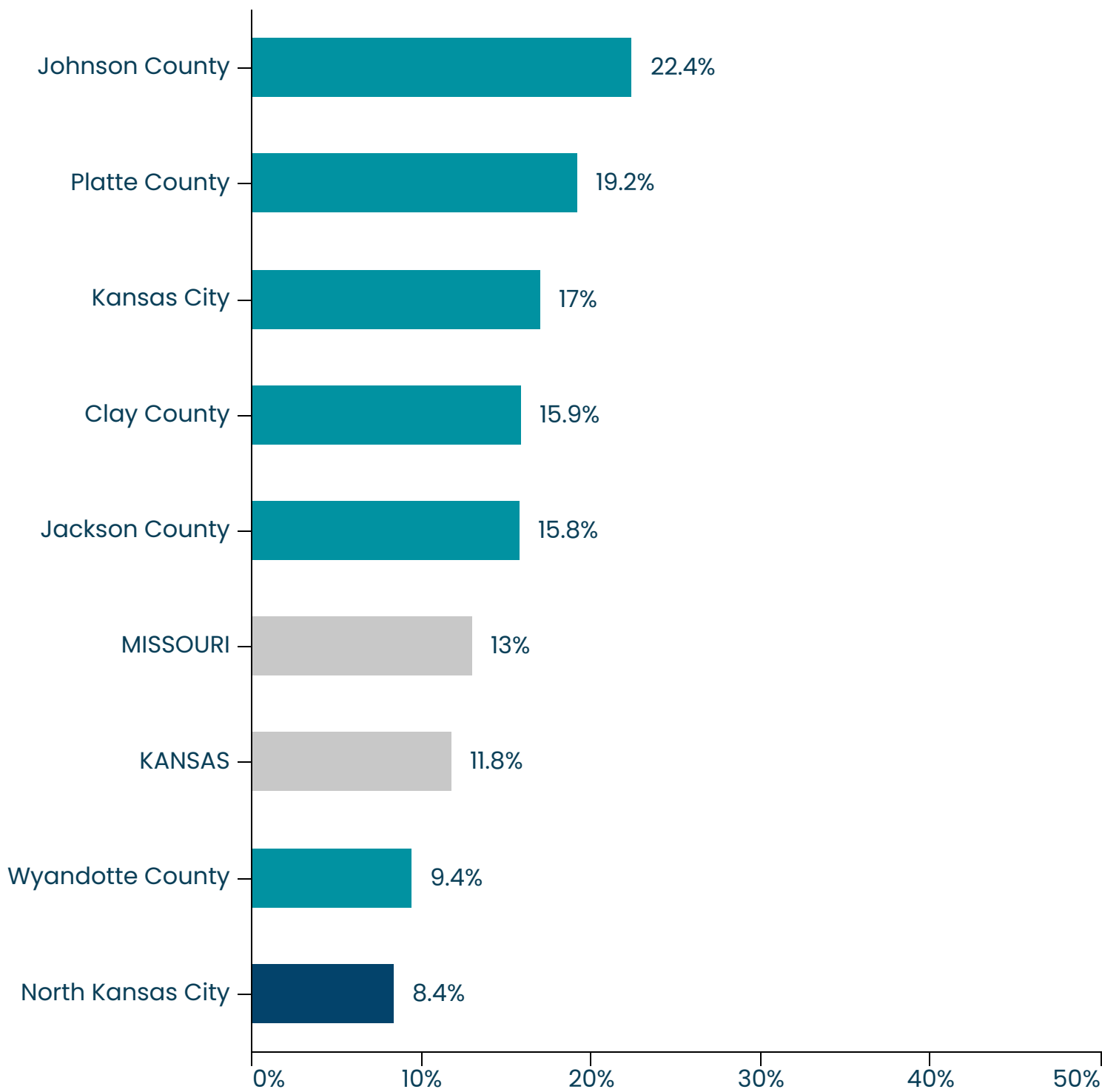
Underlying data provided by the U.S. Census and American Community Survey with 5-year estimates through 2024.
Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.

Section 5-1 ECONOMICS: Mode of Transportation to Work

Share of Workers that Worked from Home

The share of workers who worked from Home.

Comparison states, counties, and cities in the Greater Kansas City Metro Area.



Underlying data provided by the U.S. Census and American Community Survey through 2024. Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.

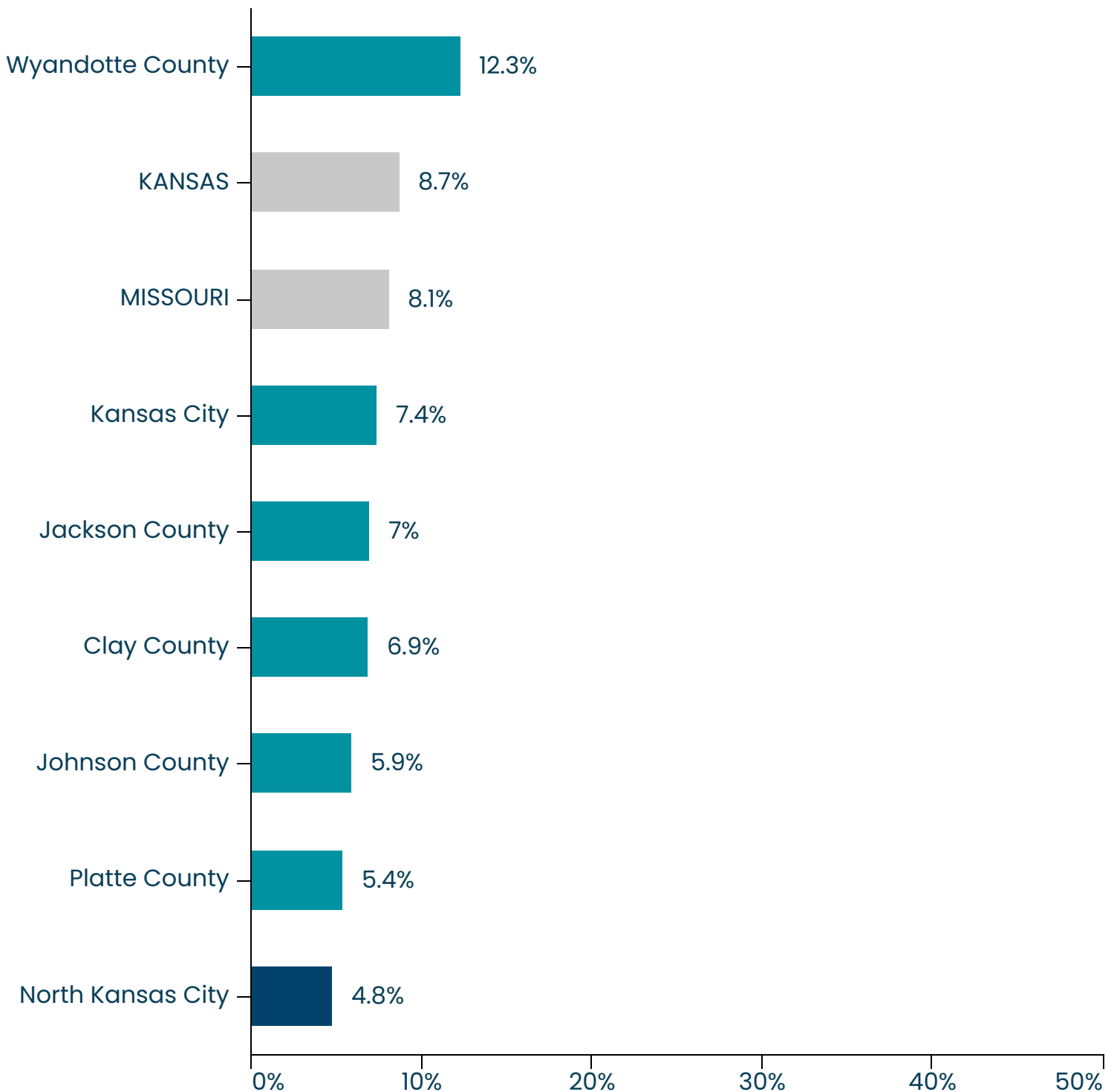


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UrbanStrategies

Share of Workers that Carpooled

The share of workers who carpooled to get to work.

Comparison states, counties, and cities in the Greater Kansas City Metro Area.



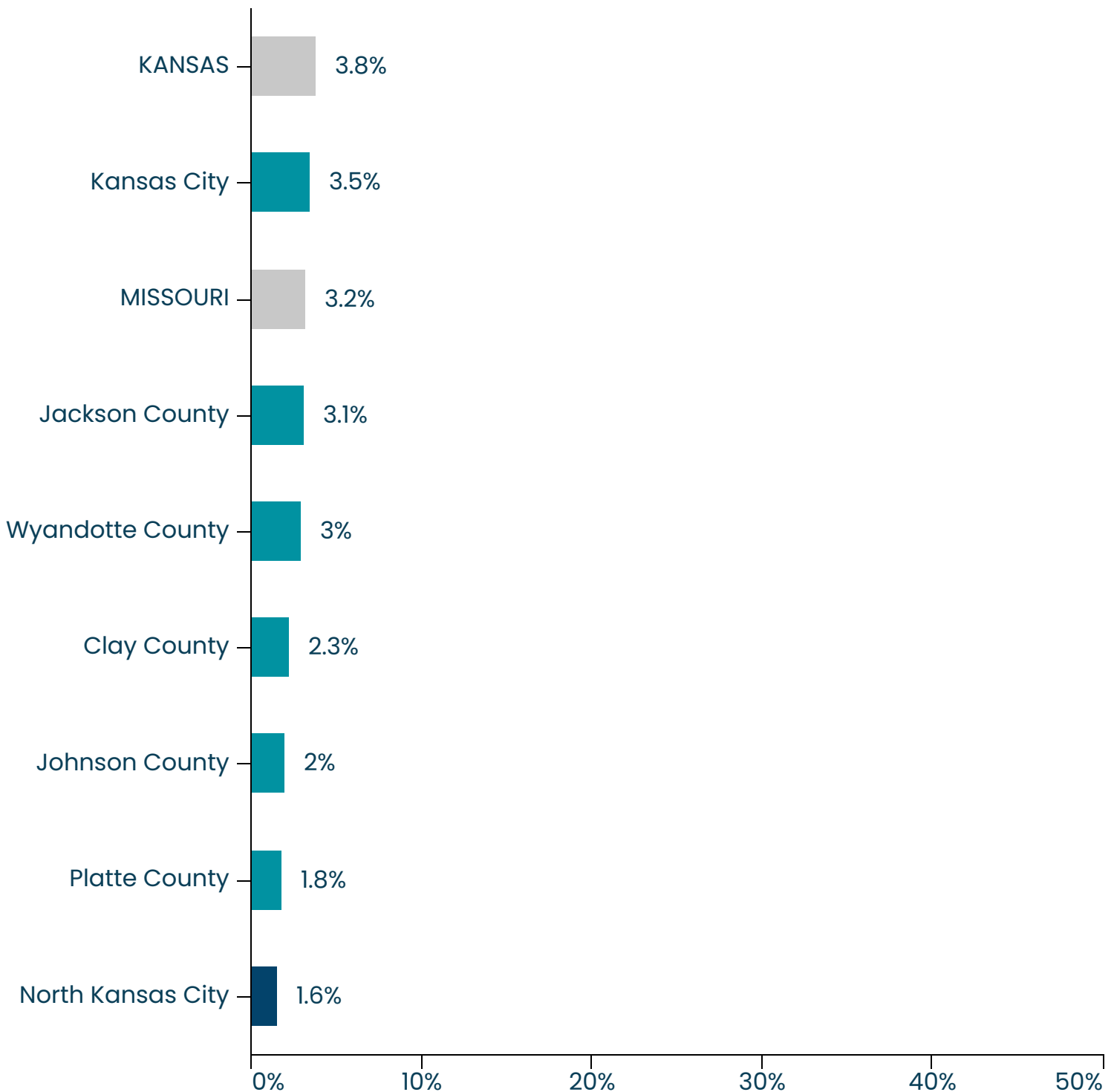
Underlying data provided by the U.S. Census and American Community Survey through 2024. Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.



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UrbanStrategies

Share of Workers that Walked or Biked

The share of workers who walked, bicycled, motorcycled, or taxied to work. Comparison states, counties, and cities in the Greater Kansas City Metro Area.



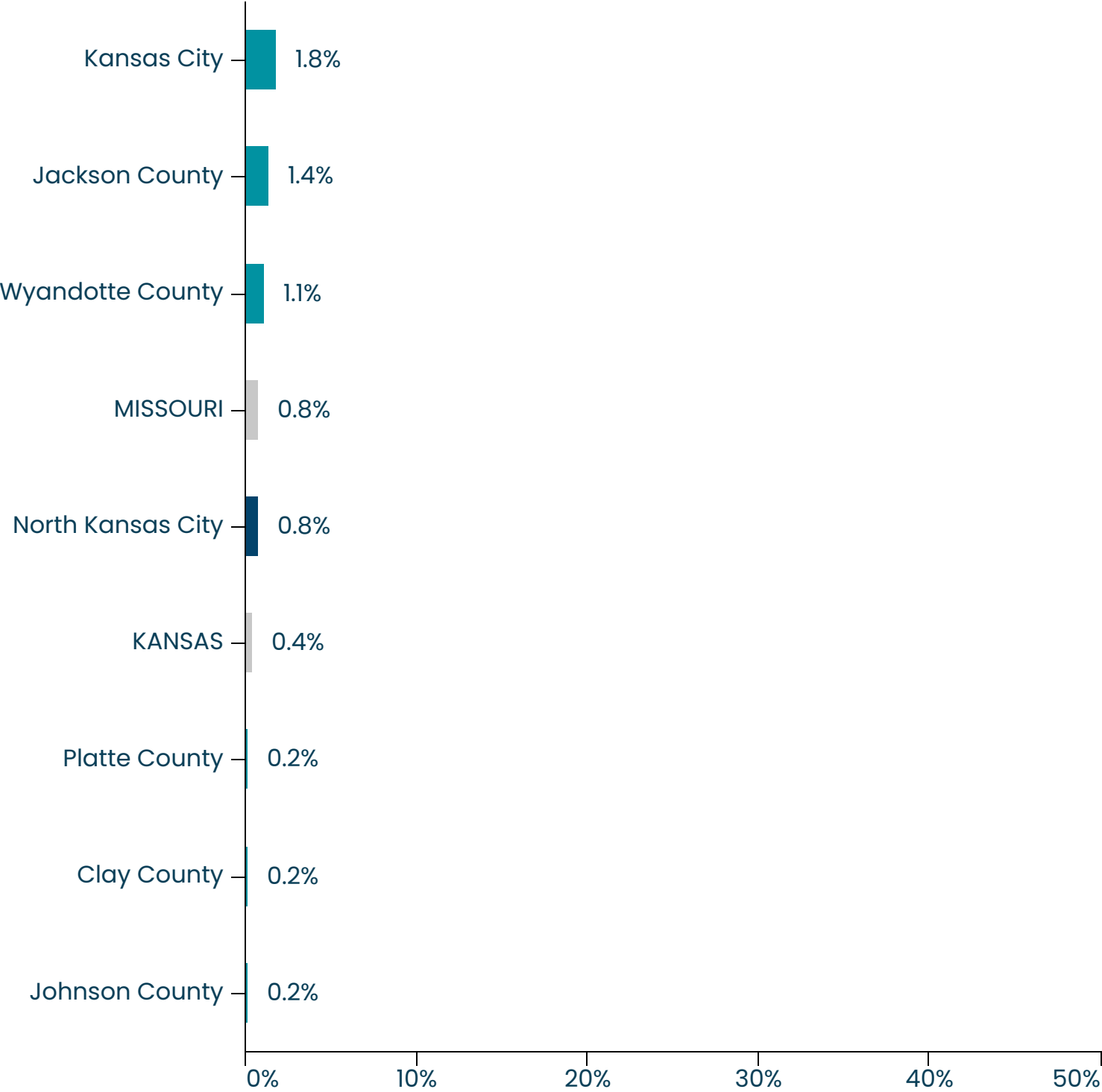
Underlying data provided by the U.S. Census and American Community Survey through 2024. Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.



LandUseUSA
UrbanStrategies

Share of Workers that used Public Transit

The share of workers who used public transit to get to work.
Comparison states, counties, and cities in the Greater Kansas City Metro Area.



Underlying data provided by the U.S. Census and American Community Survey through 2024. Analysis and exhibit prepared by LandUseUSA | Urban Strategies in collaboration with Olsson; 2026.



LandUseUSA
UrbanStrategies